

SERVICE DELIVERY STATEMENTS

Department of State Development, Infrastructure,
Local Government and Planning

2021–22 Queensland Budget Papers

1. Budget Speech

2. Budget Strategy and Outlook

3. Capital Statement

Service Delivery Statements

Appropriation Bills

Budget Highlights

Regional Action Plans

The budget papers are available online at budget.qld.gov.au

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Service Delivery Statements

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Department of State Development, Infrastructure, Local Government and Planning

Portfolio overview

**Deputy Premier and Minister for State Development, Infrastructure,
Local Government and Planning**

The Honourable Steven Miles MP

Department of State Development, Infrastructure, Local Government and Planning

Director-General: Damien Walker

Economic Development Queensland

Acting General Manager: Jason Camden

The Minister for State Development, Infrastructure, Local Government and Planning is also responsible for:

Queensland Reconstruction Authority

Chief Executive Officer: Brendan Moon

South Bank Corporation

Chief Executive Officer: Bill Delves

Building Queensland (ceased)

Additional information about these agencies can be sourced from:

www.statedevelopment.qld.gov.au

www.gra.qld.gov.au

www.southbankcorporation.com.au

www.buildingqueensland.qld.gov.au

www.statedevelopment.qld.gov.au/economic-development-qld.html

Department of State Development, Infrastructure, Local Government and Planning

Overview

The Department of State Development, Infrastructure, Local Government and Planning's (the department) vision is to shape Queensland's future by driving economic growth and enabling well-planned, inclusive and resilient local communities. The unique role of the department is to connect industry, businesses, community and government at all levels to create place-based solutions that leverage regional strengths and unlock sustainable growth.

Contribution to the Government's Objectives for the Community

The service areas within the department contribute to the following government objectives:

Government's Objectives for the Community	Department's objectives	Department's service areas
<ul style="list-style-type: none"> Supporting jobs Backing small business Making it for Queensland Building Queensland Growing our regions Investing in skills Protecting the environment 	<p>A future-focused, innovative, well-planned and diverse economy</p> <p>Growth in investment and priority industry sectors</p> <p>Coordinated, integrated, interconnected opportunities for regions, industry sectors and the private sector</p>	<p>Develop the economy</p> <p>Attract and facilitate investment opportunities and industry development in Queensland that provide enduring economic benefit</p>
<ul style="list-style-type: none"> Supporting jobs Building Queensland Growing our regions 	<p>A future-focused, innovative, well-planned and diverse economy</p> <p>Coordinated, integrated, interconnected opportunities for regions, industry sectors and the private sector</p>	<p>Infrastructure and Economic Resilience Strategy, Policy and Planning</p> <p>Deliver a clear and consistent economic policy direction for the State with the development of economic, infrastructure and regional strategies</p>
<ul style="list-style-type: none"> Supporting jobs Backing small business Building Queensland Growing our regions 	<p>Coordinated, integrated, interconnected opportunities for regions, industry sectors and the private sector</p> <p>Sustainable, capable and accountable local governments enabling thriving local communities</p>	<p>Local Government</p> <p>Provide high quality and timely administration of both the local government system and local government funding programs</p>
<ul style="list-style-type: none"> Building Queensland Growing our regions 	<p>Deliver a disciplinary framework that is balanced, timely and effective</p> <p>Support and foster a culture of accountability and ethical practice in local government</p>	<p>Independent Assessor</p> <p>Timely and proficient administration of the councillor complaints framework</p>

Government's Objectives for the Community	Department's objectives	Department's service areas
<ul style="list-style-type: none"> Supporting jobs Building Queensland Growing our regions Protecting the environment 	<p>Leveraged opportunities to maximise jobs for Queenslanders in developments, priority industries and associated supply chains, and circular, localised economies</p> <p>Sustainable, capable and accountable local governments enabling thriving local communities</p>	<p>Better planning for Queensland</p> <p>Drive effectiveness of Queensland's planning system by ensuring accessible and transparent requirements and efficiency of the State's assessment functions</p>

Budget highlights

The department's 2021–22 budget increased significantly as a result of the amalgamation of functions following the November 2020 machinery-of-government changes. This is predominantly attributed to increased forecast expenditure in the capital grants programs including Works for Queensland; COVID Works for Queensland and Indigenous Councils Critical Infrastructure Program. In addition, the department is leading the Houghton Pipeline Stage 2 and the Resources Community Infrastructure Fund. The government also provided \$350 million for a new Industry Partnership Program (as part of the Queensland Jobs Fund) to unlock the State's economic potential by boosting Queensland's industry footprint, creating jobs and raising the State's profile as leaders of industry development.

Further information about new policy decisions can be found in Budget Paper 2: *Budget Strategy and Outlook*.

Staffing^{1,2}

The table below shows the full-time equivalents (FTEs) as at 30 June in the respective years.

Service Area	2020–21 Adjusted Budget	2020–21 Est. Actual	2021–22 Budget
Develop the economy	388	365	353
Infrastructure and Economic Resilience Strategy, Policy and Planning ³	122	116	138
Local Government	120	112	109
Independent Assessor	28	26	27
Better Planning for Queensland	267	250	242
Total FTEs	925	869	869

Notes:

1. Corporate FTEs are allocated across the service to which they relate.
2. The department participates in a partnership arrangement in the delivery of its services, whereby corporate FTEs are hosted by the department to work across multiple departments.
3. Building Queensland statutory authority is now a function within the Infrastructure and Economic Resilience Strategy, Policy and Planning service area.

Capital program

The department has capital purchases of \$4 million and capital grants of \$494.6 million in 2021–22.

Program highlights include:

- \$148 million as part of the \$1 billion Works for Queensland program to support local governments in regional Queensland undertake job-creating maintenance or minor infrastructure works
- \$85 million towards the \$195 million Haughton Pipeline Stage 2 water initiative for Townsville
- \$80 million as part of the \$200 million COVID Works for Queensland program
- \$30.6 million for the Building our Regions (Rounds 1-5) for critical infrastructure in regional areas of the state
- \$30.3 million as part of the \$120 million Indigenous Councils Critical Infrastructure Program
- \$25 million for the Local Government Grants and Subsidies Program
- \$25 million for the Resources Community Infrastructure Fund to improve economic and social infrastructure across Queensland's resources communities
- \$25 million towards the \$200 million South East Queensland Community Stimulus Program
- \$20 million towards the \$50 million Unite and Recover Community Stimulus Package.

The table below shows the capital program by the department in the respective years.

	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
Capital purchases	1,174	1,170	3,999
Capital grants	372,606	276,984	494,643
Total capital outlays	373,780	278,154	498,642

Further information about the Department of State Development, Infrastructure, Local Government and Planning's capital outlays can be found in Budget Paper 3: *Capital Statement*.

Performance statements

Develop the economy¹

Service area objective

Attract and facilitate investment opportunities and industry development in Queensland that provide enduring economic benefit.

Service standards	2020–21 Target/Est.	2020–21 Est. Actual	2021–22 Target/Est.
Effectiveness measures			
Value of capital investment enabled through project facilitation ²	\$890M	\$1.53B	\$863M
Estimated number of jobs enabled through project facilitation ³	2,937	1,748	2,695
Efficiency measure			
Project facilitation costs per \$1,000 of capital investment enabled	New measure	New measure	<\$4.48
Discontinued measures			
Capital investment enabled per dollar spent on industry facilitation ⁴	Discontinued measure
Value of infrastructure investment being developed or delivered through the Building our Regions and Royalties for the Regions programs ⁵	\$390.08M	\$391.08M	Discontinued measure
Value of infrastructure investment being developed or delivered through the Building our Regions and Royalties for the Regions programs enabled per dollar invested in program management ⁵	\$287.23	\$287.97	Discontinued measure
Value of capital investment being developed or delivered through the department's facilitated tourism infrastructure projects ⁶	\$3.6B	\$3.6B	Discontinued measure
Estimated number of jobs enabled through the projects developed or delivered ⁶	2,000	2,000	Discontinued measure
Value of capital investment enabled per dollar spent on project development and delivery ⁶	\$1:\$918	\$1:\$1,502	Discontinued measure

Notes:

1. The service area structure has changed from the 2020–21 *Service Delivery Statements*, with services no longer presented in the service area.
2. The 2020–21 Estimated Actual is higher than the 2020–21 Target/Estimate due to two major projects reaching financial investment decision during the year. The 2021–22 Target/Estimate is lower due to the approach in developing the target which is based on projected commitments and conservative future trends.
3. The 2020–21 Estimated Actual is lower than the 2020–21 Target/Estimate as proponent information is used to inform the data whereas the target is primarily based on the Queensland Treasury methodology being applied to the capital investment target. The 2021–22 Target/Estimate is higher as a result of this methodology.
4. This measure has been discontinued as it does not meet the requirements of an efficiency measure. It has been replaced with a new measure 'Project facilitation costs per \$1,000 of capital investment enabled'. As a result of the November 2020 machinery-of-government changes, it was not practical to provide a 2020–21 Target/Estimate in the 2020–21 *Service Delivery Statements* resulting in the 2020–21 Estimated Actual not reported.
5. The service regional economic development and related service standards are discontinued as the department is not receiving new funding for Rounds 1 to 5 of the Building our Regions (BoR) program. Under current government arrangements, responsibility for the delivery of Round 6 of BoR sits with the Department of Regional Development, Manufacturing and Water. The Royalties for Regions program projects were completed in 2020–21.
6. The service tourism industry development and related service standards are discontinued as the calculation methodology was only reporting on the Queen's Wharf Brisbane development, which does not meet the requirements as an effectiveness or efficiency measure. Tourism infrastructure projects facilitated by the department in the future will be reflected in the develop the economy service standards. The increase in the 2020–21 Estimated Actual reflects lower operating costs incurred by the state in the delivery of Queen's Wharf Brisbane development during 2020–21.

Infrastructure and Economic Resilience Strategy, Policy and Planning

Service area objective

Deliver a clear and consistent economic policy direction for the state with the development of economic, infrastructure and regional strategies.

Service standards	2020–21 Target/Est.	2020–21 Est. Actual	2021–22 Target/Est.
Effectiveness measure			
Level of satisfaction of key stakeholders with timeliness and effectiveness of consultation undertaken relating to infrastructure and economic resilience strategy, policy and planning ¹	75%	80%	80%
Efficiency measure			
Administration costs per \$1,000 of infrastructure investment coordinated through the service area	New measure	New measure	<\$5.00
Discontinued measure			
Administration costs as a percentage of infrastructure investment coordinated through the service area ²	<0.5%	0.08%	Discontinued measure

Notes:

1. The 2020–21 Estimated Actual survey result was higher than anticipated due to higher levels of satisfaction from respondents involved with the Binna Burra Recovery Taskforce and economic recovery activities led by the department.
2. This measure has been discontinued as it does not meet the requirements of an efficiency measure. It has been replaced with a new measure 'Administration costs per \$1,000 of infrastructure investment coordinated through the service area'.

Local Government

Service area objective

Provide high quality and timely administration of both the local government system and local government funding programs.

Service standards	2020–21 Target/Est.	2020–21 Est. Actual	2021–22 Target/Est.
Service: Administration of the local government system			
Effectiveness measure			
Level of satisfaction of local governments (Mayors and CEOs) with the effectiveness, timeliness and quality of advice, services and support provided by the department	85%	89%	85%
Efficiency measure			
Cost of capacity building per local government ¹	\$37,000	\$35,100	\$42,900
Service: Administration of funding programs			
Effectiveness measure			
Level of satisfaction of local governments (Mayors and CEOs) with the administration of local government funding programs	85%	93%	85%
Efficiency measure			
Administration costs per \$1,000 of local government funding distributed	New measure	New measure	<\$6.50
Discontinued measure			
Administration costs as a percentage of all funding distributed ²	<0.65%	0.61%	Discontinued measure

Notes:

1. The capacity building program was impacted by COVID-19 pandemic travel restrictions during 2020–21. This necessitated integrity training to be delivered online and reduced client service visits resulting in lower travel and associated costs which is reflected in the 2020–21 Target/Estimate. The variance between the 2020–21 Target/Estimate and Estimated Actual is due to the complexity in planning for these changes. The 2021–22 Target/Estimate has returned to pre-pandemic levels due to an anticipated increase to face-to-face focused training and capability development and normal levels of client service visits.
2. This measure has been discontinued as it does not meet the requirements of an efficiency measure. It has been replaced with a new measure 'Administration costs per \$1,000 of local government funding distributed'.

Independent Assessor

Service area objective

Timely and proficient administration of the councillor complaints framework.

Service standards	2020–21 Target/Est.	2020–21 Est. Actual	2021–22 Target/Est.
Effectiveness measure			
Complaint clearance rate	80%	80%	80%
Efficiency measures			
Average cost per assessment of complaint ¹	\$380	\$350	\$360
Average cost per investigation ²	\$1,340	\$3,735	\$3,800

Notes:

1. The 2020–21 Estimated Actual decreased due to the receipt and assessment of 106 complaints regarding one councillor and relating to one issue resulting in a more efficient assessment process in this instance.
2. The variance between the 2020–21 Target/Estimate and the 2020–21 Estimated Actual relates to how complaints and subsequent investigations against individual councillors are counted. In setting the 2020–21 target, multiple complaints on a single issue relating to one councillor were treated individually in the investigation phase. This methodology was amended during the 2020–21 year whereby multiple complaints on a single issue relating to one councillor would be treated as one matter for investigation. This has resulted in a reduction in the total number of investigations compared to original target thereby increasing the average cost.

Better Planning for Queensland

Service area objective

Drive effectiveness of Queensland's planning system by ensuring accessible and transparent requirements and efficiency of the State's assessment functions.

Service standards	2020–21 Target/Est.	2020–21 Est. Actual	2021–22 Target/Est.
Effectiveness measure			
Level of stakeholder satisfaction with accessibility and transparency of the requirements of the planning system	70%	79%	75%
Efficiency measure			
Average administrative costs per decision made by the State Assessment and Referral Agency	\$4,600	\$4,642	\$4,600

Budgeted financial statements

Departmental income statement

Controlled income statement

In 2021–22, the controlled expenses budget increased by \$272.2 million compared to the 2020–21 Estimated Actual. This is largely attributed to increased forecast expenditure in grants and subsidies for Works for Queensland and Indigenous Councils Critical Infrastructure Program as well as forecast expenditure for Haughton Pipeline Stage 2, Resources Community Infrastructure Fund (RCIF), South East Queensland Community Stimulus Program and the Industry Partnership Program. The increase in employee expenses is largely attributable to the November 2020 machinery-of-government (MoG) changes. The 2021–22 Budget reflects a full year of all functions that transferred into the department following MoG changes whereas the 2020–21 Adjusted Budget and Estimated Actual reflects 7 months of transactions of functions that transferred into the department and 5 months of those functions that transferred out.

Appropriation revenue increased by \$254.2 million compared to the 2020–21 Estimated Actual reflecting the increased expenditure on grants and subsidies and employee expenses in 2021–22. The estimated surplus in 2020–21 of \$32.8 million and \$8.3 million in 2021–22 is largely driven by the timing of revenue received for the RCIF.

Administered income statement

In 2021–22, administered expenses budget decreased by \$68.4 million compared to 2020–21 Estimated Actual. This is due to \$261 million of 2021–22 Commonwealth Financial Assistance Grants brought forward in 2020–21, offset by an increase of \$182.9 million in grants and subsidies largely for the Queensland Reconstruction Authority.

Balance sheet

The department's 2021–22 net assets increased by \$4.2 million largely due to cash assets.

Controlled income statement

Department of State Development, Infrastructure, Local Government and Planning	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
INCOME			
Appropriation revenue	580,871	472,809	727,035
Taxes
User charges and fees	8,172	5,326	9,342
Royalties and land rents
Grants and other contributions	500	33,901	23,333
Interest and distributions from managed funds	249	381	418
Other revenue
Gains on sale/revaluation of assets
Total income	589,792	512,417	760,128
EXPENSES			
Employee expenses	78,511	76,269	110,924
Supplies and services	53,668	46,926	63,572
Grants and subsidies	455,846	353,927	574,549
Depreciation and amortisation	1,454	1,454	2,180
Finance/borrowing costs
Other expenses	1,072	1,067	652
Losses on sale/revaluation of assets
Total expenses	590,551	479,643	751,877
OPERATING SURPLUS/(DEFICIT)	(759)	32,774	8,251

Controlled balance sheet

Department of State Development, Infrastructure, Local Government and Planning	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CURRENT ASSETS			
Cash assets	54,351	63,220	70,895
Receivables	5,600	17,652	17,652
Other financial assets
Inventories
Other	1,230	1,230	1,230
Non-financial assets held for sale
Total current assets	61,181	82,102	89,777
NON-CURRENT ASSETS			
Receivables	19,950	22,835	22,447
Other financial assets
Property, plant and equipment	93,888	93,883	92,765
Intangibles	14,290	14,290	12,327
Other
Total non-current assets	128,128	131,008	127,539
TOTAL ASSETS	189,309	213,110	217,316
CURRENT LIABILITIES			
Payables	46,037	32,681	32,681
Accrued employee benefits	4,922	4,920	4,920
Interest bearing liabilities and derivatives	13,395	13,395	13,395
Provisions	14,295	16,923	16,923
Other	2,951	3,948	3,948
Total current liabilities	81,600	71,867	71,867
NON-CURRENT LIABILITIES			
Payables	2,481	2,481	2,481
Accrued employee benefits
Interest bearing liabilities and derivatives
Provisions
Other
Total non-current liabilities	2,481	2,481	2,481
TOTAL LIABILITIES	84,081	74,348	74,348
NET ASSETS/(LIABILITIES)	105,228	138,762	142,968
EQUITY			
TOTAL EQUITY	105,228	138,762	142,968

Controlled cash flow statement

Department of State Development, Infrastructure, Local Government and Planning	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Inflows:			
Appropriation receipts	593,031	462,241	727,035
User charges and fees	17,509	5,326	9,342
Royalties and land rent receipts
Grants and other contributions	500	33,901	23,333
Interest and distribution from managed funds received	..	132	200
Taxes
Other	20,847	(628)	..
Outflows:			
Employee costs	(78,525)	(76,226)	(110,924)
Supplies and services	(65,947)	(46,926)	(63,572)
Grants and subsidies	(457,473)	(347,958)	(574,549)
Borrowing costs
Other	(11,950)	(70)	(652)
Net cash provided by or used in operating activities	17,992	29,792	10,213
CASH FLOWS FROM INVESTING ACTIVITIES			
Inflows:			
Sales of non-financial assets	4,900
Investments redeemed
Loans and advances redeemed	3,799	914	606
Outflows:			
Payments for non-financial assets	(1,174)	(1,170)	(3,999)
Payments for investments
Loans and advances made
Net cash provided by or used in investing activities	2,625	(256)	1,507
CASH FLOWS FROM FINANCING ACTIVITIES			
Inflows:			
Borrowings
Equity injections	17,379	17,379	4,179
Outflows:			
Borrowing redemptions
Finance lease payments
Equity withdrawals	(17,049)	(17,099)	(8,224)
Net cash provided by or used in financing activities	330	280	(4,045)
Net increase/(decrease) in cash held	20,947	29,816	7,675
Cash at the beginning of financial year	36,575	36,575	63,220
Cash transfers from restructure	(3,171)	(3,171)	..
Cash at the end of financial year	54,351	63,220	70,895

Administered income statement

Department of State Development, Infrastructure, Local Government and Planning	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
INCOME			
Appropriation revenue	691,464	886,257	1,069,112
Taxes
User charges and fees	5,054	2,957	4,422
Royalties and land rents
Grants and other contributions	272,897	534,830	280,867
Interest and distributions from managed funds
Other revenue	16,541	12,391	13,673
Gains on sale/revaluation of assets
Total income	985,956	1,436,435	1,368,074
EXPENSES			
Employee expenses
Supplies and services
Grants and subsidies	691,464	886,257	1,069,112
Depreciation and amortisation
Finance/borrowing costs
Other expenses
Losses on sale/revaluation of assets
Transfers of Administered Revenue to Government	294,492	550,178	298,962
Total expenses	985,956	1,436,435	1,368,074
OPERATING SURPLUS/(DEFICIT)

Administered balance sheet

Department of State Development, Infrastructure, Local Government and Planning	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CURRENT ASSETS			
Cash assets
Receivables
Other financial assets
Inventories
Other
Non-financial assets held for sale
Total current assets
NON-CURRENT ASSETS			
Receivables
Other financial assets
Property, plant and equipment
Intangibles
Other
Total non-current assets
TOTAL ASSETS
CURRENT LIABILITIES			
Payables
Transfers to Government payable
Accrued employee benefits
Interest bearing liabilities and derivatives
Provisions
Other
Total current liabilities
NON-CURRENT LIABILITIES			
Payables
Accrued employee benefits
Interest bearing liabilities and derivatives
Provisions
Other
Total non-current liabilities
TOTAL LIABILITIES
NET ASSETS/(LIABILITIES)
EQUITY			
TOTAL EQUITY

Administered cash flow statement

Department of State Development, Infrastructure, Local Government and Planning	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Inflows:			
Appropriation receipts	691,333	886,126	1,069,112
User charges and fees	5,054	2,957	4,422
Royalties and land rent receipts
Grants and other contributions	272,897	534,830	280,867
Interest and distribution from managed funds received
Taxes
Other	16,541	12,391	13,673
Outflows:			
Employee costs
Supplies and services
Grants and subsidies	(694,190)	(888,983)	(1,069,112)
Borrowing costs
Other	(1)	(1)	..
Transfers to Government	(294,492)	(550,178)	(298,962)
Net cash provided by or used in operating activities	(2,858)	(2,858)	..
CASH FLOWS FROM INVESTING ACTIVITIES			
Inflows:			
Sales of non-financial assets
Investments redeemed
Loans and advances redeemed
Outflows:			
Payments for non-financial assets
Payments for investments
Loans and advances made
Net cash provided by or used in investing activities
CASH FLOWS FROM FINANCING ACTIVITIES			
Inflows:			
Borrowings
Equity injections
Outflows:			
Borrowing redemptions
Finance lease payments
Equity withdrawals
Net cash provided by or used in financing activities
Net increase/(decrease) in cash held	(2,858)	(2,858)	..
Cash at the beginning of financial year	2,858	2,858	..
Cash transfers from restructure
Cash at the end of financial year

Reporting Entity Financial Statements

Reporting Entity comprises:

- Department of State Development, Infrastructure, Local Government and Planning (excluding Administered)
- Economic Development Queensland

Reporting entity income statement

Department of State Development, Infrastructure, Local Government and Planning	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
INCOME			
Appropriation revenue	580,871	472,809	727,035
Taxes
User charges and fees	83,556	63,046	106,936
Royalties and land rents
Grants and other contributions	500	33,901	23,333
Interest and distributions from managed funds	5,548	5,932	9,769
Other revenue	210	551	304
Gains on sale/revaluation of assets
Total income	670,685	576,239	867,377
EXPENSES			
Employee expenses	88,585	85,568	127,270
Supplies and services	114,362	97,704	153,591
Grants and subsidies	455,778	353,859	572,944
Depreciation and amortisation	1,795	1,611	2,459
Finance/borrowing costs	6,627	11,155	3,967
Other expenses	5,537	5,456	7,823
Losses on sale/revaluation of assets	..	238	..
Total expenses	672,684	555,591	868,054
Income tax expense/revenue	8,184	(4,259)	(2,678)
OPERATING SURPLUS/(DEFICIT)	(10,183)	24,907	2,001

Reporting entity balance sheet

Department of State Development, Infrastructure, Local Government and Planning	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CURRENT ASSETS			
Cash assets	150,660	166,933	149,031
Receivables	36,288	42,505	46,238
Other financial assets
Inventories	366,254	351,441	360,410
Other	1,447	1,673	1,673
Non-financial assets held for sale
Total current assets	554,649	562,552	557,352
NON-CURRENT ASSETS			
Receivables	158,827	155,192	156,149
Other financial assets
Property, plant and equipment	489,841	494,383	497,428
Deferred tax assets	30,317	40,749	43,427
Intangibles	14,290	14,290	12,327
Other
Total non-current assets	693,275	704,614	709,331
TOTAL ASSETS	1,247,924	1,267,166	1,266,683
CURRENT LIABILITIES			
Payables	63,528	48,910	62,930
Current tax liabilities	3,553	5,384	..
Accrued employee benefits	5,590	5,127	5,127
Interest bearing liabilities and derivatives	34,614	28,193	31,405
Provisions	35,142	28,401	24,174
Other	7,141	10,935	10,935
Total current liabilities	149,568	126,950	134,571
NON-CURRENT LIABILITIES			
Payables	6,481	6,481	10,708
Deferred tax liabilities	86,810	85,967	85,967
Accrued employee benefits
Interest bearing liabilities and derivatives	140,077	138,840	131,803
Provisions	41,144	49,992	49,992
Other
Total non-current liabilities	274,512	281,280	278,470
TOTAL LIABILITIES	424,080	408,230	413,041
NET ASSETS/(LIABILITIES)	823,844	858,936	853,642
EQUITY			
TOTAL EQUITY	823,844	858,936	853,642

Reporting entity cash flow statement

Department of State Development, Infrastructure, Local Government and Planning	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Inflows:			
Appropriation receipts	593,031	462,241	727,035
User charges and fees	95,671	67,452	103,299
Royalties and land rent receipts
Grants and other contributions	12,134	49,762	23,333
Interest and distribution from managed funds received	3,268	3,553	5,741
Taxes
Other	22,843	1,709	304
Outflows:			
Employee costs	(88,663)	(85,903)	(127,270)
Supplies and services	(148,533)	(112,511)	(152,277)
Grants and subsidies	(465,030)	(355,515)	(568,717)
Borrowing costs	(3,948)	(3,864)	(3,967)
Taxation equivalents paid	5,798	2,649	(8,275)
Other	(14,940)	(2,750)	(5,422)
Net cash provided by or used in operating activities	11,631	26,823	(6,216)
CASH FLOWS FROM INVESTING ACTIVITIES			
Inflows:			
Sales of non-financial assets	3,000	1,135	8,800
Investments redeemed
Loans and advances redeemed	16,236	10,225	18,234
Outflows:			
Payments for non-financial assets	(9,382)	(11,876)	(12,341)
Payments for investments
Loans and advances made	(47,189)	(37,904)	(15,259)
Net cash provided by or used in investing activities	(37,335)	(38,420)	(566)
CASH FLOWS FROM FINANCING ACTIVITIES			
Inflows:			
Borrowings	36,184	25,557	11,352
Equity injections	17,379	17,380	3,929
Outflows:			
Borrowing redemptions	(22,280)	(9,438)	(15,177)
Finance lease payments
Equity withdrawals	(6,249)	(6,299)	(11,224)
Dividends paid
Net cash provided by or used in financing activities	25,034	27,200	(11,120)
Net increase/(decrease) in cash held	(670)	15,603	(17,902)
Cash at the beginning of financial year	36,575	36,575	166,933
Cash transfers from restructure	114,755	114,755	..
Cash at the end of financial year	150,660	166,933	149,031

Commercialised business units

Economic Development Queensland

Overview

Economic Development Queensland's (EDQ) purpose under the *Economic Development Act 2012* is to facilitate economic development and development for community purposes. EDQ's vision is to create places and investment opportunities for Queenslanders to prosper.

Contribution to the Government's Objectives for the Community

The service area within EDQ contributes to the following government objectives:

Government's Objectives for the Community	Agency's objectives	Agency's service area
<ul style="list-style-type: none">Supporting jobsMaking it for QueenslandBuilding QueenslandGrowing our regionsProtecting the environment	<p>A future-focused, innovative, well-planned and diverse economy</p> <p>Growth in investment and priority industry sectors</p> <p>Coordinated, integrated, interconnected opportunities for regions, industry sectors and the private sector</p>	<p>Business and economic growth</p> <p>To drive business and economic growth in Queensland</p>

Key deliverables

In 2021–22 EDQ will:

- facilitate the start of construction of the \$55 million Proxima Children's Growth Centre of Excellence development and the \$40 million Residential Aged Care and Integrated Training Facility at Lumina within the Gold Coast Health and Knowledge Precinct
- commence construction of a purpose-built biomedical facility for Vaxxas at Northshore Hamilton to scale up manufacturing of its 'nanopatch' vaccine delivery device, develop the \$7.4 million Stage 1 waterfront precinct including new riverfront public parkland, and begin work on a \$14 million infrastructure upgrade to deliver 3 new roads and upgrade existing roads
- continue delivering the Building Acceleration Fund, providing interest-free loans for projects that generate private sector investment, unlock further development opportunities and create jobs
- utilise planning and technical services expertise to further facilitate major developments including continuing to work with the Cross River Rail Delivery Authority to progress planning instruments for the Cross River Rail Priority Development Areas (PDAs) and undertaking development assessment for projects including Queen's Wharf Brisbane, Herston Quarter and future cities at Caloundra South, Greater Flagstone and Yarrabilba
- continue delivering the Carseldine Village residential development with completion of 53 net zero energy emission terrace homes, completion of civil, electrical and landscape works and commencement of a further 48 net zero energy emission terrace homes
- start construction of the \$10 million Parkside Yeronga civil works program and the Yeronga Community Centre
- progress the declaration of the proposed North Harbour PDA
- contribute EDQ's skills and tools to advance outcomes of the Growth Areas Program
- complete the \$6 million Roma Hospital Student Accommodation Precinct for South West Hospital and Health Service, scheduled for completion and handover in mid-2021
- complete construction of the \$9.4 million stage 1 civil works program at Songbird Oxley and commence construction of stage 2.

Staffing

The table below shows the full-time equivalents (FTEs) as at the 30 June in the respective years.

Service Area	2020–21 Budget	2020–21 Est. Actual	2021–22 Budget
Business and economic growth	104	104	104
Total FTEs	104	104	104

Performance Statements

Business and economic growth

Service area objective

To drive business and economic growth in Queensland.

Service standards	2020–21 Target/Est.	2020–21 Est. Actual	2021–22 Target/Est.
Effectiveness measure			
Value of private sector investment generated through the facilitation of economic and community development projects ¹	\$285.1M	\$341.1M	\$363.1M
Efficiency measure			
Facilitation costs per \$1,000 of private sector investment generated for economic and community development projects	New measure	New measure	\$47.50
Discontinued measure			
Administrative costs as a percentage of private sector investment generated through the facilitation of economic and community development projects ²	6.1%	5.0%	Discontinued measure

Notes:

- Variance between the 2020–21 Target/Estimate and the 2020–21 Estimated Actual is due to greater than forecast private sector investment as a result of land sales. The increase in the 2021–22 Target/Estimate is due to an expected increase in private sector investment across several EDQ projects.
- This measure has been discontinued as it does not meet the requirements of an efficiency measure. It has been replaced with a new measure 'Facilitation costs per \$1,000 of private sector investment generated for economic and community development projects'. The variance between the 2020–21 Target/Estimate and the 2020–21 Estimated Actual is due to greater than forecast private sector investment.

Income statement

Economic Development Queensland	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
INCOME			
User charges and fees	91,231	73,567	100,491
Grants and other contributions	1,768	1,768	1,605
Interest and distributions from managed funds	9,267	9,519	9,351
Other revenue	222	563	304
Gains on sale/revaluation of assets	10	10	..
Total income	102,498	85,427	111,751
EXPENSES			
Employee expenses	16,704	15,929	16,346
Supplies and services	78,935	69,019	92,916
Grants and subsidies	61	61	..
Depreciation and amortisation	441	257	279
Finance/borrowing costs	9,273	13,801	3,967
Other expenses	7,701	7,625	7,171
Losses on sale/revaluation of assets	24,490	24,728	..
Total expenses	137,605	131,420	120,679
Income tax expense/revenue	(1,976)	(14,419)	(2,678)
OPERATING SURPLUS/(DEFICIT)	(33,131)	(31,574)	(6,250)

Balance sheet

Economic Development Queensland	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CURRENT ASSETS			
Cash assets	96,309	103,713	78,136
Receivables	36,197	30,362	31,208
Other financial assets
Inventories	366,254	351,441	360,410
Other	217	443	443
Non-financial assets held for sale
Total current assets	498,977	485,959	470,197
NON-CURRENT ASSETS			
Receivables	160,517	153,997	154,002
Other financial assets
Property, plant and equipment	395,953	400,500	404,663
Deferred tax assets	30,317	40,749	43,427
Intangibles
Other
Total non-current assets	586,787	595,246	602,092
TOTAL ASSETS	1,085,764	1,081,205	1,072,289
CURRENT LIABILITIES			
Payables	25,116	23,854	37,874
Current tax liabilities	3,553	5,384	..
Accrued employee benefits	668	207	207
Interest bearing liabilities and derivatives	21,219	14,798	18,010
Provisions	20,847	11,478	7,251
Other	4,190	6,987	6,987
Total current liabilities	75,593	62,708	70,329
NON-CURRENT LIABILITIES			
Payables	23,524	23,524	23,524
Deferred tax liabilities	86,810	85,967	85,967
Accrued employee benefits
Interest bearing liabilities and derivatives	140,077	138,840	131,803
Provisions	41,144	49,992	49,992
Other
Total non-current liabilities	291,555	298,323	291,286
TOTAL LIABILITIES	367,148	361,031	361,615
NET ASSETS/(LIABILITIES)	718,616	720,174	710,674
EQUITY			
TOTAL EQUITY	718,616	720,174	710,674

Cash flow statement

Economic Development Queensland	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Inflows:			
User charges and fees	91,231	75,195	96,854
Grants and other contributions	9,365	13,592	5,832
Interest and distribution from managed funds received	5,981	6,134	5,541
Other	222	563	304
Outflows:			
Employee costs	(16,704)	(16,243)	(16,346)
Supplies and services	(106,837)	(89,836)	(91,602)
Grants and subsidies	(61)	(61)	..
Borrowing costs	(4,839)	(4,755)	(3,967)
Taxation equivalents paid	(2,740)	(5,889)	(8,275)
Other	(4,850)	(4,540)	(4,770)
Net cash provided by or used in operating activities	(29,232)	(25,840)	(16,429)
CASH FLOWS FROM INVESTING ACTIVITIES			
Inflows:			
Sales of non-financial assets	3,050	1,185	3,900
Investments redeemed
Loans and advances redeemed	13,953	10,827	17,628
Outflows:			
Payments for non-financial assets	(12,144)	(14,642)	(8,342)
Payments for investments
Loans and advances made	(49,879)	(40,594)	(15,259)
Net cash provided by or used in investing activities	(45,020)	(43,224)	(2,073)
CASH FLOWS FROM FINANCING ACTIVITIES			
Inflows:			
Borrowings	44,215	33,588	11,352
Equity injections	18,605	18,606	..
Outflows:			
Borrowing redemptions	(46,470)	(33,628)	(15,177)
Finance lease payments
Equity withdrawals	(3,000)	(3,000)	(3,250)
Dividends paid
Net cash provided by or used in financing activities	13,350	15,566	(7,075)
Net increase/(decrease) in cash held	(60,902)	(53,498)	(25,577)
Cash at the beginning of financial year	157,211	157,211	103,713
Cash transfers from restructure
Cash at the end of financial year	96,309	103,713	78,136

Statutory bodies

Queensland Reconstruction Authority

Overview

Queensland Reconstruction Authority's (QRA) vision is stronger, safer, resilient Queensland communities. QRA's purpose is to coordinate action to improve the resilience of Queensland communities and facilitate locally led disaster recovery.

Contribution to the Government's Objectives for the Community

The service area within the QRA contributes to the following government objectives:

Government's Objectives for the Community	Agency's objectives	Agency's service area
<ul style="list-style-type: none">Safeguarding our healthSupporting jobsBuilding Queensland	<p>Rebuilding, recovering and reconnecting disaster affected communities</p> <p>Getting ready, reducing risk and building resilience</p> <p>Building capacity in recovery and resilience through expert leadership and partnerships</p>	<p>Coordination of natural disaster recovery and resilience activities</p> <p>To demonstrate accountability in the use of natural disaster and resilience funding and support the Queensland economy and job growth by coordinating the rapid restoration of communities following natural disasters and building their resilience to future events</p>

Key deliverables

In 2021–22, QRA will:

- deliver the acquittal of the 2020–21 claim to the Australian Government under the Natural Disaster Relief and Recovery Arrangements and Disaster Recovery Funding Arrangements in order to secure the Australian Government's contribution to the State's program of recovery and reconstruction
- coordinate delivery of responsive recovery activities and infrastructure in local communities that incorporate risk reduction, resilience building and betterment as standard
- influence and enhance the development of national relief, recovery and resilience policy through partnerships with government and industry stakeholders
- assist local governments and communities build knowledge and capability that drives best practice in recovery and building resilience
- prioritise and coordinate disaster resilience funding programs to maximise risk reduction and build resilience
- coordinate development and implementation of whole-of-government policies to manage flood risk.

Staffing

The table below shows the full-time equivalents (FTEs) as at 30 June in the respective years.

2020–21 Budget	2020–21 Est. Actual	2021–22 Budget
104	96	104

Performance Statements

Coordination of natural disaster recovery and resilience activities

Service area objective

To demonstrate accountability in the use of natural disaster and resilience funding and support the Queensland economy and job growth by coordinating the rapid restoration of communities following natural disasters and building their resilience to future events.

Service standards	2020–21 Target/Est.	2020–21 Est. Actual	2021–22 Target/Est.
Effectiveness measure			
Percentage of reconstruction projects completed within required timeframes	100%	100%	100%
Efficiency measures			
Percentage of immediate disaster recovery operating costs per dollar of new disaster event damage ¹	0.25%	0.04%	0.25%
Get Ready Queensland operating costs to administer/manage community activities as a percentage of the total Get Ready Queensland grant program ²	15%	12.9%	15%

Notes:

1. The variance between the 2020–21 Target/Estimate and 2020–21 Estimated Actual is as a result of smaller scale disaster events occurring in 2020–21 for which recovery requirements were able to be met principally through existing operational capacity and reduced travel costs due to COVID-19 restrictions.
2. The variance between the 2020–21 Target/Estimate and 2020–21 Estimated Actual is as a result of a partnership with Suncorp, where some Get Ready Queensland (GRQ) operational costs incurred over the period have been offset with GRQ sponsorship monies received from Suncorp.

Income statement

Queensland Reconstruction Authority	2020–21 Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
INCOME			
Taxes
User charges and fees
Grants and other contributions	764,700	703,876	745,765
Interest and distributions from managed funds
Other revenue
Gains on sale/revaluation of assets
Total income	764,700	703,876	745,765
EXPENSES			
Employee expenses	15,228	15,223	15,675
Supplies and services	19,258	20,536	20,643
Grants and subsidies	730,237	668,140	707,731
Depreciation and amortisation	1,104	1,104	1,104
Finance/borrowing costs
Other expenses	612	612	612
Losses on sale/revaluation of assets
Total expenses	766,439	705,615	745,765
OPERATING SURPLUS/(DEFICIT)	(1,739)	(1,739)	..

Balance sheet

Queensland Reconstruction Authority	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CURRENT ASSETS			
Cash assets	39,370	39,370	40,474
Receivables	6,078	6,078	6,078
Other financial assets
Inventories
Other	430	430	430
Non-financial assets held for sale
Total current assets	45,878	45,878	46,982
NON-CURRENT ASSETS			
Receivables
Other financial assets
Property, plant and equipment	224	224	224
Intangibles	3,351	3,351	2,247
Other
Total non-current assets	3,575	3,575	2,471
TOTAL ASSETS	49,453	49,453	49,453
CURRENT LIABILITIES			
Payables	2,031	2,031	2,031
Accrued employee benefits	374	374	374
Interest bearing liabilities and derivatives
Provisions
Other
Total current liabilities	2,405	2,405	2,405
NON-CURRENT LIABILITIES			
Payables
Accrued employee benefits
Interest bearing liabilities and derivatives
Provisions
Other
Total non-current liabilities
TOTAL LIABILITIES	2,405	2,405	2,405
NET ASSETS/(LIABILITIES)	47,048	47,048	47,048
EQUITY			
TOTAL EQUITY	47,048	47,048	47,048

Cash flow statement

Queensland Reconstruction Authority	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Inflows:			
User charges and fees
Grants and other contributions	764,700	703,876	745,765
Interest and distribution from managed funds received
Taxes
Other	7,897	7,897	2,177
Outflows:			
Employee costs	(15,228)	(15,223)	(15,675)
Supplies and services	(27,062)	(28,340)	(22,727)
Grants and subsidies	(730,237)	(668,140)	(707,731)
Borrowing costs
Other	(705)	(705)	(705)
Net cash provided by or used in operating activities	(635)	(635)	1,104
CASH FLOWS FROM INVESTING ACTIVITIES			
Inflows:			
Sales of non-financial assets
Investments redeemed
Loans and advances redeemed
Outflows:			
Payments for non-financial assets
Payments for investments
Loans and advances made
Net cash provided by or used in investing activities
CASH FLOWS FROM FINANCING ACTIVITIES			
Inflows:			
Borrowings
Equity injections
Outflows:			
Borrowing redemptions
Finance lease payments
Equity withdrawals
Net cash provided by or used in financing activities
Net increase/(decrease) in cash held	(635)	(635)	1,104
Cash at the beginning of financial year	40,005	40,005	39,370
Cash transfers from restructure
Cash at the end of financial year	39,370	39,370	40,474

South Bank Corporation

Overview

South Bank Corporation's (the corporation) vision is to continue to be a world-leading urban precinct that welcomes, engages and inspires. The corporation's purpose is to:

- be a renowned place manager, recognising the demand for green space in Brisbane's inner city
- innovate, manage and maintain our enviable reputation as Brisbane's premier recreational, cultural, educational and entertainment precinct
- redevelop key sites while strengthening physical integration and relationships within the immediate neighbourhood.

The corporation's objectives are to:

- renew and manage the unique South Bank assets
- achieve a balance between commercial and non-commercial activities
- complement rather than duplicate other Brisbane destinations
- provide a diverse range of experiences for locals and visitors
- accommodate events that benefit the whole community
- achieve excellence and innovation in open space management.

The corporation contributes to the following Queensland Government objectives for the community:

- Building Queensland
- Backing small business
- Supporting jobs
- Safeguarding our health.

Key deliverables

In 2021–22, the corporation will:

- support the corporation's 60 retail tenants and investigate new revenue streams as we emerge from the COVID-19 impacted economy
- progress a new master plan for the South Bank Corporation area, which will create a blueprint for future revitalisation, inform potential opportunities for future development and redevelopment and provide a strategic framework for the future maintenance and replacement of ageing infrastructure assets
- continue to work with Brisbane City Council regarding numerous projects that impact South Bank's land and operations including Brisbane Metro, ferry terminals and bikeways
- work with the Queensland Government to assist in facilitating delivery of the Neville Bonner Bridge as part of Queen's Wharf Brisbane, and the New Performing Arts Venue at the Queensland Performing Arts Centre
- continue to manage and enhance, with Brisbane City Council, the distinct elements of the parklands precinct that make South Bank Brisbane's favourite place to live, work and play.

Staffing

The table below shows the full-time equivalents (FTEs) as at 30 June in the respective years.

2020–21 Budget	2020–21 Est. Actual	2021–22 Budget
34	34	34

Income statement

South Bank Corporation	2020–21 Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
INCOME			
Taxes
User charges and fees	41,346	39,899	64,577
Grants and other contributions
Interest and distributions from managed funds	60	60	60
Other revenue	7,762	13,500	..
Gains on sale/revaluation of assets	(520)	..	(1,000)
Total income	48,648	53,459	63,637
EXPENSES			
Employee expenses	5,173	5,106	4,885
Supplies and services	34,460	31,044	51,291
Grants and subsidies
Depreciation and amortisation	24,500	24,500	24,560
Finance/borrowing costs	101	87	80
Other expenses	9,542	9,542	10,824
Losses on sale/revaluation of assets	..	520	520
Total expenses	73,776	70,799	92,160
OPERATING SURPLUS/(DEFICIT)	(25,128)	(17,340)	(28,523)

Balance sheet

South Bank Corporation	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CURRENT ASSETS			
Cash assets	17,759	29,667	20,057
Receivables	2,145	2,145	2,145
Other financial assets
Inventories	393	393	393
Other	105	105	105
Non-financial assets held for sale
Total current assets	20,402	32,310	22,700
NON-CURRENT ASSETS			
Receivables
Other financial assets
Property, plant and equipment	762,542	758,422	754,489
Intangibles
Other
Total non-current assets	762,542	758,422	754,489
TOTAL ASSETS	782,944	790,732	777,189
CURRENT LIABILITIES			
Payables	7,104	7,104	7,104
Accrued employee benefits	469	469	469
Interest bearing liabilities and derivatives	618	618	618
Provisions
Other	7,103	7,103	7,103
Total current liabilities	15,294	15,294	15,294
NON-CURRENT LIABILITIES			
Payables	860	860	860
Accrued employee benefits	282	282	282
Interest bearing liabilities and derivatives	5,301	5,301	4,781
Provisions
Other
Total non-current liabilities	6,443	6,443	5,923
TOTAL LIABILITIES	21,737	21,737	21,217
NET ASSETS/(LIABILITIES)	761,207	768,995	755,972
EQUITY			
TOTAL EQUITY	761,207	768,995	755,972

Cash flow statement

South Bank Corporation	2020–21 Adjusted Budget \$'000	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Inflows:			
User charges and fees	53,617	52,170	68,577
Grants and other contributions
Interest and distribution from managed funds received	60	60	60
Taxes
Other	11,762	17,500	4,000
Outflows:			
Employee costs	(5,173)	(5,106)	(4,885)
Supplies and services	(38,460)	(35,044)	(55,291)
Grants and subsidies
Borrowing costs	(101)	(87)	(80)
Other	(13,542)	(13,542)	(14,824)
Net cash provided by or used in operating activities	8,163	15,951	(2,443)
CASH FLOWS FROM INVESTING ACTIVITIES			
Inflows:			
Sales of non-financial assets
Investments redeemed
Loans and advances redeemed
Outflows:			
Payments for non-financial assets	(17,776)	(13,656)	(6,647)
Payments for investments
Loans and advances made
Net cash provided by or used in investing activities	(17,776)	(13,656)	(6,647)
CASH FLOWS FROM FINANCING ACTIVITIES			
Inflows:			
Borrowings
Equity injections
Outflows:			
Borrowing redemptions
Finance lease payments	(520)	(520)	(520)
Equity withdrawals
Net cash provided by or used in financing activities	(520)	(520)	(520)
Net increase/(decrease) in cash held	(10,133)	1,775	(9,610)
Cash at the beginning of financial year	27,892	27,892	29,667
Cash transfers from restructure
Cash at the end of financial year	17,759	29,667	20,057

Building Queensland

Overview

In September 2020, the Queensland Government announced plans to integrate the functions and staff of Building Queensland into government. This structural reform provides an opportunity to streamline investment assessment and assurance functions, reduce administrative overheads and enhance capability to plan and deliver the Queensland Government's infrastructure program.

On 2 June 2021, the *Debt Reduction and Savings Act 2021* (the Act) came into effect. Among other things, the Act repeals the *Building Queensland Act 2015* and gives effect to the government's decision to abolish Building Queensland and the Building Queensland Board and to integrate Building Queensland's functions, staff, assets and resources into the Department of State Development, Infrastructure, Local Government and Planning.

Service Summary

Budget

Building Queensland	2020–21 Est. Actual \$'000	2021–22 Budget \$'000
Total operating expenses ¹	\$6,366	N/A
Capital	..	N/A

Note:

1. The budget for 2021–22 will be incorporated into the budget of the Department of State Development, Infrastructure, Local Government and Planning.

Staffing

The table below shows the full-time equivalents (FTEs) as at 30 June in the respective years.

2020–21 Budget	2020–21 Est. Actual	2021–22 Budget ¹
30	30	N/A

Note:

1. From 2021–22, FTEs from Building Queensland will be reported in the Department of State Development, Infrastructure, Local Government and Planning.

Glossary of terms

Accrual accounting	Recognition of economic events and other financial transactions involving revenue, expenses, assets, liabilities and equity as they occur and reporting in financial statements in the period to which they relate, rather than when a flow of cash occurs.
Administered items	Assets, liabilities, revenues and expenses an entity administers, without discretion, on behalf of the government.
Agency/entity	Used generically to refer to the various organisational units within government that deliver services or otherwise service government objectives. The term can include departments, commercialised business units, statutory bodies or other organisations established by Executive decision.
Appropriation	Funds issued by the Treasurer, under Parliamentary authority, to agencies during a financial year for: <ul style="list-style-type: none"> • delivery of agreed services • administered items • adjustment of the government's equity in agencies, including acquiring of capital.
Balance sheet	A financial statement that reports the assets, liabilities and equity of an entity as at a particular date.
Capital	A term used to refer to an entity's stock of assets and the capital grants it makes to other agencies. Assets include property, plant and equipment, intangible items and inventories that an entity owns/controls and uses in the delivery of services.
Cash flow statement	A financial statement reporting the cash inflows and outflows for an entity's operating, investing and financing activities in a particular period.
Controlled Items	Assets, liabilities, revenues and expenses that are controlled by departments. These relate directly to the departmental operational objectives and arise at the discretion and direction of that department.
Depreciation	The periodic allocation of the cost of physical assets, representing the amount of the asset consumed during a specified time.
Equity	Equity is the residual interest in the assets of the entity after deduction of its liabilities. It usually comprises the entity's accumulated surpluses/losses, capital injections and any reserves.
Equity injection	An increase in the investment of the government in a public sector agency.
Financial statements	Collective description of the income statement, the balance sheet and the cash flow statement for an entity's controlled and administered activities.
Income statement	A financial statement highlighting the accounting surplus or deficit of an entity. It provides an indication of whether the entity has sufficient revenue to meet expenses in the current year, including non-cash costs such as depreciation.
Outcomes	Whole-of-government outcomes are intended to cover all dimensions of community wellbeing. They express the current needs and future aspirations of communities, within a social, economic and environment context.
Own-source revenue	Revenue that is generated by an agency, generally through the sale of goods and services, but it may also include some Commonwealth funding.
Priorities	Key policy areas that will be the focus of government activity.
Services	The actions or activities (including policy development) of an agency which contribute to the achievement of the agency's objectives.
Service area	Related services grouped into a high-level service area for communicating the broad types of services delivered by an agency.
Service standard	Define a level of performance that is expected to be achieved appropriate for the service area or service. Service standards are measures of efficiency or effectiveness.



Queensland Budget 2021–22

Service Delivery Statements

budget.qld.gov.au