



State Budget 2012-13

# Service Delivery Statements

Department of State Development, Infrastructure and Planning



# **2012–13 State Budget Papers**

- 1. Budget Speech**
- 2. Budget Strategy and Outlook**
- 3. Capital Statement**
- 4. Budget Measures**
- 5. Service Delivery Statements**

## **Appropriation Bills**

The suite of Budget Papers is similar to that published in 2011-12.

In April 2012, machinery-of-Government changes saw the creation of 20 departments with each department reporting directly to one Minister.

These new arrangements have required minor changes to how information is presented in some Budget Papers. The 2012-13 Budget Papers provide continuity of information between the previous departmental structure and the new arrangements.

The Budget Papers are available online at [www.budget.qld.gov.au](http://www.budget.qld.gov.au)

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## **Service Delivery Statements**

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# Department of State Development, Infrastructure and Planning

## Summary of portfolio budgets

Page	Agency	2011-12 Adjusted Budget \$'000	2011-12 Est. Actual \$'000	2012-13 Estimate \$'000
3	Department of State Development, Infrastructure and Planning - controlled	1,036,334	960,225	375,111
	Department of State Development, Infrastructure and Planning - administered	416,545	660,648	2,375,544
42	Property Services Group	99,483	126,725	58,235
53	Urban Land Development Authority (ULDA)	147,355	93,442	127,963
61	South Bank Corporation	84,854	90,586	88,970
69	Queensland Reconstruction Authority (QRA)	2,840,809	1,983,073	4,027,874

### Note:

1. Explanations of variances are provided in the financial statements.

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# PORTFOLIO OVERVIEW

## Ministerial and portfolio responsibilities

The Department of State Development, Infrastructure and Planning portfolio benefits Queenslanders by driving the economic development of Queensland and providing the following services:

### Department of State Development, Infrastructure and Planning:

- Coordinator-General: Delivery of large-scale projects under the *State Development and Public Works Organisation Act 1971*
- State Development: Development of economic and infrastructure policies and plans, and facilitation of industry development and investment projects
- Major Projects Office: Management, delivery and facilitation of high priority commercial projects
- Planning: Reform of the state's planning systems to empower local communities

### Property Services Group (PSG):

- Objective: To plan, secure and manage land supply to facilitate private sector development and industrial development objectives

### Urban Land Development Authority (ULDA):

- Objective: To help deliver commercially viable developments that include diverse, affordable, sustainable housing, using best-practice urban design

### South Bank Corporation:

- Objective: To create and manage the best new urban precinct in the world

### Queensland Reconstruction Authority (the Authority):

- Objective: To reconnect, rebuild and improve Queensland communities and its economy

At the time of publication of this document the following portfolio changes were in progress:

- Queensland Reconstruction Authority – integration of the Authority operations into departmental service delivery
- Urban Land Development Authority – integration of the ULDA into the department
- South Bank Corporation - transfer of responsibility for planning and development assessment to the Brisbane City Council

## Portfolio Structure and Services

### Deputy Premier and Minister for State Development, Infrastructure and Planning

The Honourable Jeff Seeney MP

### Assistant Minister for Planning Reform

Mr Ian Walker MP

### Department of State Development, Infrastructure and Planning

Director-General: David Edwards

Service Area 1: Coordinator-General

Service Area 2: State Development

Service Area 3: Major Projects Office

Service Area 4: Planning

### Property Services Group

Deputy Director-General: David Eades

**Objective:** To plan, secure and manage land supply for the Queensland Government's industrial development objectives.

### Urban Land Development Authority

Deputy Director-General: Paul Eagles

**Objective:** To help deliver commercially viable developments that include diverse, affordable, sustainable housing, using best-practice urban design.

### South Bank Corporation

Chief Executive Officer: Jeff Weigh

**Objective:** To create and manage the best new urban precinct in the world.

### Queensland Reconstruction Authority

Chief Executive Officer: Graeme Newton

**Objective:** To reconnect, rebuild and improve Queensland communities and its economy.

# RESOURCES AND PERFORMANCE

## DEPARTMENTAL OVERVIEW

### Strategic direction

The objective of the Department of State Development, Infrastructure and Planning is to drive the economic development of Queensland. The department brings together the functions of the Coordinator-General, economic and regional development, and infrastructure and planning into a strong central agency to grow the economy and champion the interests of business and industry for communities across Queensland.

The department is committed to getting Queensland back on track. The below table demonstrates how the department's objectives and strategies contribute to the Government's community objectives:

<b>Getting Queensland back on track – community objectives</b>	<b>The department's objectives and strategies supporting the community objectives</b>
Grow a four pillar economy	<ul style="list-style-type: none"><li>• Champion the interests of business and industry in Queensland<ul style="list-style-type: none"><li>– Remove regulatory bottlenecks and impediments to investment</li><li>– Facilitate the growth of business and industry</li></ul></li><li>• Diversify regional and state economies<ul style="list-style-type: none"><li>– Enhance access to global supply chains</li></ul></li><li>• Re-empower local governments and their communities to plan for their futures<ul style="list-style-type: none"><li>– Assist growth in key industry sectors through regional service delivery partnerships with local governments and stakeholders</li></ul></li></ul>
Deliver better infrastructure and better planning	<ul style="list-style-type: none"><li>• Fast track delivery of major resource and industrial development projects<ul style="list-style-type: none"><li>– Deliver and facilitate significant and complex projects</li><li>– Prepare infrastructure coordination plans</li><li>– Ensure land is available for industrial development, infrastructure and major public infrastructure projects in State Development Areas</li></ul></li><li>• Diversify regional and state economies<ul style="list-style-type: none"><li>– Address strategic infrastructure needs</li><li>– Build stronger regions based on competitive advantages</li></ul></li><li>• Assist property and construction industries to grow and flourish through streamlined planning processes<ul style="list-style-type: none"><li>– Streamline planning, assessment and approval processes</li></ul></li><li>• Re-empower local governments and their communities to plan for their futures<ul style="list-style-type: none"><li>– Work with local governments to optimise sustainable growth</li></ul></li></ul>
Restore accountability in government	<ul style="list-style-type: none"><li>• Improve service delivery<ul style="list-style-type: none"><li>– Continuously review and focus departmental activities on Government priorities</li></ul></li></ul>

Global economic conditions are impacting on government and industry's ability to attract financial support to commence and deliver infrastructure projects. In conjunction with this, Queensland's population continues to increase and diversify and the State requires solutions to economic, infrastructure and planning needs to support this.

The department provides policy and services to stimulate and fast track projects that support economic development. The department will maintain its focus on markets that demonstrate ongoing and emerging economic growth, and will encourage investment and development across Queensland. This focus will identify opportunities for growth, and collaborative opportunities for local businesses to invest in innovative and sustainable projects.

With the Coordinator-General leading infrastructure delivery, we will work to ensure major infrastructure and planning projects are fast tracked and delivered. The department will work with and support local suppliers, small businesses and industry to accelerate the progress of private and government funded infrastructure projects, and build infrastructure that supports the economic strength of Queensland. The department will work with Infrastructure Queensland and advise the Queensland Government on long-term infrastructure planning, management and economic prioritisation of projects.

The resources sector is a key driver of Queensland's economic status. Diversifying the economic prosperity of this sector is a focus for the State. Working with the GasFields Commission, Infrastructure Queensland, Projects Queensland and other stakeholders, the department will build quality planning solutions to issues of balanced land use, environmental resilience, population growth and diverse community and international expectations. The demand for infrastructure, competition for land, the need for housing affordability measures and sustainable economic development must be provided for in accordance with local and regional planning objectives.

The Government is committed to returning the Budget to surplus by identifying financial savings. During 2012-13 the department will support this commitment by identifying efficiencies, refining delivery models, prioritising programs and activities, and focusing on our flexibility to meet the community needs for Queensland.

### **Achievements for 2011-12**

- Established the Royalties for the Regions framework. This framework will provide \$495 million over four years (from 2012-13) to support community, road, and flood mitigation infrastructure in Queensland's resource communities.
- Developed a strategy to stimulate economic development in the Mary Valley, aimed at revitalising the Valley and restoring community stability.
- Appointed the GasFields Commissioner to better oversee the relationship between rural landholders and the coal seam gas industry.
- Appointed the Assistant Minister for Planning Reform as the industry 'go-to' person for the property and construction industry.
- Established Infrastructure Queensland to advise the Government on long-term infrastructure planning, prioritisation and ongoing management and maintenance.
- Facilitated the Government's decision for two rail corridors to service new and existing coal mines in both the Galilee and Bowen Basins.
- Appointed the facilitator to test coal companies' appetite to proceed with new coal handling facilities at the Port of Abbot Point.
- Worked with industry and Queensland companies to enable 42 local suppliers to win contracts valued at over \$323 million in major project supply chains; 765 companies to increase their tender-readiness; and 41 companies to achieve results worth \$46.6 million in new sales, investment and efficiencies, and retain/generate 127 jobs.
- Facilitated private sector investment project development approvals in food processing, manufacturing and oil sectors valued at \$242 million.
- Declared and approved the development scheme for the Surat Basin Infrastructure Corridor State Development Area.

- Developed and implemented three native title compensation and economic participation agreements for affected traditional owner groups within the Surat Basin.
- Designated two new regional plan areas for Darling Downs and Central Queensland.
- Successfully completed six industry stakeholder sessions with a combined total of 71 participants across the development industry, environmental sector and local governments, to inform the review of the *Sustainable Planning Act 2009*.(SPA)
- Acquired 57 parcels of land in 2011-12, in support of 11 key projects throughout Queensland, including Bundamba to Swanbank State Development Area, Callide Infrastructure Corridor, and Stanwell to Gladstone Infrastructure Corridor State Development Area.
- Appointed the Gladstone-based Land Manager for the Curtis Island Environmental Management Precinct (EMP) within the Gladstone State Development Area (SDA) to implement the annual work program using the \$20 million contribution from the liquefied natural gas proponents.
- Approved the final Terms of Reference for the Environmental Impact Study for the Goonyella to Abbot Point Rail Project.
- Achieved 69 statutory approvals, compared to 52 approvals in the previous financial year.
- Approved five development applications in the Queensland Children's Hospital SDA, including the Queensland Children's Hospital Foundation Building and an Academic and Research Facility.
- Assessed and analysed over 40 Social Impact Assessments (SIAs) and draft Social Impact Management Plans for resource development projects declared significant under the *State Development and Public Works Organisation Act 1971* and *Environmental Protection Act 1994*.
- Approved three Social Impact Management Plans being for the Gladstone Liquefied Natural Gas (LNG), Queensland Curtis LNG, and Australia Pacific LNG projects.

#### **Highlights for 2012-13**

- Deliver the Royalties for the Regions pilot funding round to distribute \$60 million across the three funding streams: Resource Community Building Fund, Roads to Resources and Floodplain Security for infrastructure in Queensland's resource communities.
- Deliver legislation to fully operationalise the GasFields Commission.
- Release and implement the Mary Valley Economic Development Strategy by leveraging existing Government landholdings
- Move to the next stage of planning for the incremental expansion of Abbot Point port capacity to meet any future demand, indicating a preference for multi-user terminals as a way to meet short to medium term development.
- Fast track land releases for housing development in Moranbah and Blackwater freeing up land held by the ULDA, to deliver 185 housing allotments.
- Commence works on the redevelopment of the Government administrative precinct in Brisbane, including integration of 1 William Street into the overall design.
- Complete the Galilee Basin Infrastructure framework, ready for implementation of the Government's preferred common rail corridor policy position.
- Progress the strategic assessment for the Great Barrier Reef, including a ports strategy.
- Release the *Planning for Prosperity* policy to ensure economic growth that is not adversely affected by planning processes. Develop a single Queensland State Planning Policy, which will be released for public comment and then adoption in early 2013. Draft State Planning Regulatory Provisions to revise current Coastal Planning arrangements.
- Maintain the partnership with the Surat Basin Rail (SBR) Joint Venture to facilitate the SBR project through statutory assessment and planning approval processes. The SBR project team to continue to negotiate the terms of a suite of concession agreements for future construction and operation of the SBR, including a development agreement, operating agreement and lease.

- Assist the SBR project proposal to develop a greenfield 214 kilometre railway to open up the estimated four billion tonnes in thermal coal reserves from Surat Basin for export through the Port of Gladstone.
- Work with industry to develop the framework to increase local industry participation in major resource and infrastructure project supply chains.
- Prepare infrastructure agreements and deliver catalyst infrastructure for significant greenfield communities, including Greater Flagstone, Ripley Valley and Yarrabilba.
- Transfer land use planning powers back to local governments by restructuring the South Bank Corporation and Urban Land Development Authority legislation.
- Progress the Amberley aerospace precinct to market.
- Release draft statutory regional plans for Darling Downs and Central Queensland that foster economic opportunities, address land use conflicts and build our communities.
- Designate the new regional plan area for Cape York, with subsequent release of a draft statutory regional plan to balance appropriate economic development with the protection of the Cape's high conservation areas.
- Develop for Cabinet consideration the first SPA Amendments to enable a more efficient and effective planning and development system.
- Delegate development assessment powers to Brisbane City Council for all four Brisbane Urban Development Areas (Bowen Hills, Northshore Hamilton, Fitzgibbon and Woolloongabba) and Ipswich City Council for Ripley Valley Urban Development Area.
- Streamline and fast track the assessment of major projects and material change of use applications while maintaining best practice environmental standards. Continue to implement the 37 point fast-tracking action plan to reduce timeframes by 50 percent across all stages of the project assessment process.
- Implement the new Bilateral Agreement and administrative procedures agreed with the Australian Government. The new agreement will enable the Australian Government to rely on Queensland's environmental assessment processes to ensure an integrated and coordinated approach, removing duplication and promoting an efficient, timely and effective approvals process as required under the *Environment Protection and Biodiversity Conservation Act 1999*.
- Undertake planning and delivery of SDAs to attract and guide more industry and economic activity. This includes the Bromelton SDA Development Scheme, along with amendments to the Townsville SDA Development Scheme, and the planned use and development of infrastructure in the Queensland Children's Hospital SDA. Deliver the SDAs Business Improvement Program to facilitate and fast track development in SDAs.
- Develop and implement an infrastructure strategy which provides the basis for planning and prioritising Queensland's long term infrastructure requirements. The infrastructure strategy articulates the Government's vision for Queensland and its approach to strategic infrastructure investment that supports the State's economic development.

## Departmental Budget Summary

Department of State Development, Infrastructure and Planning	2011-12 Adjusted Budget \$'000	2011-12 Estimated Actual \$'000	2012-13 Estimate \$'000
<b>CONTROLLED</b>			
<b>Income</b>			
Appropriation for services <sup>1, 2</sup>			
Deferred from previous year/s	18,232	26,664	55,788
Balance of service appropriation	797,227	715,899	314,621
Other revenue	241,262	219,214	38,627
<b>Total income</b>	<b>1,056,721</b>	<b>962,955</b>	<b>409,036</b>
<b>Expenses</b>			
Coordinator General	43,865	32,550	79,567
Major Projects	93,758	83,528	89,576
State Development	106,035	69,345	156,576
Planning	39,997	20,215	49,392
Machinery of Government Impacts	752,679	783,887	..
<b>Total expenses</b>	<b>1,036,334</b>	<b>960,225</b>	<b>375,111</b>
<b>Operating surplus/deficit</b>	<b>20,387</b>	<b>2,730</b>	<b>33,925</b>
<b>Net assets</b>	<b>848,504</b>	<b>447,066</b>	<b>497,143</b>
<b>ADMINISTERED</b>			
<b>Revenue</b>			
Commonwealth revenue	..	..	..
Appropriation of administered items	415,438	659,661	2,375,424
Other administered revenue	99,746	101,661	..
<b>Total revenue</b>	<b>515,184</b>	<b>761,322</b>	<b>2,375,424</b>
<b>Expenses</b>			
Transfers to government	97,350	99,706	..
Administered expenses	416,545	660,648	2,375,544
<b>Total expenses</b>	<b>513,895</b>	<b>760,354</b>	<b>2,375,544</b>
<b>Net assets</b>	<b>(25,249)</b>	<b>..</b>	<b>..</b>
<b>APPROPRIATIONS</b>			
<b>Controlled Items</b>			
Departmental services <sup>1</sup>	815,459	786,231	358,734
Equity adjustment	123,499	41,651	200
<b>Administered items</b>	<b>414,764</b>	<b>985,336</b>	<b>2,390,424</b>
<b>VOTE TOTAL<sup>3</sup></b>	<b>1,353,722</b>	<b>1,813,218</b>	<b>2,749,358</b>

### Notes:

1. Appropriation for services does not match appropriation for departmental services due to MoG adjustments of \$146.597 million to the 2011-12 Adjusted Budget, appropriation receivable of \$43.668 million and appropriation payable of \$11.675 million for 2012-13.
2. Includes State and Australian Government funding.
3. As represented in the 2012-13 Appropriation Bills, except for the 2011-12 Adjusted Budget due to MoG changes.

## Budget Measures Summary

The table shows a summary of Budget measures relating to the Department since the 2011-12 Budget. Further details are contained in Budget Paper No. 4.

<b>Department of State Development Infrastructure and Planning</b>	<b>2011-12 \$'000</b>	<b>2012-13 \$'000</b>	<b>2013-14 \$'000</b>	<b>2014-15 \$'000</b>	<b>2015-16 \$'000</b>
<b>Revenue measures</b>					
Up to and including 2011-12 MYR					
Administered	..	..	..	..	..
Departmental	..	3,000	6,000	6,000	6,000
2012-13 Budget					
Administered	..	..	..	..	..
Departmental	..	5,473	(527)	(527)	(527)
<b>Total revenue measures</b>					
Administered	..	..	..	..	..
Departmental	..	<b>8,473</b>	<b>5,473</b>	<b>5,473</b>	<b>5,473</b>
<b>Expense measures</b>					
Up to and including 2011-12 MYR					
Administered	..	..	..	..	..
Departmental	1,200	900	..	..	..
2012-13 Budget					
Administered	..	..	..	..	..
Departmental	(9,418)	34,878	73,145	102,938	154,492
<b>Total expense measures</b>					
Administered	..	..	..	..	..
Departmental	<b>(8,218)</b>	<b>35,778</b>	<b>73,145</b>	<b>102,938</b>	<b>154,492</b>
<b>Capital measures</b>					
Up to and including 2011-12 MYR					
Administered <sup>1</sup>	..	(40,000)	(80,000)	(80,000)	..
Departmental	..	..	..	..	..
2012-13 Budget					
Administered	..	(88,000)	50,000	67,000	(14,000)
Departmental	(320)	15,450	(4,018)	20,200	21,700
<b>Total capital measures</b>					
Administered	..	<b>(128,000)</b>	<b>(30,000)</b>	<b>(13,000)</b>	<b>(14,000)</b>
Departmental	<b>(320)</b>	<b>15,450</b>	<b>(4,018)</b>	<b>20,200</b>	<b>21,700</b>

Note:

1. Budget measures relating to the reform of the Estates Construction Fund are included under Administered in the Budget Measures Summary. These do not form part of the Departmental Administered Financial Statements. They are included in the Property Services Group Financial Statements.

## Staffing<sup>1</sup>

	Notes	2011-12 Adjusted Budget	2011-12 Est. Actual	2012-13 Estimate
<b>Total</b>		<b>965</b>	<b>946</b>	<b>800</b>

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Note:

1. Full-time equivalents (FTEs) as at 30 June.

## SERVICE PERFORMANCE

The service area structure presented in this document reflects the machinery of government changes announced by the Premier on 3 April 2012. As part of the machinery of government changes, the former Department of Employment, Economic Development and Innovation was renamed as the Department of State Development, Infrastructure and Planning.

The former Department of Employment, Economic Development and Innovation delivered services in the fields of trade, tourism, employment, agriculture, mining, energy, innovation, small business and racing. Reporting of performance relating to these services is published in the 2012–13 Service Delivery Statements of the departments that have carriage for these services following the machinery of government changes.

These departments are:

- Queensland Treasury and Trade
- Department of Education, Training and Employment
- Department of Agriculture, Fisheries and Forestry
- Department of Natural Resources and Mines
- Department of Energy and Water Supply
- Department of Science, Information Technology, Innovation and the Arts
- Department of Tourism, Major Events, Small Business and the Commonwealth Games
- Department of National Parks, Recreation, Sport and Racing

The department also received the planning service area, with the exception of Building Codes Queensland, of the former Department of Local Government and Planning. Performance statement information for the Building Codes Queensland component of the former planning service area will be reported in the 2012-13 Service Delivery Statement for the Department of Housing and Public Works.

Our service areas are:

### **Coordinator-General (previously Infrastructure, Land and Project Development)**

This service area relates to the delivery of major infrastructure projects under the *State Development and Public Works Organisation Act 1971* and plans, delivers and coordinates large-scale infrastructure projects that drive Queensland's economic growth, while ensuring its unique environment and way of life are maintained.

### **State Development (previously Economic and Regional Development)**

This service area relates to development of economic and infrastructure policies and plans, and facilitation of industry development and investment projects that delivers on the needs of Queenslanders.

### **Major Projects Office (previously Infrastructure, Land and Project Development)**

This service area relates to the timely facilitation, delivery and management of major infrastructure, land and other property projects to industry and the community. The department is committed to champion the economic prosperity of Queensland, and reducing red tape to help the construction and property industries to grow and flourish.

### **Planning (previously Planning in the former Department of Local Government and Planning)**

This service area relates to the reform of the State planning framework to empower local communities and delivery of 'best practice' planning, by providing leadership in planning practices and processes, assistance and support to local government, solutions to blockages in the system and streamlining of processes for responsive regional planning.

## 2012-13 Service Summary

Service Areas	Sources of Revenue				
	Total cost \$'000	State Contribution \$'000	User Charges \$'000	C'wealth Revenue \$'000	Other Revenue \$'000
Coordinator-General	79,567	65,203	4,899	..	14,915
State Development	156,576	152,314	2,230	262	2,759
Major Projects Office	89,576	105,549	11,898	..	..
Planning	49,392	47,343	1,664	..	..
<b>Total</b>	<b>375,111</b>	<b>370,409</b>	<b>20,691</b>	<b>262</b>	<b>17,674</b>

Note:

1. Explanations of variances are provided in the financial statements.

## Performance Statement<sup>1</sup>

	Notes	2011-12 Target/est.	2011-12 Est. actual	2012-13 Target/est.
<b>Service Area: Coordinator-General</b>				
<b>Measures</b>				
The number of statutory decisions made by the Coordinator-General	2	New measure	New measure	90
Integrated Development Assessment Scheme responses completed within statutory timeframes: (a) Local Government Planning Schemes	3	15	12	12
<b>State contribution (\$000)</b>	27,28,29	<b>23,331</b>	<b>11,518</b>	<b>65,203</b>
<b>Other revenue (\$000)</b>	30,31,32	<b>40,074</b>	<b>24,063</b>	<b>19,814</b>
<b>Total cost (\$000)</b>	33,34,35	<b>43,865</b>	<b>32,550</b>	<b>79,567</b>
<b>Service Area: Major Projects Office</b>				
<b>Service standards</b>				
Percentage of Queensland population receiving fluoridated drinking water:				
– outside SEQ (excluding indigenous local authorities)		85%	86%	92%
– within Indigenous local authorities	4	100%	92%	100%
<b>Other measures</b>				
Number of industrial land solutions implemented during the year across the State for proposed major project developments	4,5	350	98	250
Percentage of total number of private sector and government projects being coordinated or implemented, which met committed timeframes and milestones	4	80%	90%	90%
<b>State contribution (\$000)</b>	36,37	<b>69,501</b>	<b>60,108</b>	<b>105,549</b>
<b>Other revenue (\$000)</b>	38	<b>26,410</b>	<b>24,161</b>	<b>11,898</b>
<b>Total cost (\$000)</b>	39,40	<b>93,758</b>	<b>83,528</b>	<b>89,576</b>
<b>Service Area: State Development</b>				
<b>Service standards</b>				
Estimated value of additional capital attracted to Queensland as a result of the department's investment and business development assistance	6,7	\$227.0 million	\$465.75 million	\$100.0 million

	Notes	2011-12 Target/est.	2011-12 Est. actual	2012-13 Target/est.
Value of new exports generated by businesses assisted by the department	8,9	\$32.0 million	..	..
Estimated value of efficiency savings or new business generated by businesses assisted by the department	10	\$40.0 million	\$46.67 million	\$25.0 million
Client businesses implementing new or improved practices, processes, systems, products and technologies as a result of the department's funded innovation and capacity development activities	11	80%	80%	80%
Proportion of assisted firms reporting improved performance following the department's funded innovation and capacity development activities	11,12	55%	76%	70%
<b>Other measures</b>				
Achievement of major project milestones on strategic projects	13,14,15,	32	18	7
Consultative and engagement forums with industry and community stakeholders	16,17,18	108	118	100
The number of structured programs/activities helping businesses build their capacity, improve their performance and/or access opportunities	13,17,19	885	574	315
The number of business participants in structured development activities	13,16,17, 19	6,786	8,492	5,900
Significant one-on-one business consultations undertaken	13,16,20, 21	11,285	12,946	4,400

	Notes	2011-12 Target/est.	2011-12 Est. actual	2012-13 Target/est.
Number of businesses involved in the department's facilitated alliances, partnerships, industry networks, supply chains, clusters etc.	16,22,23	800	1,909	1,400
<b>State contribution (\$000)</b>	41,42,43	<b>103,858</b>	<b>66,746</b>	<b>152,314</b>
<b>Other revenue (\$000)</b>	44	<b>2,177</b>	<b>2,262</b>	<b>5,251</b>
<b>Total cost (\$000)</b>	45,46,47	<b>106,035</b>	<b>69,345</b>	<b>156,576</b>

#### Service Area: Planning

##### Service standards

Degree of stakeholder satisfaction with training and capacity building initiatives delivered to support the implementation of reforms to improve the State's planning and development framework

24 85% 93% 85%

##### Other measures

Percentage of milestones completed on priority projects identified in regional plan implementation programs

24,25 80% 60% 80%

Number of Regional Plans reviewed in accordance with statutory timeframes

24 1 2 2

Percentage of statutory concurrence responses provided to Councils, development industry and community within statutory timeframes

24 100% 100% 100%

Percentage of State interest checks performed within agreed timeframes

24,26 80% 35% 80%

<b>State contribution (\$000)</b>	48,49	<b>72,270</b>	<b>57,695</b>	<b>47,343</b>
<b>Other revenue (\$000)</b>	50,51	<b>5,944</b>	<b>4,064</b>	<b>1,664</b>
<b>Total cost (\$000)</b>	52,53,54	<b>78,818</b>	<b>64,813</b>	<b>49,392</b>

#### Notes:

1. The 2011-12 target estimate and 2011-12 estimated actual financial data is only for Service Areas that now reside within Department of State Development Infrastructure and Planning (DSDIP). Service Areas of the former Department of Employment, Economic Development and Innovation (DEEDI) that did not transition to DSDIP are not reflected in the above.
2. This performance measure replaces measure "Client and stakeholder level of satisfaction with the timeliness and quality of outcomes from the economic projects and programs delivered during the year – satisfaction and timeliness" and is introduced in line with changes in government policy and budgetary funding.

3. This performance measure was transferred from the Science, Agriculture, Food and Regional Services service area of the former DEEDI following machinery of government (MoG) changes. This performance measure relates to the Regional Services function only. Performance against the balance of the relevant individual function previously captured by this performance measure will be presented in the Performance Statement of the Department of Agriculture, Fisheries and Forestry (DAFF).
4. This performance measure was transferred from the Infrastructure, Land and Project Development service area of the former DEEDI following MoG changes.
5. Variance between the 2011-12 target/estimate and 2011-12 estimated actual is due to the extension of the financial close on the Surat Basin Rail Project and the cancellation of the Cedar Grove Inter-connector Project. The target for the number of industrial land solutions achieved each year varies according to the demand for these services. The target for 2012-13 is based on the estimated number of (i) material change of use decisions, and (ii) parcels of land acquired. The target for 2012-13 is lower than the target for 2011-12 because the demand for land acquisition services is not expected to be as high as it was expected to be in 2011-12. Land is expected to be acquired for the Water Grid Project, Callide Infrastructure Corridor, Gladstone State Development Area, the Stanwell Gladstone Infrastructure Corridor and the Surat Basin Infrastructure Corridor during 2012-13.
6. Variance between the 2011-12 target/estimate and the 2011-12 estimated actual is due to MoG changes. This performance measure was transferred from the Employment and Economic Development service area of the former DEEDI following MoG changes. The 2012-13 target/estimate relates to Invest Queensland inward investment only. Performance against the balance of the relevant individual functions previously captured by this performance measure will be presented in the Performance Statements for the Department of Education, Training and Employment (DETE), Queensland Treasury and Trade (QTT) and the Department of Science, Information Technology, Innovation and the Arts (DSITIA).
7. Variance between the 2011-12 target/estimate and the 2011-12 estimated actual is due to differences in the level of private sector inward investment in Queensland. The 2011-12 target/estimate and the 2011-12 estimated actual figures represent both Invest Queensland and Trade and Invest Queensland. Variance between the 2011-12 target/estimate and the 2012-13 target/estimate is due to this estimate being for Invest Queensland only as per MoG changes.
8. This performance measure was transferred from Employment and Economic Development service area of the former DEEDI following MoG changes. This performance measure relates to the Economic Development function only. Performance against the balance of the relevant individual function previously captured by this performance measure will be presented in the Performance Statements of QTT, DSITIA, and the Department of Natural Resources and Mines (DNRM).
9. A 2011-12 estimated actual is not available due to industry delay in manufacturing work (under the World Class Rail Solutions industry development strategy), interstate work was counted as exports from Queensland; Downer-Bombardier won \$160 million contract to manufacture trains for Perth in July 2011 and this work was to be undertaken in Maryborough, Queensland. This work has been delayed due to budgetary constraints. A 2012-13 target/estimate has not been set for the measure due to uncertainty of future funding.
10. This performance measure was transferred from the Department of Employment, Economic Development and Innovation following machinery of government changes. This performance measure relates to the Economic Development function only. Performance against the balance of the relevant individual function previously captured by this performance measure will be presented in the Performance Statements of the Department of Science, Information Technology, Innovation and the Arts, and the Department of State Development, Infrastructure and Planning. For programs delivered by the department, the variance between the 2011-12 target/estimate and the 2012-13 target/estimate reflects the average reported outcomes by companies which have undertaken intensive Queensland Manufacturing Institute (QMI) industry development services over the past three years.
11. This performance measure was transferred from the Employment and Economic Development service area of the former DEEDI following MoG changes. This performance measure relates to the Economic Development function only. Performance against the balance of the relevant individual function previously captured by this performance measure will be presented in the Performance Statements of DAFF and DSITIA.
12. The 2011-12 estimated actual and the 2012-13 target/estimate relate to the Economic Development function only. The 2011-12 target/estimate was 55 percent; note, the Economic Development function component of the 2011-12 target/estimate was 70 percent. The 55 percent 2011-12 target/estimate also included the employment service area function.

13. Variance between the 2011-12 target/estimate and the 2011-12 estimated actual is due to alignment to new priorities and sector development activities.
14. Variance between the 2011-12 target/estimate and the 2011-12 estimated actual is due to delays in the progression of strategic projects following the 2011 natural disasters.
15. This performance measure was transferred from the former DEEDI following MoG changes. This performance measure relates to Economic Development including within Regional Services functions; and Strategic Economic Projects in Mines and Energy functions. Performance against the balance of the relevant individual function previously captured by this performance measure will be presented in the Performance Statements of DAFF, DSITIA and DNRM.
16. Variance between the 2011-12 target/estimate and the 2011-12 estimated actual is due to increased demand for services to assist businesses recover from the impacts of the 2011 natural disasters.
17. Variance between the 2011-12 estimated actual and the 2012-13 target/estimate is due to the expectation of reduced demand for business recovery services.
18. This performance measure was transferred from the former DEEDI following MoG changes. This performance measure relates to Economic Development including within Regional Services functions. Variance between the 2011-12 target/estimate and 2012-13 target/estimate and estimated actual relates to a change in government policy and budgetary funding re-allocation.
19. This performance measure was transferred from the former DEEDI following MoG changes. This performance measure relates to Economic Development including within Regional Services functions. Performance against the balance of the relevant individual function previously captured by this performance measure will be presented in the Performance Statements of DAFF, DSITIA, QTT, and DNRM.
20. This performance measure was transferred from the former DEEDI following MoG changes. This performance measure relates to the Economic Development function only. Performance against the balance of the relevant individual function previously captured by this performance measure will be presented in the Performance Statements of DAFF, DSITIA, QTT and the Department of Energy and Water Supply.
21. The Economic Development in Regional Services component of this measure is 2011-12 target/estimate of 8,385 (total 11,285) and the 2011-12 estimated actual of 8,938 (total 12,946). This component of this performance measure is discontinued due to MoG changes and re-allocation of budgetary funding.
22. Variance between the 2011-12 estimated actual and the 2012-13 target/estimate is due to MoG changes.
23. This performance measure was transferred from the former DEEDI following MoG changes. This performance measure relates to the Economic Development including within Regional Services functions. Performance against the balance of the relevant individual functions previously captured by this performance measure will be presented in the Performance Statements of DAFF, DSITIA and QTT.
24. This performance measure was transferred from the Planning service area of the former Department of Local Government and Planning following MoG changes.
25. Variance between the 2011-12 target/estimate and 2011-12 estimated actual is due to change in government policy related to regional planning and re-positioning of the forward program.
26. Variance between the 2011-12 target/estimate and the 2011-12 estimated actual is due to delays associated with potential changes in requirements for local planning instruments as a consequence of the Flood Commission of Inquiry recommendations and delays with local government consideration of State agency comments (this was administratively addressed via a timing provision implemented from January 2012).
27. The decrease between the 2011-12 target/estimate and 2011-12 estimated actual is due to the realignment of funding for the Yarwun Rio Tinto Project.
28. The increase between 2011-12 target /estimate and 2012-13 target/estimate is due to the normalisation of the Estate Construction Fund (ECF) resulting in a realignment of MIDQ funding for staff establishment and projects from other revenue, offset by 2012-13 Government Measures being savings in non-frontline costs and 3 percent employee expenses and 20 percent reduction in contractors, consultants, advertising and travel budgets.
29. The increase between the 2011-12 estimated actual and 2012-13 target/estimate is due to the realignment of funding for the Yarwun Rio Tinto Project, the normalisation of the ECF resulting in a realignment of MIDQ funding for staff establishment and projects from other revenue, corporate allocations, offset by 2012-13 Government measures being savings in non-frontline costs and 3 percent employee expenses and 20 percent reduction in contractors, consultants, advertising and travel budgets.

30. The decrease between 2011-12 target/estimate and 2011-12 estimated actual is largely due to a grant to equity swap for the capital components of the Abbot Point State Development Area, Townsville Eastern Access Corridor and Callide-Gladstone Liquefied Natural Gas (LNG) Corridor and the realignment of projects to 2012-13.
31. The decrease between 2011-12 target/estimate and 2012-13 target/estimate is primarily due to the normalisation of the ECF resulting in a realignment of Minister for Industrial Development Queensland (MIDQ) funding for staff establishment and projects from other revenue to service revenue from 1 July 2012.
32. The decrease between 2011-12 estimated actual and 2012-13 target/estimate is primarily due to the normalisation of the ECF resulting in a realignment of MIDQ funding for staff establishment and projects from other revenue to service revenue from 1 July 2012 offset by LNG licence fee revenue to be received.
33. The decrease between the 2011-12 target/estimate and 2011-12 estimated actual is due to the realignment of funding for the Yarwun Rio Tinto Project.
34. The increase between 2011-12 target/estimate to 2012-13 target/estimate is due to realignment of ECF funding for State Development Areas, offset by 2012-13 Government measures being savings non-frontline costs and 3 percent employee expenses and 20 percent reduction in contractors, consultants, advertising and travel budgets.
35. The increase between the 2011-12 target/estimate and 2011-12 estimated actual is due to the realignment of funding for the Yarwun Rio Tinto Project, ECF funding for State Development Areas, offset by 2012-13 Government measures being savings in non-frontline costs and 3 percent employee expenses and 20 percent reduction in contractors, consultants, advertising and travel budgets.
36. The decrease between the 2011-12 target /estimate and 2011-12 estimated actual is due to the realignment of funding for the Queensland Fluoride Assistance Scheme offset by additional funding for the Copperstring project.
37. The increase is due to the realignment of funding for the Queensland Fluoride Assistance Scheme, additional funding for Safe anchorage at Mission Beach, the normalisation of the ECF resulting in a realignment of MIDQ funding for staff establishment and projects from grants, offset by 2012-13 Government measures being savings in non-frontline costs and 3 percent employee expenses, 20 percent reduction in contractors, consultants, advertising and travel budgets. Concluding programs include Strategic Government Property Unit and Industrial Land Analysis and Planning.
38. The decrease is primarily due to the normalisation of the ECF resulting in a realignment of MIDQ funding for staff establishment and projects from other revenue to service revenue from 1 July 2012.
39. The decrease between the 2011-12 target/estimate and 2011-12 estimated actual is due to the realignment of funding for the Queensland Fluoride Assistance Scheme, offset by additional funding being provided during 2011-12 for the Copperstring project.
40. The increase between 2011-12 estimated actual and 2012-13 target/estimate reflects realignment of funding for the Queensland Fluoride Assistance Scheme, additional funding for Safe anchorage at Mission Beach change, offset by 2012-13 Government measures being savings in non-frontline costs and 3 percent employee expenses, 20 percent reduction in contractors, consultants, advertising and travel budgets and concluding programs include Strategic Government Property Unit and Industrial Land Analysis and Planning.
41. The decrease between the 2011-12 target/estimate and 2011-12 estimated actual is due to the realignment of funding primarily for the Mareeba Airport and 2011-12 savings and lapsing of uncommitted funds including Queensland Investment Incentive Scheme, Regional and Business Development Programs and Manufacturing Strategy.
42. Increase between 2011-12 target/estimate to 2012-13 target/estimate is due to additional funding for Royalties for the Regions program, GasFields Commissioner and Land Supply, Regional and Economic Development Program. This is offset by 2012-13 Government measures being savings in non-frontline costs and 3 percent employee expenses, 20 percent reduction in contractors, consultants, advertising and travel budgets and concluding programs Wild Rivers commitment, Regional and Business Development Program and Queensland Investment Incentive Scheme.

43. The increase between 2011-12 estimated actual and 2012-13 target/estimate is due to additional funding for Royalties for the Regions program, GasFields Commissioner and Land Supply, Regional and Economic Development Program and realignment of funding for the Mareeba Airport. This is offset by 2012-13 Government measures being savings in non-frontline costs and 3 percent employee expense savings and 20 percent reduction in contractors, consultants, advertising and travel budgets and concluding programs including Wild Rivers commitment, Regional and Business Development Program and Queensland Investment Incentive Scheme.
44. The increase between 2011-12 target/estimate to 2012-13 target/estimate reflects revenue from the Regional Infrastructure Fund.
45. The decrease between the 2011-12 target/estimate and 2011-12 estimated actual is due to the realignment of funding for the Mareeba Airport and 2011-12 savings and lapses for uncommitted funds for Queensland Investment Incentive Scheme, Regional and Business Development Programs, Manufacturing.
46. Increase between 2011-12 target/estimate to 2012-13 target/estimate is due to additional funding for Royalties for the Regions program, GasFields Commissioner and Land Supply, Regional and Economic Development Program. This is offset by 2012-13 Government measures being savings in non-frontline costs and 3 percent employee expense savings and 20 percent reduction in contractors, consultants, advertising and travel budgets and concluding programs Wild Rivers commitment, Regional and Business Development Program and Queensland Investment Incentive Scheme.
47. The increase between 2011-12 estimated actual and 2012-13 target/estimate due to additional funding for Royalties for the Regions program, GasFields Commissioner and Land Supply, Regional and Economic Development Program and realignment of funding for the Mareeba Airport. This is offset by 2012-13 Government Measures being savings in non-frontline costs and 3 percent employee expenses, 20 percent reduction in contractors, consultants, advertising and travel budgets and concluding programs Wild Rivers Commitment, Regional and Business Development Program and Queensland Investment Incentive Scheme.
48. The decrease between the 2011-12 target/estimate and 2011-12 estimated actual is due to the realignment of funding for planning projects and 2011-12 savings as part of Government savings and lapsing of uncommitted funds.
49. The decrease is due to 2012-13 Government Measures being savings in non-frontline costs and other corporate savings, employee expense savings and 3 percent employee expenses, 20 percent reduction in contractors, consultants, advertising and travel budgets. Concluding programs include South East Recreational Trails, Inclusionary Affordable Housing, Science Precincts, Transport Oriented Development and Design Projects, Kallangur- Active Corridor Program Development.
50. The decrease between 2011-12 target/estimate to 2012-13 target/estimate is primarily due to the sale of Yeerongpilly Transit Oriented Development (TOD) Stage One that occurred in 2011-12.
51. The decrease between 2011-12 estimated actual and 2012-13 target/estimate is primarily due to the sale of Yeerongpilly TOD Stage One that occurred in 2011-12.
52. The decrease between the 2011-12 target/estimate and 2011-12 estimated actual is due to the realignment of funding for planning projects and 2011-12 savings as part of Government savings and lapsing of uncommitted funds.
53. The decrease between 2011-12 target/estimate to 2012-13 target/estimate is due to 2012-13 Government Measures being savings in non-frontline costs and 3 percent employee expenses, 20 percent reduction in contractors, consultants, advertising and travel budgets. Concluding programs include South East Recreational Trails, Inclusionary Affordable Housing, Science Precincts, Transport Oriented Development and Design Projects, Kallangur- Active Corridor Program Development and corporate services allocation on transfer to DSDIP.
54. The decrease between 2011-12 estimated actual and 2012-13 target /estimate is due to 2012-13 Government Measures being savings in non-frontline costs and 3 percent employee expenses, 20 percent reduction in contractors, consultants, advertising and travel budgets. Concluding programs include South East Recreational Trails, Inclusionary Affordable Housing, Science Precincts, Transport Oriented Development and Design Projects, Kallangur- Active Corridor Program Development and corporate services allocation on transfer to DSDIP.

## Discontinued Measures

Performance measures included in the 2011-12 Service Delivery Statements that have been discontinued or replaced by better measures are reported in the following table.

	Notes	2011-12 Target/est.	2011-12 Est. actual	2012-13 Target/est.
<b>Service area: Coordinator-General</b>				
Client and stakeholder level of satisfaction with the timeliness and quality of outcomes from the economic projects and programs delivered during the year				
<ul style="list-style-type: none"> <li>Satisfaction with outcomes</li> </ul>		75%	76%	Discontinued measure
<ul style="list-style-type: none"> <li>Satisfaction with timeliness</li> </ul>	1,2	65%	57%	Discontinued measure
<b>Service area: Planning</b>				
Percentage of Transit Oriented Development and urban design related projects completed in agreed timeframes	3,4,5	100%	30%	Discontinued measure
The annual increase in hectares of Land for Public Recreation	3,4,5	15,000 hectares	1,450 hectares	Discontinued measure
<b>Service area: State Development</b>				
Position of Queensland's economic growth in comparison to other Australian states and territories (1-8)	3,6	1	1	Discontinued measure
Pieces of legislation and regulatory frameworks reviewed and reformed	3,5	75	66	Discontinued measure

### Notes:

- This performance measure is discontinued due to a change in government policy, including the associated measurement approach.
- Refer to Note 2 in the Performance Statement.
- This performance measure is discontinued due to a change in government policy and budgetary re-allocation.
- This performance measure was transferred from the Planning service area of the former Department of Local Government and Planning following Machinery of Government changes.
- Variance between the 2011-12 target/estimate and 2011-12 estimated actual is due to a change in government policy.
- This performance measure was transferred from the Employment and Economic Development service area of the former Department of Employment, Economic Development and Innovation following machinery of government changes. The source of this information is the Australian Bureau of Statistics. Due to data publication dates, the 2011-12 estimated actual is the performance for the 2010-11 financial year (data is published annually in November).

## Administered Items

Administered activities are those undertaken by departments on behalf of the Government.

The Department of State Development, Infrastructure and Planning administers funds on behalf of the State for the Queensland Reconstruction Authority (QRA) and South Bank Corporation; and equity funding for the Urban Land Development Authority for land supply.

The former Department of Employment, Economic Development and Innovation administered the funds as listed below.

### Community Service Obligation Transactions

Under the *Electricity Act 1994*, electricity retailers must charge customers who have not entered into market contracts for their electricity supply at Notified Prices determined in accordance with the Act. The Notified Prices for customers of a particular customer class are uniform across the State.

The supply of electricity to customers in regional and remote parts of Queensland generally involves costs which are significantly higher than what the retailer can cover under the Notified Prices due mainly to the vast electricity grid required to serve these customers. Through an appropriation administered by the department, the Government provides Community Service Obligation payments to Ergon Energy Queensland Pty Ltd, the electricity retailer responsible for supplying the non-market customers in regional Queensland. This function is now reported under the Department of Energy and Water Supply.

### Mineral and Petroleum Rentals

Annual rent is collected on various permits, authorities, licences and leases issued under the *Mineral Resources Act 1989*, the *Petroleum Act 1923* and the *Petroleum and Gas (Production and Safety) Act 2004*. This function is now reported under Department of Natural Resources and Mines.

### Queensland Rural Adjustment Authority (QRAA)

Funding is provided to QRAA for the administration of Exceptional Circumstances and various other assistance schemes to foster the development of a more productive and sustainable rural and regional sector in Queensland. Funding is also provided to QRAA for the administration of applications and payment of rebates under the Queensland Government Solar Hot Water Rebate scheme. This function is now reported under the Department of Agriculture, Fisheries and Forestry.

### Resource Tenure Application Processing Fees

Revenue is collected for resource tenure applications and associated dealings under the *Mineral Resources Act 1989*, the *Petroleum and Gas (Production and Safety) Act 2004*, the *Petroleum Act 1923*, the *Geothermal Exploration Act 2004*, and the *Greenhouse Gas Storage Act 2009*. This function is now reported under the Department of Natural Resources and Mines.

### Safety and Health Services

Safety and health services are provided to the mining and quarrying industries as well as to the petroleum and gas industries in Queensland through the:

- *Coal Mining Safety and Health Act 1999* and the *Mining and Quarrying Safety and Health Act 1999*; and
- *Petroleum and Gas (Production and safety) Act 2004*

Collection of levies and fees are received from the relevant industries to cover the cost of these services. These safety and health regulatory compliance services are undertaken to assist industry to achieve its target of 'zero harm'. This function is now reported under the Department of Natural Resources and Mines.

### **Smart State Research Facilities Fund (SSRFF)**

The SSRFF supports the establishment of world-class science and technology infrastructure in Queensland to promote specialised research and to foster partnerships between industry, the research sector, and government. Agreements to fund SSRFF projects provide a return to the State over the term of the funding agreement (usually 30 years). This function is now reported under Department of Science, Information Technology, Innovation and the Arts.

### **Tourism Queensland**

Grants are paid to Tourism Queensland to ensure the ongoing development of a strong and sustainable tourism industry in Queensland. This function is now reported under the Department of Tourism, Major Events and Small Business.

Financial statements and variance explanations in relation to Administered Items appear in the Departmental Financial Statements.

## CAPITAL

### Capital program

The capital expenditure program for the department includes land acquisitions and compensation payments to finalise the Liquefied Natural Gas (LNG) corridors and for other activities within State Development Areas and the relocation of the Gold Coast Parklands.

- Funding of \$25.1 million in 2012-13 and \$4.5 million in 2014-15 to secure land and the construction of easements for future industry development within the Materials Transportation and Services Corridor Precinct in the Gladstone State Development Area (GSDA). This land and easements will facilitate the gas transmission pipeline corridor for LNG proponents from the Callide Range through the GSDA to Curtis Island in Gladstone. Project cost previously spent is \$3.1 million.
- Funding of \$6.3 million in 2012-13 to finalise compensation payments for acquisition of land in the Townsville State Development Area to secure the rail portion of the Townsville Eastern Port Access Corridor. The Corridor is an important strategic transport alignment that needs to be preserved for key infrastructure that will be critical in the future to respond to growth in the North West and North East Mineral Provinces. Project cost previously spent is \$10.8 million.
- Funding of \$7.4 million in 2012-13 to secure land in the Targinie Precinct. This is to ensure that statutory obligations to pay compensation to nine former landowners under the *Acquisition of Land Act 1967* is completed, land currently under negotiation is voluntarily acquired and to compulsorily acquire remaining strategic land parcels. Project cost previously spent is \$54.6 million.
- Funding of \$1.3 million to assist Indigenous Councils with fluoridation implementation. Project cost previously spent is \$3.7 million.
- Funding of \$0.2 million annually in the State Development Areas of Abbot Point, Gladstone, and Townsville, and within the infrastructure corridors to meet statutory obligations of the Coordinator General as land owner.
- Funding of \$4.5 million for land acquisitions associated with the Surat Basin Rail Corridor.
- Funding of \$1.3 million to construct a building in accordance with the conditions of the Abbot Point Indigenous Land Use Agreement.
- Funding of \$2.5 million for dredging of Trinity Inlet over four years.
- Funding of \$18.5 million in 2012-13 for the relocated Gold Coast Showgrounds (site for other uses of the current Gold Coast Parklands).

## Capital budget statement

Department of State Development, Infrastructure and Planning	Notes	2011-12 Adjusted Budget \$'000	2011-12 Est. Actual \$'000	2012-13 Estimate \$'000
<b>Capital Purchases<sup>1</sup></b>				
Total land, buildings and infrastructure	2,5,8	37,151	24,898	44,664
Total plant and equipment	3,6,9	26,499	4,016	17,318
Total other capital	4,7,10	19,517	9,753	5,567
<b>Total Capital Purchases</b>		<b>83,167</b>	<b>38,667</b>	<b>67,549</b>

### Notes:

- For more detail on the agency's capital acquisitions please refer to Budget Paper 3.
- The decrease between 2011-12 Adjusted Budget and 2011-12 Estimated Actual is due to realignment of the land acquisitions associated with the Surat Rail Corridor and acquisitions that were behind schedule that subsequently transferred as part of the Machinery of Government (MoG) to the Department of Natural Resources and Mines (DNRM), to Department of Agriculture, Fisheries and Forestry (DAFF) and of National Parks, Recreation, Sport and Racing (DNPRSR).
- The decrease between 2011-12 Adjusted Budget and 2011-12 Estimated Actual is due to acquisitions that were behind schedule that transferred as part of the MOG to DNRM, DAFF and DNPRSR.
- The decrease between 2011-12 Adjusted Budget and 2011-12 Estimated Actual is due to delays with the Streamlining Mining Tenure Approval Process and other projects that have transferred as part of the MoG to DNRM, DAFF, to Department of Tourism, Major Events, Small Business and the Commonwealth Games (DTMESB), DNPRSR, Department of Education, Training and Employment (DETE), Queensland Treasury and Trade (QTT), Department of Energy and Water Supply (DEWS) and Department of Science, Information Technology, Innovation and the (DSITIA) and the realignment of funding for Callide to Gladstone LNG Corridor easements.
- The increase between the 2011-12 Adjusted Budget and the 2012-13 Estimate is due to additional funding for the Materials Transport and Services Corridor.
- The decrease between the 2011-12 Adjusted Budget and the 2012-13 Estimate is due to the MOG functions that transferred to DNRM, DAFF and DNPRSR offset by realignment of funding for the Gold Coast Parklands relocation and for dredging at Trinity Inlet.
- The decrease between the 2011-12 Adjusted Budget and the 2012-13 Estimate is due to acquisitions that have transferred as part of the MoG to DNRM, DAFF, DTMESB, DNPRSR, DETE, QTT, DEWS and DSITIA. This is offset by the realignment of funding for Callide to Gladstone LNG Corridor easements.
- The increase between the 2011-12 Estimate Actual and the 2012-13 Estimate is due to the additional funding for the Materials Transport and Services Corridor, land settlement for the Gold Coast Parklands and land acquisitions associated with the Surat Rail Corridor.
- The increase between the 2011-12 Estimated Actual and the 2012-13 Estimate is due to increased capital funding for the Gold Coast Parklands relocation and funding for dredging at Trinity Inlet.
- The decrease between the 2011-12 Estimated Actual and the 2012-13 Estimate is due to the MOG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETE, QTT, DEWS and DSITIA offset by funding for settlement of acquisitions for easements in the Callide to Gladstone LNG Corridor and Stanwell Gladstone Infrastructure Corridor.

# BUDGETED FINANCIAL STATEMENTS

## Analysis of budgeted financial statements

An analysis of the department's budgeted financial statements, as reflected in the department's financial statements, is provided below.

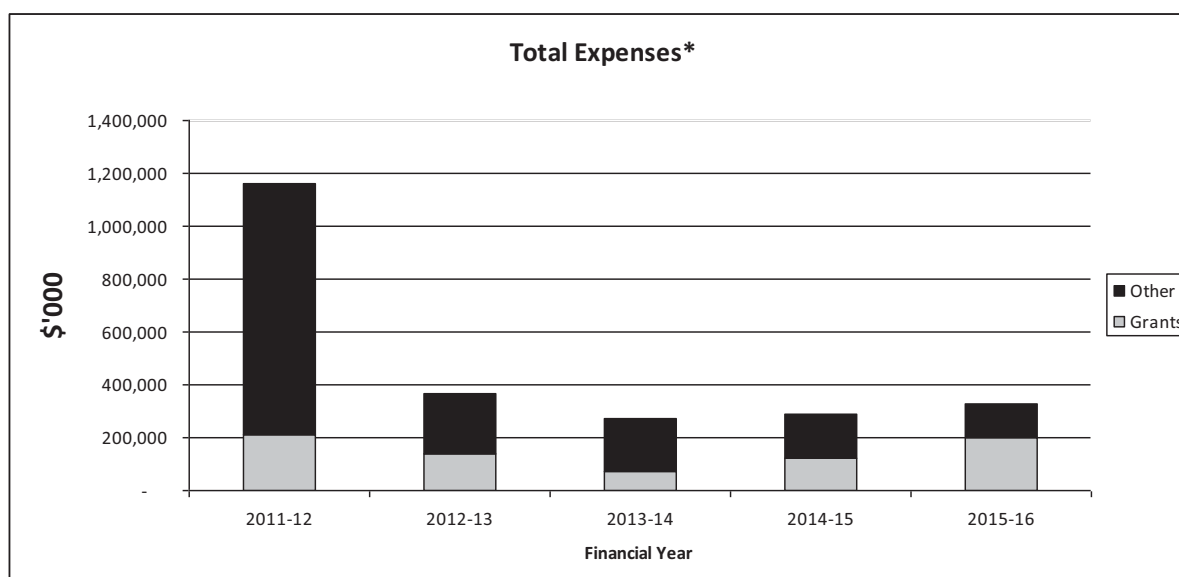
### Departmental income statement

Total expenses are estimated to be \$375.1 million in 2012-13, a decrease of \$667.2 million from the 2011-12 Budget. This is largely due to Machinery of Government (MoG) changes with activities delivered by the former department across the trade, tourism, employment, agriculture, mining, energy, innovation, small business and racing functions being included in the 2011-12 financial statements for ten months, with planning operations from the former Department of Local Government and Planning (DLGP) for two months. As a result, the 2011-12 Budget cannot be directly comparable with the 2012-13 Estimate.

During 2012-13, the department will be driving the economic development of Queensland by implementing the election commitments and other initiatives totalling \$78 million. The major programs are Royalties for the Regions program (\$60 million), Establishment of GasFields Commissioner (\$2.5 million), the Land Supply, Economic and Regional Development initiative (\$10 million) and dredging at Trinity Inlet (\$1 million).

The department will contribute significantly to the fiscal recovery of the State by implementing savings measures and election commitment savings totalling \$39.4 million including a reduction to the Queensland Fluoride Assistance Scheme (\$14 million), savings in non-frontline employee expenses and corporate costs (\$10.2 million), regional and business development savings (\$3.4 million) and the planned 20 percent reduction in contractors, consultants, advertising and travel (\$3.2 million).

### Chart: Total departmental expenses across the Forward Estimates period



\* Direct comparison cannot be made between expenses in the 2011-12 year and expenses in the 2012-13 and subsequent years due to the machinery of government change that occurred in 2011-12.

The decrease from 2012-13 onwards is attributed to the realignment of program funding from 2011-12 with the programs being finalised in 2012 totalling \$57.2 million. These projects include Queensland Fluoride Assistance Scheme, Yarwun Alumina Refinery, Mareeba Project and other planning projects. The full impact of the non-frontline employees and reducing consultants, contractors, advertising and travel by 20 percent also contribute to the decrease.

The variations from 2013-14 to 2015-16 is attributed to fluctuations in the annual funding for the Royalties for the Regions Program and the Land Supply, Economic and Regional Development initiative.

### **Departmental balance sheet**

The department's assets are largely in land, buildings infrastructure and major assets (\$547.9M) and these categories are expected to increase by 17 percent respectively over the next three years largely due to land acquisitions in the Materials Transport and Services Corridor and Gold Coast Parklands relocation. The disposals of properties in the Mary Valley will impact on these values.

The department's main liabilities relate to loans by the State predominantly for state infrastructure at the Port of Gladstone for \$104.3 million that are being repaid in accordance with Queensland Treasury Corporation schedules.

### **Administered income statement**

Total expenses are estimated at \$2.375 billion for grant payments to the Queensland Reconstruction Authority to fund the Government's program of infrastructure renewal and recovery within disaster affected communities.

## INCOME STATEMENT

Department of State Development, Infrastructure and Planning	Notes	2011-12 Adjusted Budget \$'000	2011-12 Est. Act. \$'000	2012-13 Estimate \$'000
<b>Income</b>				
Service revenue	1,8,19	815,459	742,563	370,409
User charges	9,20	70,523	71,409	20,691
Grants and other contributions	2,10,21	159,515	133,717	3,526
Other revenue	3,11	10,055	14,088	14,410
Gains on sale/revaluation of property, plant and equipment and investments		1,169	1,178	..
<b>Total income</b>		<b>1,056,721</b>	<b>962,955</b>	<b>409,036</b>
<b>Expenses</b>				
Employee expenses	12,22	449,802	435,931	91,760
Supplies and services	13,23	259,115	258,533	115,336
Grants and subsidies	4,14,24	268,372	212,161	141,497
Depreciation and amortisation	5,15,25	28,538	31,206	10,601
Finance/borrowing costs	16,26	13,573	13,602	6,585
Other expenses	6,17,27	14,612	6,454	9,332
Losses on sale/revaluation of property, plant and equipment and investments		2,322	2,338	..
<b>Total expenses</b>		<b>1,036,334</b>	<b>960,225</b>	<b>375,111</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	7,18,28	<b>20,387</b>	<b>2,730</b>	<b>33,925</b>

## STATEMENT OF CHANGES IN EQUITY

Department of State Development, Infrastructure and Planning	Notes	2011-12 Adjusted Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
Net effect of the changes in accounting policies and prior year adjustments		..	..	..
Increase/(decrease) in asset revaluation reserve	31,34	16,685	14,988	10,450
Net amount of all revenue and expense adjustments direct to equity not disclosed above		47,373	..	..
<b>Net income recognised directly in equity</b>		<b>64,058</b>	<b>14,988</b>	<b>10,450</b>
Surplus/(deficit) for the period	7,18,28	20,387	2,730	33,925
<b>Total recognised income and expense for the period</b>		<b>84,445</b>	<b>17,718</b>	<b>44,375</b>
Equity injection/(withdrawal)	29,32,35	25,572	56,418	(7,122)
Equity adjustments (MoG transfers)	30,33,36	(595,086)	(639,771)	12,824
<b>Total movement in equity for period</b>		<b>(485,069)</b>	<b>(565,635)</b>	<b>50,077</b>

## BALANCE SHEET

Department of State Development, Infrastructure and Planning	Notes	2011-12 Adjusted Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CURRENT ASSETS</b>				
Cash assets	37,51,62	19,306	47,022	27,788
Receivables		6,244	8,708	6,439
Other financial assets		..	..	..
Inventories	52,63	26,789	23,271	17,271
Other		2,563	3,147	3,147
Non-financial assets held for sale	38,64	11,879	17,498	9,498
<b>Total current assets</b>		<b>66,781</b>	<b>99,646</b>	<b>64,143</b>
<b>NON-CURRENT ASSETS</b>				
Receivables		..	...	..
Other financial assets	39,53	21,139	..	..
Property, plant and equipment	40,54,65	904,800	547,882	578,427
Intangibles	41,55,66	21,237	8,472	12,959
Other		13,765	12,034	11,432
<b>Total non-current assets</b>		<b>960,941</b>	<b>568,388</b>	<b>602,818</b>
<b>TOTAL ASSETS</b>		<b>1,027,722</b>	<b>668,034</b>	<b>666,961</b>
<b>CURRENT LIABILITIES</b>				
Payables	42,67	20,971	33,376	10,503
Accrued employee benefits	43,56	8,582	1,120	1,122
Interest-bearing liabilities and derivatives	44,57	10,066	31,567	30,117
Provisions	45,68	16,604	30,660	13,660
Other	46,58	6,659	26,780	25,985
<b>Total current liabilities</b>		<b>62,882</b>	<b>123,503</b>	<b>81,387</b>
<b>NON-CURRENT LIABILITIES</b>				
Payables		..	..	..
Accrued employee benefits		..	..	..
Interest-bearing liabilities and derivatives		105,650	97,465	88,431
Provisions	47,59	10,686	..	..
Other		..	..	..
<b>Total non-current liabilities</b>		<b>116,336</b>	<b>97,465</b>	<b>88,431</b>
<b>TOTAL LIABILITIES</b>		<b>179,218</b>	<b>220,968</b>	<b>169,818</b>
<b>NET ASSETS/(LIABILITIES)</b>		<b>848,504</b>	<b>447,066</b>	<b>497,143</b>
<b>EQUITY</b>				
Capital/contributed equity	48,60	853,880	822,834	828,536
Accumulated surplus/(accumulated deficit)	49,61,69	(55,593)	(415,391)	(381,466)
Reserves:				
- Asset revaluation surplus	50,70	50,217	39,623	50,073
- Other (specify)		..	..	..
<b>TOTAL EQUITY</b>		<b>848,504</b>	<b>447,066</b>	<b>497,143</b>

## CASH FLOW STATEMENT

Department of State Development, Infrastructure and Planning	Notes	2011-12 Adjusted Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Inflows:</b>				
Service receipts	71,82,95	815,459	786,231	358,734
User charges	72,83	15,236	25,049	29,812
Grants and other contributions	73,84,96	159,515	192,149	3,526
Other		47,261	50,665	37,615
<b>Outflows:</b>				
Employee costs	85,97	(449,802)	(445,104)	(91,760)
Supplies and services	74,86,98	(261,530)	(319,913)	(137,291)
Grants and subsidies	75,87,99	(266,878)	(225,448)	(141,497)
Borrowing costs		(7,072)	(7,101)	(6,585)
Other	76,98,100	(20,996)	(6,541)	(21,616)
<b>Net cash provided by/(used in) operating activities</b>		<b>31,193</b>	<b>49,987</b>	<b>30,938</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Inflows:</b>				
Sales of property, plant and equipment	77,88	46,787	36,716	33,400
Investments redeemed		..	..	..
Loans and advances redeemed		..	..	..
<b>Outflows:</b>				
Payments for property, plant and equipment and intangibles	78,89,101	(83,167)	(38,667)	(67,549)
Payments for investments		..	..	..
Loans and advances made	91,102	(22,872)	(18,545)	3,267
<b>Net cash provided by/(used in) investing activities</b>		<b>(59,252)</b>	<b>(20,496)</b>	<b>(30,882)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
<b>Inflows:</b>				
Borrowings	79,92	..	13,444	8,384
Equity injections	80,93,103	188,696	82,076	72,638
<b>Outflows:</b>				
Borrowing redemptions		(11,070)	(3,650)	(10,759)
Finance lease payments		..	..	..
Equity withdrawals	81,94,104	(163,124)	(21,644)	(89,593)
<b>Net cash provided by/(used in) financing activities</b>		<b>14,502</b>	<b>70,226</b>	<b>(19,330)</b>
<b>Net increase/(decrease) in cash held</b>		<b>(13,557)</b>	<b>99,717</b>	<b>(19,274)</b>
<b>Cash at the beginning of financial year</b>		<b>32,099</b>	<b>860</b>	<b>47,022</b>
Cash transfers from restructure		764	(53,555)	40
<b>Cash at the end of financial year</b>		<b>19,306</b>	<b>47,022</b>	<b>27,788</b>

## ADMINISTERED INCOME STATEMENT

Department of State Development, Infrastructure and Planning	Notes	2011-12 Adjusted Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>Revenues</b>				
Commonwealth grants		..	..	..
Taxes, fees and fines	107,113	49,294	49,295	..
Royalties, property income and other territorial Revenue	108,114	48,279	48,278	..
Interest		..	..	..
Administered revenue	105,109,115	415,438	659,661	2,375,424
Other	110,116	2,173	4,088	..
<b>Total revenues</b>		<b>515,184</b>	<b>761,322</b>	<b>2,375,424</b>
<b>Expenses</b>				
Supplies and services		..	..	..
Depreciation and amortisation		168	48	..
Grants and subsidies	106,111,117	415,673	659,896	2,375,544
Benefit payments		..	..	..
Borrowing costs		445	445	..
Other		259	259	..
<b>Total expenses</b>		<b>416,545</b>	<b>660,648</b>	<b>2,375,544</b>
<b>Net surplus or deficit before transfers to Government</b>		<b>98,639</b>	<b>100,674</b>	<b>(120)</b>
<b>Transfers of administered revenue to Government</b>	112,118	<b>97,350</b>	<b>99,706</b>	<b>..</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>		<b>1,289</b>	<b>968</b>	<b>(120)</b>

## ADMINISTERED BALANCE SHEET

Department of State Development, Infrastructure and Planning	Notes	2011-12 Adjusted Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CURRENT ASSETS</b>				
Cash assets	119,127	..	(2,121)	..
Receivables	120,128	..	2,121	..
Inventories		..	..	..
Other		..	..	..
Non-financial assets held for sale		..	..	..
<b>Total current assets</b>		..	..	..
<b>NON-CURRENT ASSETS</b>				
Receivables		..	..	..
Other financial assets		..	..	..
Property, plant and equipment		..	...	...
Intangibles		..	..	..
Other		..	..	..
<b>Total non-current assets</b>		..	...	...
<b>TOTAL ADMINISTERED ASSETS</b>		..	..	..
<b>CURRENT LIABILITIES</b>				
Payables	121,124	25,249	...	...
Transfers to Government payable		..	..	..
Interest-bearing liabilities		..	..	..
Other		..	..	..
<b>Total current liabilities</b>		<b>25,249</b>	...	...
<b>NON-CURRENT LIABILITIES</b>				
Payables		..	..	..
Interest-bearing liabilities		..	..	..
Other		..	..	..
<b>Total non-current liabilities</b>		..	..	..
<b>TOTAL ADMINISTERED LIABILITIES</b>		<b>25,249</b>	..	..
<b>ADMINISTERED NET ASSETS/(LIABILITIES)</b>		<b>(25,249)</b>	..	..
<b>EQUITY</b>				
Capital/Contributed equity	122,125	(23,713)	6,619	6,739
Accumulated surplus/(Accumulated deficit)	123,126	(1,536)	(6,619)	(6,739)
Reserves:		..	..	..
- Asset revaluation surplus		..	..	..
- Other (specify)		..	..	..
<b>TOTAL ADMINISTERED EQUITY</b>		<b>(25,249)</b>	..	..

## ADMINISTERED CASH FLOW STATEMENT

Department of State Development, Infrastructure and Planning	Notes	2011-12 Adjusted Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Inflows:</b>				
Administered item receipts	129,137,145	415,438	685,336	2,375,424
Grants and other contributions		..	1,879	..
Taxes, fees and fines	130,138,146	49,294	48,989	..
Royalties, property income and other territorial revenues	131,139,147	48,279	165,583	..
Other		(24,660)	(7,047)	2,121
<b>Outflows:</b>				
Transfers to Government	132,140,148	(97,350)	(304,544)	..
Grants and subsidies	133,141,149	(415,673)	(710,284)	(2,375,424)
Supplies and services	134,150	25,246	29,733	..
Borrowing costs		12	232	..
Other		(11)	4,104	..
<b>Net cash provided by/(used in) operating activities</b>		<b>575</b>	<b>(86,019)</b>	<b>2,121</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Inflows:</b>				
Sales of property, plant and equipment		..	..	..
Investments redeemed		..	..	..
Loans and advances redeemed	142,151	1,100	1,100	..
<b>Outflows:</b>				
Payments for property, plant and equipment and intangibles		(307)	(94)	..
Payments for investments		..	..	..
Loans and advances made		(413)	(2,363)	..
<b>Net cash provided by/(used in) investing activities</b>		<b>380</b>	<b>(1,357)</b>	<b>..</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
<b>Inflows:</b>				
Borrowings		..	..	..
Equity injections	135,143,152	546	294,442	15,000
<b>Outflows:</b>				
Borrowing redemptions		..	..	..
Finance lease payments		..	..	..
Equity withdrawals	136,144,153	(1,220)	(300,000)	(15,000)
<b>Net cash provided by/(used in) financing activities</b>		<b>(674)</b>	<b>(5,558)</b>	<b>..</b>
<b>Net increase/(decrease) in cash held</b>		<b>281</b>	<b>(92,934)</b>	<b>2,121</b>
<b>Administered cash at beginning of financial year</b>		<b>58,577</b>	<b>169,078</b>	<b>(2,121)</b>
Cash transfers from restructure		(58,858)	(78,265)	..
<b>Administered cash at end of financial year</b>		<b>..</b>	<b>(2,121)</b>	<b>..</b>

## EXPLANATION OF VARIANCES IN THE FINANCIAL STATEMENTS

### Machinery of Government (MoG) Changes

MoG changes with an effective date of 3 April 2012, resulted in the former Department of Employment, Economic Development and Innovation (DEEDI) being renamed as the Department of State Development, Infrastructure and Planning (DSDIP). The impact of this is the following functions being transferred:

- MoG changes with an effective date of 1 July 2011, resulted in the transfer of Queensland Indigenous Arts Marketing and Export Agency (QIAMEA) to Department of Premier and Cabinet (DPC) consequently the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the full year impact of activity relating to the transferred functions.
- MoG changes with an effective date of 1 September 2011, resulted in the transfer of Queensland Boating and Fisheries Patrol (QBFP) to the Department of Transport and Main Roads (DTMR), consequently the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the three months of activity relating to the transferred functions.
- MoG changes with an effective date of 3 April 2012, resulted in the transfer of Trade from the Employment and Economic Development Service Area within DEEDI to Queensland Treasury and Trade (QTT), consequently, the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the ten months of activity relating to the transferred functions.
- MoG changes with an effective date of 3 April 2012, resulted in the transfer of the Employment and Indigenous Initiatives from the Employment and Economic Development Service Area within DEEDI to Department of Education, Training and Employment (DETE), consequently, the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the ten months of activity relating to the transferred functions.
- MoG changes with an effective date of 3 April 2012, resulted in the transfer of the Tourism from the Employment and Economic Development Service Area within DEEDI to Department of Tourism, Major Events, Small Business and the Commonwealth Games (DTMESB), consequently, the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the ten months of activity relating to the transferred functions.
- MoG changes with an effective date of 3 April 2012, resulted in the transfer of Agriculture and Food from the Science, Agriculture, Food and Regional Services Area within DEEDI to Department of Agriculture, Fisheries and Forestry (DAFF), consequently, the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the ten months of activity relating to the transferred functions.
- MoG changes with an effective date of 3 April 2012, resulted in the transfer of Racing from the Science, Agriculture, Food and Regional Services Area within DEEDI to Department of National Parks, Recreation, Sport and Racing (DNPRSR), consequently, the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the ten months of activity relating to the transferred functions.
- MoG changes with an effective date of 3 April 2012, resulted in the transfer of Science from the Science, Agriculture, Food and Regional Services Area within DEEDI to Department of Science, Information Technology, Innovation and the Arts (DSITIA), consequently, the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the ten months of activity relating to the transferred functions.
- MoG changes with an effective date of 3 April 2012, resulted in the transfer of Mines from the Mines and Energy Services Area within DEEDI to Department of Natural Resources and Mines (DNRM), consequently, the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the ten months of activity relating to the transferred functions.
- MoG changes with an effective date of 3 April 2012, resulted in the transfer of Energy from the Mines and Energy Services Area within DEEDI to Department of Energy and Water Supply (DEWS), consequently, the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the ten months of activity relating to the transferred functions.
- MoG changes with an effective date of 3 April 2012, resulted in the transfer of planning service area from the Department of Local Government and Planning (DLGP) to DSDIP, consequently, the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the two months of activity relating to the transferred functions.

- MoG changes with an effective date of 3 April 2012, resulted in the transfer of the Queensland Reconstruction Authority administered revenue area from the Department of Premier and Cabinet (DPC) to DSDIP, consequently, the 2011-12 Adjusted Budget and the 2011-12 Est. actual in the Financial Statements reflect the two months of activity relating to the transferred functions.

## Income statement

Major variations between 2011-12 Adjusted Budget and 2011-12 Estimated actual include:

1. The decrease is partially due to the realignment of funding for numerous programs including Queensland Fluoride Assistance Scheme, Yarwun Alumina Refinery, Mareeba Airport, Project Facilitation, Mary Valley strategy and Planning projects. The 2011-12 Savings of lapses for unspent funding include Manufacturing Strategy, Planning Projects, Marketing Regional Queensland, Pharmaceuticals and Recreation Trials Queensland Investment Incentive Scheme, Regional and Rural Projects and Significant Projects Fund offset have also impacted on the decrease. This is offset by an increase in funding for the Copperstring Project, non-Natural Disaster Relief and Recovery Arrangements, Hendra Virus response, depreciation for Mary Valley, Targinie and Narangba assets and Competitive Bidding Development Project.
2. The decrease is largely due to a grant to equity swap for the capital components of the Abbot Point State Development Area, Townsville Eastern Access Corridor and Callide-Gladstone LNG Corridor and the realignment of a number of Minister for Industrial Development Queensland (MIDQ) projects particularly the Surat Basin Railway Corridor due to the alteration of the sunset date.
3. The increase is largely due to the receipt of licence fees for the Callide to Gladstone LNG Corridor and interest earned for the Environmental Management Precinct Bank Account.
4. The decrease is primarily due to the realignment of funding for Queensland Fluoridation Assistance Scheme, Yarwun Alumina Refinery and Mareeba Airport, Smart State Funding and Racing Industry Capital Development Scheme. The 2011-12 lapsed funding included Queensland Investment Incentive Scheme, Regional and Rural Projects and Pharmaceuticals. Offsetting this is an increase for non-Natural Disaster Relief and Recovery Arrangements.
5. The increase reflects the increase in funding for unfunded depreciation for properties held at Mary Valley, Targinie and Narangba.
6. The decrease is due to the transfer of assets to the Whitsunday Regional Council and Indigenous Councils not occurring as scheduled, due to a realignment of work in progress funding for the Whitsunday Airport Upgrade and Queensland Fluoridation Assistance Program.
7. The decrease is largely due to an equity swap for the capital components of the Abbot Point State Development Area, Townsville Eastern Access Corridor and Callide-Gladstone LNG Corridor and the realignment of the Surat Basin Railway Corridor due to the extension of the sunset date. This is offset by the transfer of assets to the Whitsunday Regional Council not occurring as the Whitsunday Airport Upgrade has not been finalised.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

8. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DEWS, DTMESB, DNPRSR, QTT, DETA and DSITIA. 2012-13 savings measures being non-frontline and other corporate savings, employee expense savings and reduction in contractors, consultants, advertising and travel budgets. Concluding programs include Regional and Business Development Programs, Queensland Investment Incentive Scheme, Industrial Land Analysis and Planning and reduction to the Queensland Water Fluoridation Program and Gold Coast Parklands relocation. These are offset by the full-year impact of the Planning function transferring from former DLGP. 2012-13 Budget outcomes Initiatives include Royalties for the Regions program, GasFields Commissioner, Environmental Initiatives Fund - North Stradbroke Island and Safe Anchorage at Mission Beach capital acquisitions. There is also a realignment from grants revenue resulting from the 2011-12 MYFER outcome for the normalisation of the Estates Construction Fund (ECF).
9. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DEWS, DTMESB, DNPRSR, QTT and DSITIA offset by an increase for the fully year impact of the MoG transfer of the Planning function from former DLGP.
10. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT and DSITIA offset by the normalisation of the ECF resulting in a realignment of MIDQ funding for staff establishments and projects from grants to the service revenue from 1 July 2012.

11. The increase is primarily due to an increase in licence fees for the Callide to Gladstone LNG Corridor for land acquisitions as part of the Materials Transport and Services Corridor. Offsetting this is the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT and DSITIA.
12. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA. 2012-13 Government measures for savings in non-frontline costs and 3 percent employee expenses also contribute to the movement. Offsetting this is the full year impact of the Planning function transferring from former DLGP.
13. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA. 2012-13 Government measures being 20 percent reduction in consultants, contractors advertising and travel and concluding of programs being Wild Rivers commitment, Regional and Business Development Programs and Industrial Land Analysis and Planning.
14. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DETA, DEWS and DSITIA. 2012-13 Government measures include concluding of Queensland Investment Incentive Scheme, Regional and Rural Projects and Pharmaceuticals. Offsetting this is the election commitment Royalties for the Regions.
15. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA.
16. The decrease is primarily due to the full year impact of the MoG functions that transferred the Smart State Loans to DSITIA.
17. The decrease is primarily due to the transfer of assets to the Whitsunday Regional Council and Indigenous Councils being realigned due to delays in completing the Whitsunday Airport Upgrade and Queensland Fluoridation Assistance Program.
18. The increase is primarily due to service revenue for the Gold Coast showgrounds to fund capital acquisitions and also the Callide to Gladstone LNG licence fee revenue recovery for capital acquisitions. This is offset by an equity swap for the capital components of the Abbot Point State Development Area, Townsville Eastern Access Corridor and Callide-Gladstone LNG Corridor during 2011-12.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

19. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DEWS, DTMESB, DNPRSR, QTT, DETA and DSITIA. 2012-13 Government measures being savings in non-frontline costs and 3 percent employee expenses and 20 percent reduction in contractors, consultants, advertising and travel. Concluding programs include Regional and Business Development Programs, Queensland Investment Incentive Scheme, Industrial Land Analysis and Planning and a reduction to the Queensland Water Fluoridation Program and Gold Coast Parklands relocation. These are offset by the full-year impact of the Planning function transferring from DGLP. 2012-13 Budget outcomes Initiatives include Royalties for the Regions program, GasFields Commissioner, Environmental Initiatives Fund - North Stradbroke Island, Safe Anchorage at Mission Beach and operational funding associated with capital acquisitions. There is also realignment from grants revenue resulting from the 2011-12 MYFER outcome normalisation of the ECF and realignment of funding for numerous programs including Queensland Fluoride Assistance Scheme, Yarwun Alumina Refinery, Mareeba Airport, Project Facilitation, Mary Valley strategy and Planning projects contributing to the movement.
20. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT and DSITIA.
21. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT and DSITIA. Offset by the normalisation of the ECFing resulting in a realignment of MIDQ funding for staff establishment and projects from grants to service revenue from 1 July 2012.
22. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA. 2012-13 Government measures for savings in non-frontline costs and 3 percent employee expenses savings also contribute to the movement. Offsetting this is the full year impact of the Planning function transferring from former DLGP.
23. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA. 2012-13 Government measures being 20 percent reduction in consultants, contractors, advertising and travel and concluding of programs being Wild Rivers commitment, Regional and Business Development Programs and Industrial Land Analysis and Planning.

24. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DETA, DEWS and DSITIA. 2012-13 Government measures include concluding of Queensland Investment Incentive Scheme, Regional and Rural Projects and Pharmaceuticals. Offsetting this is the election commitment Royalties for the Regions and the realignment of funding for programs including Queensland Fluoridation Assistance Scheme, Yarwun Alumina Refinery and Mareeba Airport.
25. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA.
26. The decrease is primarily due to the full year impact of the MoG functions that transferred the Smart State Loans to DSITIA.
27. The increase is due to the anticipated finalisation of the Whitsunday Airport Upgrade and Queensland Fluoridation Assistance Program, with these projects then being transferred on completion to the respective Local Councils.
28. The increase is primarily due to service revenue for the Gold Coast showgrounds relocation and the realignment of the Surat Basin Railway Corridor to fund capital acquisitions and also the Callide to Gladstone LNG licence fee revenue recovery for capital acquisitions. This is offset by the transfer of the Whitsunday Airport Upgrade to the Local Council.

### Statement of changes in equity

Major variations between 2011-12 Adjusted Budget and 2011-12 Estimated actual include:

29. The increase reflects the grant to equity swap for the capital components of the Abbot Point State Development Area, Townsville Eastern Access Corridor and Callide-Gladstone LNG Corridor, increased funding at Abbot Point for land acquisitions and increased equity for the Innovation Building Fund and one-third fair value write-down.
30. The decrease is primarily due to the MoG impact of functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

31. The decrease is mainly due to the expected movement in the revaluation of assets in 2012-13 being lower due to anticipated market movements.
32. The decrease is largely due to one-off equity withdrawals for sales proceeds of land at Coomera and Abbot Point and recoveries from the Surat Basin Railway Corridor and LNG licence fees returning to the Consolidated Fund offset by equity adjustments associated with the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA.
33. The increase is primarily due to the MoG impact of assets and liabilities that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

34. The decrease is mainly due to anticipated movement in the revaluation of assets in 2012-13 being lower due to anticipated market movement.
35. The decrease is largely due to one-off equity withdrawals for sales proceeds of land at Coomera and Abbot Point Land and recoveries from the Surat Basin Railway Corridor and LNG licence fees returning to the Consolidated Fund offset by equity adjustments associated with the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA.
36. The increase is primarily due to the MoG impact of assets and liabilities that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA.

### Balance sheet

Major variations between 2011-12 Adjusted Budget and 2011-12 Estimated actual include:

37. The increase reflects the recognition of the Environmental Management Precinct bank account and appropriation payable at 30 June 2012.
38. The increase is primarily related to movements in land held on behalf of Special Purpose Vehicles.
39. The decrease reflects the investment held by Coordinator General relating to Southern Region Water Pipeline transferred to its parent entity, Linkwater.
40. The decrease is due to the revaluation decrement for Mary Valley properties and the finalisation of the transfer of the Ecoscience Precinct at Boggo Road that occurred as at 30 June 2011. The movements also reflects realignment of projects to meet cashflow projections for the Gold Coast Parklands, Surat Basin and Mareeba Airport.

41. The decrease reflects a lower than anticipated opening balances due to delays with the Streamlining Mining Tenure Approval (SMTA) that has subsequently transferred to DNRM and lower than anticipated easement costs for the Callide to Gladstone LNG Corridor.
42. The increase is attributed to the MoG of the Planning function Services from former DLGP and appropriation payable at 30 June 2012.
43. The decrease reflects a reduced balance resulting from the transition from the former DEEDI to DSDIP.
44. The increase reflects deposits held on behalf of LNG licence holders for land acquisitions.
45. The increase reflects the movement from Non-current provision for compulsory land acquisitions undertaken by the Coordinator General.
46. The increase reflects the holding of the funds associated with Environmental Management Precinct.
47. The decrease reflects the movement to current provision for compulsory land acquisitions undertaken by the Coordinator General.
48. The decrease is primarily due to reduced equity withdrawal for the Innovation Building Fund and one-third fair value write-down, return of deprecation funding for Mary Valley, Targinie and Narangba properties and ICT Software.
49. The decrease is due to MoG impacts of transferring equity to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA.
50. The decrease is mainly due to expected movement in the revaluation of assets in 2011-12 being lower due to anticipated market movements.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

51. The increase reflects the holdings of the Environmental Management Precinct bank account.
52. The decrease reflects the sale of Yeerongpilly Transit Oriented Development (TOD) Stage One.
53. The decrease reflects the Investment held by Coordinator General relating to Southern Region Water Pipeline transferred to its parent entity, Linkwater.
54. The decrease is due to the revaluation decrement for Mary Valley properties and the finalisation of the transfer of the Ecoscience Precinct at Boggo Road that occurred as at 30 June 2011. This is offset by increased funding for the Materials Transport and Services Corridor, Targinie precinct and the finalisation of the Townsville Eastern Access Corridor. Realigned funding for Gold Coast Parklands relocation, and the Surat Basin Railway Corridor are also included in the movement.
55. The decrease reflects lower than anticipated opening balances due to delays with SMTA that has subsequently transferred to DNRM, and lower than anticipated easement costs for the Callide to Gladstone LNG Land Corridor.
56. The decrease reflects a reduced balance resulting from the transition from the former DEEDI to DSDIP.
57. The increase reflects deposits held on behalf of LNG Licence Holders for land acquisitions.
58. The increase reflects the holding of the funds associated with Environmental Management Precinct at 30 June 2013.
59. The decrease reflects the movement to current provision for compulsory land acquisitions undertaken by the Coordinator General.
60. The decrease is largely due to one-off equity withdrawals for sales proceeds of land at Coomera and Abbot Point and recoveries from the Surat Basin Railway Corridor and LNG licence fees returning to the Consolidated Fund offset by of equity adjustments associated with the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA.
61. The decrease is due to of equity adjustments associated with the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA offset by capital expenditure funding for land purchases and redevelopment of the Gold Coast showgrounds, Callide to Gladstone LNG Corridor Licence Fee revenue and the realignment of the Surat Basin Railway Corridor.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

62. The decrease reflects the cash for the deferred appropriation being repaid.
63. The decrease reflects the sale of Yeerongpilly TOD Stage One.
64. The decrease reflects movements in land held on behalf of Special Purpose Vehicles.
65. The increase reflects funding for the Materials and Transport Services Corridor, Targinie Precinct and the finalisation of the Townsville Eastern Access Corridor. Realigned funding for Gold Coast Parklands relocation and the Surat Basin Railway Corridor also impact on the movement.
66. The increase reflects easements acquisitions within the Callide to Gladstone LNG Infrastructure Corridor and Stanwell to Gladstone Infrastructure Corridor.

67. The decrease is attributed to the finalisation of the MoG of the Planning function from former DLGP and the return payment of appropriation during 2012-13.
68. The decrease reflects the movement for compulsory land acquisitions undertaken by the Coordinator General.
69. The increase is primarily due to capital expenditure funding for land purchases and redevelopment of the Gold Coast showgrounds, Callide to Gladstone LNG Corridor Licence Fee revenue and the realignment of the Surat Basin Railway Corridor. This is offset by the transfer of the Whitsunday Airport Upgrade to Local Council.
70. The increase is mainly due to expected movement in the revaluation of assets in 2012-13 being higher due to anticipated market movements.

## Cash flow statement

Major variations between 2011-12 Adjusted Budget and 2011-12 Estimated actual include:

71. The decrease is partially due to the realignment of funding for numerous programs including Queensland Fluoride Assistance Scheme, Yarwun Alumina Refinery, Mareeba Airport, Project Facilitation, Mary Valley strategy and Planning projects. The 2011-12 savings of lapses for unspent funding include Manufacturing Strategy, Planning Projects, Marketing Regional Queensland, Pharmaceuticals, Recreation Trials, Queensland Investment Incentive Scheme and Regional and Rural Projects and Significant Projects Fund offset have also impacted on the decrease. This is offset by an increase in funding for the Copperstring Project, non-Natural Disaster Relief and Recovery Arrangements, Hendra Virus response, depreciation for Mary Valley, Targinie and Narangba assets and Competitive Bidding Development Project.
72. The increase is largely due to the movement in receivables and unearned revenue balances as at 30 June 2011, due to the MoG impact of transitioning from DEEDI to DSDIP.
73. The increase is largely due to the recognition of revenue received from Queensland Reconstruction Authority (QRA) for flood and cyclone recovery activities in 2010-11 offset by a grant to equity swap for the capital components of the Abbot Point State Development Area, Townsville Eastern Access Corridor and Callide-Gladstone LNG Corridor and the realignment of a number of MIDQ projects particularly the Surat Basin Railway Corridor due to the alteration of the sunset date.
74. The increase is largely due to the movement in payables, due to the MoG impact of transitioning from DEEDI to DSDIP.
75. The decrease is primarily due to the realignment of funding for programs including Queensland Fluoridation Assistance Scheme, Yarwun Alumina Refinery and Mareeba Airport and the Smart State Funding and Racing Industry Capital Development Scheme. The 2011-12 lapsed funding included Queensland Investment Incentive Scheme, Regional and Rural Projects and Pharmaceuticals. Offsetting this is an increase for non-Natural Disaster Relief and Recovery Arrangements.
76. The decrease is predominately attributed the movement in the provision for claims associated with the Special Purpose Vehicles.
77. The decrease is largely due to the movement associated with the MoG impact of transitioning from DEEDI to DSDIP.
78. The decrease reflects realignment of projects to meet cashflow projections for the Gold Coast Parklands and Surat Basin and also lower than anticipated revaluation increments and balances as at 30 June 2011.
79. The increase reflects deposits held on behalf of LNG Licence Holders for land acquisitions.
80. The decrease is due to lapsing of uncommitted equity funding for Airport Link offset by increased equity funding for the Innovation Building Fund and one-third fair value write-down and the grant to equity swap for the capital components of the Abbot Point State Development Area, Townsville Eastern Access Corridor and Callide-Gladstone LNG Corridor.
81. The decrease is primarily due to the lapsing of uncommitted equity funding for Airport Link and sales proceeds from Coomera land offset by increased equity funding for the Innovation Building Fund and one-third fair value write-down.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

82. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DEWS, DTMESB, DNPRSR, QTT, DETA and DSITIA. 2012-13 Government measures being savings in non-frontline costs and 3 percent employee expenses and 20 percent reduction in contractors, consultants, advertising and travel. Concluding programs include Regional and Business Development Programs, Queensland Investment Incentive Scheme, Strategic Government Property Unit, Industrial Land Analysis and Planning and a reduction to the Queensland Water Fluoridation Program and Gold Coast Parklands relocation. These are offset by the full-year impact of the Planning transferring from former DLGP. 2012-13 Budget outcomes Initiatives include Royalties for the Regions program, GasFields Commissioner, Environmental Initiatives Fund - North Stradbroke Island and Safe Anchorage at Mission Beach. There is also a realignment from grants revenue resulting from the normalisation of the ECF.
83. The increase is largely due to the movement associated with the MoG impacts of transitioning from DEEDI to DSDIP.
84. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT and DSITIA offset by the normalisation of the ECF resulting in a realignment of MIDQ funding for staff establishments and projects from grants to the service revenue from the 1 July 2013.
85. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA. 2012-13 Government measures for savings in non-frontline costs and 3 percent employee expenses also contribute to the movement. Offsetting this is the full year impact of the Planning transferring from former DLGP.
86. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA. 2012-13 Government measures being 20 percent reduction in consultants, contractors advertising and travel and concluding of programs being Wild Rivers commitment, Regional and Business Development Programs, Industrial Land Analysis and Planning and Mary Valley Properties.
87. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DETA, DEWS and DSITIA. 2012-13 Government measures include concluding of Queensland Investment Incentive Scheme, Regional and Rural Projects. Offsetting this is the election commitment Royalties for the Regions.
88. The decrease is largely due to the movement associated with the MoG impact of transitioning from DEEDI to DSDIP.
89. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA. This is offset by increased funding for the Callide to Gladstone LNG corridor, Targinie precinct and the finalisation of the Townsville Eastern Access Corridor. Realigned funding for Gold Coast Parklands relocation and the Surat Basin Railway Corridor also impact on the movement.
90. The increase reflects deposits held on behalf of LNG Licence Holders for land acquisitions.
91. The decrease is primarily due to the full year impact of the MoG that transferred the Innovation Building Fund loans provided under the Smart State Strategy to DSITIA.
92. The increase reflects deposits held on behalf of LNG Licence Holders for land acquisitions.
93. The decrease is primarily due to the uncommitted equity funding for Airport Link offset by increased equity funding for the Innovation Building Fund and one-third Fair Value write-down in 2011-12 and increased funding for the Materials Transport and Services corridor, Targinie precinct and the finalisation of the Townsville Eastern Access Corridor offset by proceeds from Coomera and Abbot Point Land and recoveries from the Surat Basin Railway Corridor and LNG licence fees being remitted to the Consolidated Fund.
94. The decrease is primarily due to the uncommitted equity funding for Airport Link offset by increased non appropriated equity funding for the normalisation of the ECF resulting in proceeds from Coomera and Abbot Point land and recoveries from the Surat Basin Railway Corridor and LNG licence fees to be returned to the Consolidated Fund.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

95. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DEWS, DTMESB, DNPRSR, QTT, DETA and DSITIA. 2012-13 Government measures being savings in non-frontline costs and 3 percent employee expenses and 20 percent reduction in contractors, consultants, advertising and travel. Concluding programs include Regional and Business Development Programs, Queensland Investment Incentive Scheme, Industrial Land Analysis and Planning and a reduction to the Queensland Water Fluoridation Program and Gold Coast Parklands relocation. These are offset by the full-year impact of the Planning function transferring from DGLP. 2012-13 Budget outcomes Initiatives include Royalties for the Regions program, GasFields Commissioner, Environmental Initiatives Fund North Stradbroke Island, Safe Anchorage at Mission Beach. There is also a realignment from grants revenue resulting from the 2011-12 MYFER outcome normalisation of the ECF and realignment of funding for numerous programs including Queensland Fluoride Assistance Scheme, Yarwun Alumina Refinery, Mareeba Airport, Project Facilitation, Mary Valley strategy and Planning projects contributing to the movement.
96. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT and DSITIA offset by the normalisation of the ECF resulting in a realignment of MIDQ funding for staff establishments and projects from grants to the service revenue from the 1 July 2013.
97. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA. 2012-13 Government measures for savings in non-frontline costs and the 3 percent employee expenses also contribute to the movement. Offsetting this is the full year impact of the Planning function transferring from former DLGP.
98. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DNPRSR, DETA, QTT, DEWS and DSITIA. 2012-13 Government measures being 20 percent reduction in consultants, contractors, advertising and travel and concluding of programs being Wild Rivers commitment, Regional and Business Development Programs and Industrial Land Analysis and Planning.
99. The decrease is primarily due to the full year impact of the MoG functions that transferred to DNRM, DAFF, DTMESB, DETA, DEWS and DSITIA. 2012-13 Government measures include concluding of Queensland Investment Incentive Scheme, Regional and Rural Projects, Pharmaceuticals and a reduction to the Queensland Fluoridation Assistance Scheme. Offsetting this is the election commitment Royalties for the Regions and the realignment of funding for programs including Queensland Fluoridation Assistance Scheme, Yarwun Alumina Refinery and Mareeba Airport.
100. The increase is predominately attributed to the movement in the provision for claims associated with the Special Purpose Vehicles.
101. The increase is primarily due to acquisitions for the Callide to Gladstone LNG corridor, Targinie precinct and the finalisation of the Townsville Eastern Access Corridor. Realigned funding for Gold Coast Parklands relocation and the Surat Basin Railway Corridor are also included in the movement.
102. The decrease is primarily due to the full year impact of the MoG that transferred the Innovation Building Fund loans provided under the Smart State Strategy to DSITIA.
103. The decrease reflects the normalisation of the ECF from the 1 July 2012 resulting in activities converting to the Consolidated Fund.
104. The increase is largely due to the normalisation of the ECF resulting in proceeds from Coomera and Abbot Point Land and recoveries from the Surat Basin Railway Corridor and LNG licence fees to be returned to the Consolidated Fund.

## **Administered income statement**

Major variations between 2011-12 Adjusted Budget and 2011-12 Estimated actual include:

105. The increase relates to adjusted funding for the QRA for NDRRA funding for prior disasters and Commonwealth grants revenue adjustment.
106. The increase relates to increased grants payments to the QRA for NDRRA funding for prior disasters and Commonwealth grants revenue adjustment.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

107. The decrease is due to the full year MoG impact of transferring licences, permits and fees to DNRM.
108. The decrease is due to the full year MoG impact of transferring mining rents to DNRM.

109. The increase is due to the full year MoG impact of administered receipts for the QRA from DPC offset by the MOG impact of transferring functions for Community Service Obligations (CSO's) to DEWS, QRAA to DAFF and payments to Tourism Queensland from DTMESB.
110. The decrease is due to the full year MoG impact of transferring loan functions to DSITIA.
111. The increase is due to the full year MoG impact of administered receipts for the QRA from DPC offset by the MOG impact of transferring functions for Community Service Obligations (CSO's) to DEWS, QRAA to DAFF and payments to Tourism Queensland from DTMESB.
112. The decrease is due to the MoG transfer of receipt of licences, rents and fees to DNRM.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

113. The decrease is due to the full year MoG impact to DNRM of transferring licences, permits and fees.
114. The decrease is due to the full year MoG impact to DNRM of transferring mining rents.
115. The increase is due to the full year MoG impact of administered receipts for the QRA from DPC offset by the MOG impact of transferring functions for Community Service Obligations (CSO's) to DEWS, QRAA to DAFF and payments to Tourism Queensland from DTMESB.
116. The decrease is due to the full year MoG impact of transferring loan functions to DSITIA and a one-off sundry receipt.
117. The increase is due to the full year MoG impact of administered receipts for the QRA from DPC offset by the MOG impact of transferring functions for Community Service Obligations (CSO's) to DEWS, QRAA to DAFF and payments to Tourism Queensland from DTMESB.
118. The decrease is due to the MoG transfer of receipt of licences, rents and fees to DNRM.

### **Administered balance sheet**

Major variations between 2011-12 Adjusted Budget and 2011-12 Estimated actual include:

119. The decrease reflects cash paid in advance to QRA as at 30 June 2012.
120. The increase reflects a receivable from QRA for cash paid in advance as at 30 June 2012.
121. The decrease reflects a payable that was anticipated, however has been removed with the MoG transfer of functions to DNRM, DEWS, DAFF and DSITIA and DTMESB.
122. The increase is due to the impact of the MoG transfers to DNRM, DAFF, DEWS and DSITIA and DTMESB.
123. The decrease is due to the impact of the MoG transfers to DNRM, DAFF, DEWS and DSITIA and DTMESB.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

124. The decrease reflects that a payable is not anticipated as at 30 June 2013.
125. The increase is due to the impact of the MoG transfers to DNRM, DAFF, DEWS and DSITIA and DTMESB.
126. The decrease is due to the impact of the MoG transfers to DNRM, DAFF, DEWS and DSITIA and DTMESB.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

127. The increase reflects that cash will be nil at 30 June 2013.
128. The decrease reflects that no receivables are anticipated as at 30 June 2013.

### **Administered cash flow statement**

Major variations between 2011-12 Adjusted Budget and 2011-12 Estimated actual include:

129. The increase relates to increased funding for the QRA for natural disasters and Commonwealth grants revenue adjustment.
130. The increase relates to mining rent owed as at 30 June 2011 and received during 2011-12 financial year.
131. The decrease relates to an unanticipated receivable as at 30 June 2011 and received during 2011-12 financial year.
132. The increase is primarily due to increased equity injection to CS Energy.
133. The increase relates to increased grants payments to the QRA for natural disasters and Commonwealth grants revenue adjustment.
134. The decrease reflects a payable that was anticipated, however has been removed with the MoG transfer of functions to DNRM, DEWS, DAFF and DSITIA and DETA.
135. The increase is primarily due to increased equity injection for CS Energy.
136. The decrease is primarily due to increased equity withdrawal to CS Energy.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

- 137. The increase is due to the full year MoG impact of administered revenue for the QRA from DPC offset by the MoG impact of transferring functions for CSO's to DEWS, QRAA to DAFF, and payments to Tourism Queensland to DTMESB.
- 138. The decrease is due to the full year MoG impact to DNRM of transferring licences, permits and fees.
- 139. The decrease is due to the full year MoG impact to DNRM of transferring mining rents.
- 140. The decrease is due to the MoG transfer of receipt of licences, rents and fees to DNRM.
- 141. The increase is due to the full year MoG impact from DPC of payment of grants to the QRA offset by the MoG impact of transferring functions for CSO's to DEWS, QRAA to DAFF, and payments to Tourism Queensland to DTMESB.
- 142. The decrease is due to the full year MoG impact of transferring loan functions to DSITIA.
- 143. The increase reflects equity withdrawal to Urban Land Development Authority (ULDA) for land supply in Blackwater and Moranbah.
- 144. The increase reflects equity injection to ULDA for land supply in Blackwater and Moranbah.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

- 145. The increase is due to the full year MoG impact of receiving administered revenue for the QRA from DPC offset by the MoG impact of transferring functions for CSO's to DEWS, QRAA to DAFF, and payments to Tourism Queensland to DTMESB.
- 146. The decrease is due to the full year MoG impact to DNRM of transferring licences, permits and fees.
- 147. The decrease is due to the full year MoG impact to DNRM of transferring mining rents.
- 148. The decrease is due to the MoG transfer of receipt of licences, rents and fees to DNRM and CSO payments to DEWS.
- 149. The increase is due to the full year MoG impact from DPC of paying grants to the QRA offset by the MoG impact of transferring functions for CSO's to DEWS, QRAA to DAFF, and payments to Tourism Queensland to DTMESB.
- 150. The decrease is due to the full year MoG impact of transferring functions to DNRM, DEWS, DAFF and DSITIA.
- 151. The decrease is due to the full year MoG impact of transferring loan functions to DSITIA.
- 152. The decrease reflects the MoG impact of the transfer of equity injections for CS Energy to DEWS offset by funding for land supply in Blackwater and Moranbah.
- 153. The decrease reflects the MoG impact of the transfer of equity withdrawal for CS Energy to DEWS offset by funding for land supply in Blackwater and Moranbah.

# COMMERCIALISED BUSINESS UNIT

## PROPERTY SERVICES GROUP

### OVERVIEW

#### Strategic direction

Property Services Group (PSG) delivers a range of transactional and development services aimed at encouraging the location and expansion of industry in Queensland. PSG is a long-term, end-to-end developer of industrial land. The PSG's activities support the Government's objective to deliver better infrastructure and planning for Queensland with a core theme of attracting industry and creating and retaining jobs across the State. The role of the PSG is to facilitate sustainable economic growth by acquiring, developing, managing and selling industrial land to meet industry needs now and into the future. This requires PSG to ensure that land is available for industrial purposes, determine or monitor priority of uses for industrial land, promote the orderly establishment and expansion of industry and respond quickly to opportunities for industrial development in the State.

PSG commenced as a commercialised business unit on 1 January 1998, delivering a range of services through the administration of the *Industrial Development Act 1963* (IDA). The IDA articulates the functions and general powers of the Corporation of the Minister for Industrial Development of Queensland. PSG ensures that revenue generated through the sale of land can be used for property-related and industry-support projects that contribute to Queensland's economic development.

PSG developments are subject to demographic and market influences specific to each region and affected by broader macroeconomic influences. PSG's forward strategy incorporates a focus on:

- future development on a more regional and targeted scale.
- facilitation of commercial land solutions for industry where government owned land can be utilised.
- rationalisation of land portfolio by identifying and disposing of non-core land and reducing inventories within core estates to return equity to the consolidated fund.
- implementation of an efficient capital structure and providing equity return to the State.

### RESOURCES AND PERFORMANCE

#### Recent achievements

- Sales of \$107 million in industrial land. Industries on these sites generated an estimated 200 jobs and created an estimated \$80 million in capital investment through site improvements.
- Managed development works (capital expenditure) of \$23 million across industrial estates.
- Acquisition of a 266 hectare future industrial site at Willowbank (Mutdapilly) for amalgamation into existing strategic land holdings.

## **Future developments**

- Targeting sales of \$83 million in industrial land generating an estimated 160 jobs and creating an estimated \$65 million in capital investment through site improvements.
- Industrial land development (capital expenditure) of \$19 million for 2012-13.
- Bohle Plains (Townsville) – approximately 800 hectare acquisition and development of strategic industrial land.
- Willowbank (Mutdapilly) – planning for approximately 550 hectare future industrial site.
- Further site development within Gladstone and Abbot Point State Development Areas.

## STATEMENTS

### Staffing

Property Services Group	Notes	2011-12 Budget	2011-12 Est. actual	2012-13 Estimate
	1,2,3	18	21	21

Notes:

1. Full-time equivalents (FTEs) as at 30 June.
2. All staff are fully funded from the revenue generated by PSG's activities.
3. Actual PSG FTE numbers in 2011-12 vary from budget due to internal structural changes.

### Performance Statement

Property Services Group	Notes	2011-12 Target/est.	2011-12 Est. actual	2012-13 Target/est.
<b>Service standards</b>				
Value of land sale settlements	1,2	\$66 million	\$107million	\$83 million
Estimated value of capital investment created through successful land sales applications	3	\$ 80 million	\$ 80 million	\$65 million
Percentage of total number of land sales in Regional Queensland	4,5	66%	41%	73%
<b>Other measures</b>				
Number of new land lots developed and buildings constructed	6	15	8	22
Number of land leases administered		103	106	100
Number of properties acquired	7,8	3	1	..
Estimated number of jobs generated through successful land sale applications	9	150	200	160

Notes:

1. The higher than expected sales revenue is a result of strong sales within the Lytton Estate.
2. The 2012-13 target/estimate reflects a moderation in land sales from the strong levels of 2011-12 estimated actual.
3. The 2012-13 target/estimate reflects capital investment from the reduced sales program.
4. Variance between the 2011-12 target/estimate and the 2011-12 estimated actual is due to a larger than expected number of settled sales generated within South East Queensland during 2011-12; this reduced the overall percentage of sales for regional Queensland.
5. The 2012-13 target/estimate reflects the expectation that regional sales will return to a higher proportion of total sales, given a moderation in land sales in South East Queensland.
6. Variance between the 2011-12 target/estimate and 2011-12 estimated actual is due to delays at South Mackay Industrial Estate (11 lots) due to the effects of wet weather; 2011-12 estimated actual results from the provision of lots in the Gladstone State Development Area and Yarwun. The 2012-13 target/estimate provides for the delays at South Mackay Industrial Estate (11 lots) due to the effects of wet weather and an additional eight lots in the Bundaberg Industrial Park.

7. Variance between the 2011-12 target/estimate and 2011-12 estimated actual is due to delays in the identification of available and suitable sites.
8. There are no identified sites on the acquisition schedule for 2012-13.
9. Variance between the 2011-12 target/estimate and the 2011-12 estimated actual reflects an increase in number of jobs generated obtained from the stronger than expected land sales.

## INCOME STATEMENT

Property Services Group	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>Income</b>				
User charges	1,7,12	84,579	123,043	97,726
Grants and other contributions		..	..	..
Other revenue	2,8,13	11,148	14,353	5,959
Gains on sale/revaluation of property, plant and equipment and investments		..	157	..
<b>Total income</b>		<b>95,727</b>	<b>137,553</b>	<b>103,685</b>
<b>Expenses</b>				
Employee expenses	3	2,096	2,689	2,331
Supplies and services	9,14	27,491	25,909	37,536
Grants and subsidies	4,10,15	52,318	32,537	..
Depreciation and amortisation		291	298	233
Finance/borrowing costs		..	..	..
Other expenses		17,256	17,322	17,825
Losses on sale/revaluation of property, plant and equipment and investments	5,16	31	47,970	310
<b>Total expenses</b>		<b>99,483</b>	<b>126,725</b>	<b>58,235</b>
<b>Surplus or deficit before related income tax</b>		<b>(3,756)</b>	<b>10,828</b>	<b>45,450</b>
Income tax expense/revenue	6,11,17	..	17,640	13,635
<b>OPERATING SURPLUS/(DEFICIT) after related income tax</b>		<b>(3,756)</b>	<b>(6,812)</b>	<b>31,815</b>

## STATEMENT OF CHANGES IN EQUITY

Property Services Group	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
Net effect of the changes in accounting policies and prior year adjustments		..	..	..
Increase/(decrease) in asset revaluation reserve	18,21	6,779	..	5,452
Net amount of all revenue and expense adjustments direct to equity not disclosed above		1,011	..	..
<b>Net income recognised directly in equity</b>		<b>7,790</b>	<b>..</b>	<b>5,452</b>
Surplus/(deficit) for the period		(3,756)	(6,812)	31,815
<b>Total recognised income and expense for the period</b>		<b>4,034</b>	<b>(6,812)</b>	<b>37,267</b>
Equity injection/(withdrawal)	19,20,22	(22,048)	(33,163)	(275,911)
Equity adjustments (MoG transfers)		..	..	..
Dividends paid or provided		..	..	..
<b>Total movement in equity for period</b>		<b>(18,014)</b>	<b>(39,975)</b>	<b>(238,644)</b>

## BALANCE SHEET

Property Services Group	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CURRENT ASSETS</b>				
Cash assets	23,32,42	148,149	252,708	32,000
Receivables		14,664	18,548	16,495
Other financial assets		..	..	..
Inventories	24,33,43	338,406	296,835	282,985
Other	25,34	14	1,579	1,579
Non-financial assets held for sale		..	..	..
<b>Total current assets</b>		<b>501,233</b>	<b>569,670</b>	<b>333,059</b>
<b>NON-CURRENT ASSETS</b>				
Receivables	26,35,44	40,026	34,089	30,175
Other financial assets		..	..	..
Property, plant and equipment	27,36	334,990	241,463	242,196
Deferred tax assets		4,868	4,412	4,412
Intangibles		47	59	41
Other		372	172	172
<b>Total non-current assets</b>		<b>380,303</b>	<b>280,195</b>	<b>276,996</b>
<b>TOTAL ASSETS</b>		<b>881,536</b>	<b>849,865</b>	<b>610,055</b>
<b>CURRENT LIABILITIES</b>				
Payables		18,834	20,386	20,889
Interest-bearing liabilities and derivatives		..	..	..
Current tax liabilities	28,37	5,180	17,640	15,437
Accrued employee benefits		76	94	94
Provisions		..	..	..
Other	29,38	21,456	2,481	2,481
<b>Total current liabilities</b>		<b>45,546</b>	<b>40,601</b>	<b>38,901</b>
<b>NON-CURRENT LIABILITIES</b>				
Payables		..	..	..
Interest-bearing liabilities and derivatives		..	..	..
Deferred tax liabilities	30,39	88,069	80,907	81,441
Accrued employee benefits		..	..	..
Provisions		..	..	..
Other		..	..	..
<b>Total non-current liabilities</b>		<b>88,069</b>	<b>80,907</b>	<b>81,441</b>
<b>TOTAL LIABILITIES</b>		<b>133,615</b>	<b>121,508</b>	<b>120,342</b>
<b>NET ASSETS/(LIABILITIES)</b>		<b>747,921</b>	<b>728,357</b>	<b>489,713</b>
<b>EQUITY</b>				
Capital/contributed equity	45	762,475	752,151	476,240
Retained surplus/(Accumulated deficit)	40,46	(25,212)	(23,794)	8,021
Reserves:				
- Asset revaluation surplus	31,41,47	10,658	..	5,452
- Other (specify)		..	..	..
<b>TOTAL EQUITY</b>		<b>747,921</b>	<b>728,357</b>	<b>489,713</b>

## CASH FLOW STATEMENT

Property Services Group	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Inflows:</b>				
User charges	48,54,61	84,573	122,306	97,726
Grants and other contributions		..	..	..
Other	62	11,328	13,944	8,085
<b>Outflows:</b>				
Employee costs		(2,096)	(2,689)	(2,331)
Supplies and services		(4,392)	(4,935)	(4,336)
Grants and subsidies	49,55,63	(52,318)	(43,118)	..
Borrowing costs		..	..	..
Taxation equivalents paid	50,56,64	(22,758)	(15,520)	(34,911)
Other	51,57,65	(48,304)	(28,530)	(19,401)
<b>Net cash provided by/(used in) operating activities</b>		<b>(33,967)</b>	<b>41,458</b>	<b>44,832</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Inflows:</b>				
Sales of property, plant and equipment	58,66	12,918	14,292	4,192
Investments redeemed		..	..	..
Loans and advances redeemed		6,653	5,752	6,218
<b>Outflows:</b>				
Payments for property, plant and equipment and intangibles		(270)	(20)	(20)
Payments for investments		..	..	..
Loans and advances made		(18)	(18)	(19)
<b>Net cash provided by/(used in) investing activities</b>		<b>19,283</b>	<b>20,006</b>	<b>10,371</b>
<b>CASH FLOWS FROM FINANCING &amp; EQUITY ACTIVITIES</b>				
<b>Inflows:</b>				
Borrowings		..	..	..
Equity injections	52,59,67	44,595	18,757	7,011
<b>Outflows:</b>				
Dividends paid		..	..	..
Borrowing redemptions		..	..	..
Finance lease payments		..	..	..
Equity withdrawals	53,60,68	(66,643)	(51,920)	(282,922)
<b>Net cash provided by/(used in) financing activities</b>		<b>(22,048)</b>	<b>(33,163)</b>	<b>(275,911)</b>
<b>Net increase/(decrease) in cash held</b>		<b>(36,732)</b>	<b>28,301</b>	<b>(220,708)</b>
<b>Cash at the beginning of financial year</b>		<b>184,881</b>	<b>224,407</b>	<b>252,708</b>
<b>Cash at the end of financial year</b>		<b>148,149</b>	<b>252,708</b>	<b>32,000</b>

## EXPLANATION OF VARIANCES IN THE FINANCIAL STATEMENTS

### Income statement

Major variations between 2011-12 Budget and 2011-12 Estimated actual include:

1. The increase relates to the higher than anticipated inventory land sales at Lytton Industrial Estate during 2011-12.
2. The increase reflects higher than anticipated interest income and finance lease income.
3. The increase is due to the payment of Voluntary Separation Payments during 2011-12.
4. The decrease is partially due to a grant to equity swap for the capital components of the Abbot Point State Development Area, Townsville Eastern Access Corridor and Callide-Gladstone LNG Corridor. A realignment of a number of Minister for Industrial Development Queensland (MIDQ) projects particularly the Gold Coast Parklands relocation and the Surat Basin Railway Corridor due to the alteration of the sunset date and the unspent establishment funding by the Coordinator-General also contributed to the movement.
5. The increase primarily relates to the decrement from revaluation of land assets due to a comprehensive revaluation conducted by State Valuation Services. Impairment losses including transfers of forfeited leases from property, plant and equipment to inventory and the loss incurred on sale of lot 22 of Brisbane Technology Park in 2011 also contribute to the loss.
6. The increase results from an adjusted income tax from 2010-11 and the increased operating surplus due to a reduction in grants and subsidies expenditure.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

7. The increase primarily relates to a higher level of inventory land sales expected across the industrial estates in 2012-13.
8. The decrease relates to a reduction of interest payable due to the reduced cash holdings, as a result of the 2011-12 Mid Year Fiscal and Economic Review (MYFER) outcomes returning cash funds to the Consolidated Fund from 1 July 2012.
9. The increase relates to an increase in cost of land sales, in line with the expected increase in inventory land sales in 2011-12.
10. The decrease is due to the 2011-12 MYFER outcomes that resulted in the normalisation of the Estates Construction Fund (ECF) with all approved MIDQ grants and subsidies funding for staff establishment and projects relating to DSDIP being transferred to Consolidated Fund from 1 July 2012.
11. The increase results from an adjusted income tax from 2010-11 and the increased operating surplus due to the normalisation of the ECF resulting in reduced grants and subsidies.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

12. The decrease normalises the 2012-13 expected sales of land inventory after the sale in 2011-12 at Lytton Industrial Estate.
13. The decrease relates to a reduction of interest payable due to the reduced cash holdings, as a result of the 2011-12 MYFER outcomes returning cash funds to the Consolidated Fund from 1 July 2012.
14. The increase relates to an increase in cost of land sales, in line with the expected increase in inventory land sales in 2011-12.
15. The decrease is due to the 2011-12 MYFER outcomes that resulted in the normalisation of the ECF with all approved MIDQ grants and subsidies funding for staff establishment and projects relating to DSDIP being transferred to Consolidated Fund from 1 July 2012.
16. The decrease relates to the decrement from revaluation of land assets due to a comprehensive revaluation conducted by State Valuation Services.
17. The decrease results from the revised income tax adjustment from 2010-11 offset by increased operating surplus as a result of the reduction in grants and subsidies due to the normalisation of the ECF.

### Statement of changes in equity

Major variations between 2011-12 Budget and 2011-12 Estimated actual include:

18. The decrease is due to a decrement from revaluation of land assets due to a comprehensive revaluation conducted by State Valuation Services during 2011-12.

19. The decrease reflects the conversion from grants and subsidies to equity for Abbot Point State Development Area and Townsville Eastern Access Corridor for capital acquisitions, additional equity for Abbot Point land acquisitions and the realignment of funding to Queensland Health for the Translational Research Institute at the Princess Alexandra Hospital.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

20. The decrease results from the payment to the Consolidated Fund for all approved grants and subsidies from 1 July 2012 (Committed Payment Directions) over the Forward Estimates period and an equity withdrawal of cash holdings.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

21. The increase is a result of anticipated land indexations during 2012-13.
22. The decrease results from the payment to the Consolidated Fund of all approved grants and subsidies and equity withdrawals from 1 July 2012 (Committed Payment Directions).

## Balance sheet

Major variations between 2011-12 Budget and 2011-12 Estimated actual include:

23. The increase is due to realignment of scheduled equity payments, MIDQ grants and subsidies to Coordinator-General and to Queensland Health for the Translational Research Institute at the Princess Alexandra Hospital. Lower than expected capital works and higher income received from inventory land sales and interest from cash reserves during 2011-12 also contribute to the increase.
24. The increase is primarily due to lower than expected capital works expenditure on industrial land development and acquisition activities in 2011-12.
25. The increase relates to prepayment of insurance policy.
26. The decrease is a result of finance lease loan reclassifications.
27. The decrease primarily relates to the revaluation (decrement) of leasehold land following State Valuation Services comprehensive valuation.
28. The increase results from adjusted income tax from 2010-11 and the increased operating surplus due to a reduction in grants and subsidies expenditure.
29. The decrease relates to a decrease in deposits held for sale of land and building.
30. The decrease relates to the provision for taxation on the revaluation of non-inventory land.
31. The movement results from the revaluation to reflect market increases in 2011-12.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

32. The decrease reflects the return of funding to the Consolidated Fund for all approved grants and subsidies, equity injections and equity withdrawals from 1 July 2012.
33. The decrease is primarily due to reduced capital works expenditure on industrial land development and acquisition activities expected in 2012-13.
34. The increase relates to prepayment of insurance premiums on an annual basis.
35. The decrease results from the reclassification of finance lease loans.
36. The decrease primarily relates to the revaluation (decrement) of leasehold land.
37. The increase results from an adjusted income tax from 2010-11 and the increased operating surplus due to a reduction in grants and subsidies expenditure.
38. The decrease relates to a decrease in deposits held for sale of land and building.
39. The decrease relates to the provision for taxation on the revaluation of non-inventory land.
40. The increase results from the forecasted surplus expected in 2012-13 due to the cessation of grants and subsidies.
41. The decrease is a result of the estimated market growth on the carrying value of land inventories and the tax effect of the revaluation.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

42. The decrease reflects the return of funding to the Consolidated Fund for all approved grants and subsidies funding, an equity withdrawal of cash holdings from 1 July 2012.
43. The decrease is primarily due to reduced capital works expenditure on industrial land development and acquisition activities expected in 2012-13.
44. The decrease results from the reclassification of finance lease loans.

45. The decrease is a result of the 2011-12 MYFER outcomes whereby equity withdrawals of surpluses and commitments for grants and subsidies will return to the Consolidated Fund.
46. The increase results from the forecasted surplus expected in 2012-13 due to the conclusion of grants and subsidies paid out of the ECF.
47. The decrease is a result of the estimated market growth on the carrying value of land inventories and the tax effect of the revaluation.

## Cash flow statement

Major variations between 2011-12 Budget and 2011-12 Estimated actual include:

48. The increase relates to the higher than anticipated inventory land sales at Lytton Industrial Estate during 2011-12.
49. The decrease is partially due to a grant to equity swap for the capital components of the Abbot Point State Development Area, Townsville Eastern Access Corridor and Callide-Gladstone LNG Corridor. A realignment of a number of MIDQ projects particularly the Gold Coast Parklands relocation and the Surat Basin Railway Corridor funding due to the alteration of the sunset date and the unspent establishment funding by the Coordinator-General also contributed to the movement.
50. The decrease reflects a reduction of income tax equivalents to the crown due to movement in inventories.
51. The decrease reflects lower level of land acquisition costs and development costs incurred on projects including Aerospace and Defence Support Centre Amberley, Willowbank Industrial Precinct and Gladstone State Development Area.
52. The decrease reflects the realignment of the equity injection for the Coomera Land and a reduction in tax equivalents.
53. The decrease reflects the conversion from grants and subsidies for Abbot Point State Development Area, Townsville Eastern Access Corridor and Callide-Gladstone LNG Corridor, additional equity for Abbott Point land acquisitions offset by realignment of funding to Queensland Health for the Translational Research Institute at the Princess Alexandra Hospital.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

54. The increase primarily relates to a higher level of inventory land sales expected across the industrial estates in 2012-13.
55. The decrease is due to the 2011-12 MYFER outcomes that resulted in the normalisation of the ECF with all approved MIDQ grants and subsidies funding for staff establishment and projects relating to DSDIP being transferred to Consolidated Fund from 1 July 2012.
56. The increase primarily relates to tax payable on increased forecast profits in 2012-13 due to the cessation of grants and subsidies resulting from the transferring to the Consolidated Fund.
57. The decrease relates to deferred capital expenditure on land developments in particular on projects including Aerospace and Defence Support Centre Amberley, Willowbank Industrial Precinct and in the Gladstone State Development Area.
58. The decrease relates to the one-off sales proceeds from Brisbane Technology Park during 2011-12.
59. The decrease is due to the 2011-12 MYFER outcomes that resulted in the normalisation of the ECF from 1 July 2012. All approved equity injections have been transferred to Consolidated Fund.
60. The increase reflects the return of funding to the Consolidated Fund for all approved grants and subsidies, equity injections and equity withdrawals in 1 July 2012.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

61. The decrease normalises the 2012-13 expected sales of land inventory after the sale in 2011-12 at Lytton Industrial Estate.
62. The decrease relates to a reduction of interest payable due to the reduced cash holdings, as a result of the 2011-12 MYFER outcomes returning cash funds to the Consolidated Fund from 1 July 2012.
63. The decrease is due to the 2011-12 MYFER outcomes that resulted in the normalisation of the ECF from 1 July 2012. All approved funding for grants and subsidies have been transferred to Consolidated Fund.
64. The increase primarily relates to tax payable on increased forecasted profits expected in 2012-13 due to the conclusion of grants and subsidies resulting from the transfer to the Consolidated Fund.
65. The decrease relates to deferred capital expenditure on land developments in particular on projects including Aerospace and Defence Support Centre Amberley, Willowbank Industrial Precinct and in the Gladstone State Development Area.

- 66. The decrease relates to the normalising of sales post the one-off transaction in 2011-12.
- 67. The decrease is due to the 2011-12 MYFER outcomes that resulted in the normalisation of the ECF from 1 July 2012. All approved equity injections have been transferred to Consolidated Fund as equity.
- 68. The increase reflects the return of funding to the Consolidated Fund for all approved grants and subsidies, equity injections and an equity withdrawal of cash holdings.

# STATUTORY BODIES

## URBAN LAND DEVELOPMENT AUTHORITY

### AGENCY OVERVIEW

#### Strategic direction

The Urban Land Development Authority (ULDA) is a planning and development body which assists in the delivery of commercially viable developments that include diverse, affordable, sustainable housing, using best-practice urban design. The ULDA operates under the *Urban Land Development Authority Act 2007* in declared Urban Development Areas (UDAs).

As part of the Government's objective for the community to deliver better infrastructure and planning and associated commitment to reform and improve Queensland's planning regime and re-empower local government, the functions of the ULDA are being transitioned into the Department of State Development, Infrastructure and Planning in 2012-13 and appropriate powers of the ULDA Act, in particular development assessment functions are being delegated to local governments where appropriate.

#### RESOURCES AND PERFORMANCE

Significant planning work undertaken in 2011-12 led to the finalisation and gazettal of six development schemes for UDAs in the resource communities of Blackwater and Moranbah and the four greenfield UDAs in Yarrabilba, Greater Flagstone, Ripley Valley and Caloundra South.

Planning was also undertaken for the three UDAs declared in 2011-12 including two in Gladstone at Tannum Sands and Toolooa and a third at the Rockhampton Central Queensland University campus with draft development schemes prepared and released for public consultation.

A series of guidelines and practice notes were prepared to accompany these and other ULDA development schemes. These are simple and easy to understand documents which set standards for development and cover a range of matters including neighbourhood planning and design, sustainability and housing diversity and affordability.

Development has progressed in eight UDAs which cover a range of diverse markets including metropolitan areas, resource communities and major regional centres. This includes:

- 110 homes completed or under construction and civil works for three new stages underway at Fitzgibbon Chase where a total of 323 dwellings have now been completed
- 32 homes complete or under construction and civil works for Stage 2 underway at Clinton, Gladstone. The first residents also moved in at the end of 2011
- 18 homes under construction and civil works for Stage 3 underway at Andergrove, Mackay
- Six homes under construction and civil works for Stage 1 complete at Oonoonba, Townsville
- development started in Roma, Moranbah and Blackwater - civil works for 160 dwellings

- significant infrastructure constructed at Northshore Hamilton including a new \$5 million CityCat Terminal and \$3 million in road works and river walk works
- 870 dwellings completed in four private sector projects within the Bowen Hills and Northshore Hamilton UDAs with a further 11 development projects worth \$618 million approved, delivering another 950 dwellings.

## STATEMENTS

### Staffing

Urban Land Development Authority	Notes	2011-12 Budget	2011-12 Est. actual	2012-13 Estimate
	1,2	109	100	99

Notes:

1. Full-time equivalents (FTEs) are as at 30 June, on the basis of continuing operations for comparability, however it is intended the functions of the ULDA will be transitioned into the Department of State Development, Infrastructure and Planning in 2012-13.
2. FTEs as at 30 June were 100. This decrease from 109 in the 2011-12 Budget is in response to new government priorities.

### Performance Statement

Urban Land Development Authority	Notes	2011-12 Target/est.	2011-12 Est. actual	2012-13 Target/Est.
<b>Service standards</b>				
Average number of days to process a development application	1	37	31	31
Percentage of completed dwellings that are affordable for households on low to moderate incomes	2,3	15%	39%	15%

Notes:

1. The decision time is taken from when the ULDA receives all information required to make a determination and does not include time taken by the applicant to respond to an information request or any required statutory public notification period.
2. The definition of low to moderate household incomes; the definition of affordable housing; and the price at which homes are considered affordable to purchase or rent have been outline in ULDA Guideline no. 16 – Housing which can be accessed on the ULDA's website [www.ulda.qld.gov.au](http://www.ulda.qld.gov.au).
3. Housing affordability is a variable measure as the type and pricing of completed projects is heavily influenced by market forces. While the ULDA designs homes to be affordable within its projects, there is less ability to control affordability in larger private developments, such as in the Bowen Hills and Northshore Hamilton UDAs. To allow for variables between UDAs, the 2012-13 target reflects the ULDA's affordability measure across all UDAs.

## INCOME STATEMENT

Urban Land Development Authority	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>Income</b>				
User charges	1,7,12	143,311	70,295	121,009
Grants and other contributions	2,8	3,745	4,826	4,852
Other revenue		201	580	134
Gains on sale/revaluation of property, plant and equipment and investments		700	..	..
<b>Total income</b>		<b>147,957</b>	<b>75,701</b>	<b>125,995</b>
<b>Expenses</b>				
Employee expenses	3,13	14,836	13,707	14,448
Supplies and services	4,9	122,905	55,184	103,111
Grants and subsidies		..	..	..
Depreciation and amortisation		485	761	585
Finance/borrowing costs	5,10	903	..	146
Other expenses		476	154	173
Losses on sale/revaluation of property, plant and equipment and investments	6,11,14	7,750	23,636	9,500
<b>Total expenses</b>		<b>147,355</b>	<b>93,442</b>	<b>127,963</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	6,11,14	<b>602</b>	<b>(17,741)</b>	<b>(1,968)</b>

## STATEMENT OF CHANGES IN EQUITY

Urban Land Development Authority	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
Net effect of the changes in accounting policies and prior year adjustments		..	..	..
Increase/(decrease) in asset revaluation reserve		..	..	..
Net amount of all revenue and expense adjustments direct to equity not disclosed above		..	..	..
<b>Net income recognised directly in equity</b>		<b>..</b>	<b>..</b>	<b>..</b>
Surplus/(deficit) for the period	6,11,14	602	(17,741)	(1,968)
<b>Total recognised income and expense for the period</b>		<b>602</b>	<b>(17,741)</b>	<b>(1,968)</b>
Equity injection/(withdrawal)	27,35	7,428	5,860	20,110
Equity adjustments (MoG transfers)		..	..	..
<b>Total movement in equity for period</b>		<b>8,030</b>	<b>(11,881)</b>	<b>18,142</b>

## BALANCE SHEET

Urban Land Development Authority	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CURRENT ASSETS</b>				
Cash assets	15,22,28	5,831	22,615	1,820
Receivables	16,29	1,062	6,497	1,287
Other financial assets		..	..	..
Inventories	17,23,30	154,505	169,819	181,559
Other		100	145	102
Non-financial assets held for sale		..	..	..
<b>Total current assets</b>		<b>161,498</b>	<b>199,076</b>	<b>184,768</b>
<b>NON-CURRENT ASSETS</b>				
Receivables		..	..	..
Other financial assets		..	..	..
Property, plant and equipment	18,24,31	227,653	207,361	218,982
Intangibles		..	..	..
Other		6,746	5,582	5,582
<b>Total non-current assets</b>		<b>234,399</b>	<b>212,943</b>	<b>224,564</b>
<b>TOTAL ASSETS</b>		<b>395,897</b>	<b>412,019</b>	<b>409,332</b>
<b>CURRENT LIABILITIES</b>				
Payables	25,32	16,503	16,455	10,000
Accrued employee benefits		1,540	814	1,027
Interest-bearing liabilities and derivatives	19,26,33	36,575	54,035	74,588
Provisions	20	15,843	30,941	10,737
Other	21,34	..	6,916	3,200
<b>Total current liabilities</b>		<b>70,461</b>	<b>109,161</b>	<b>99,552</b>
<b>NON-CURRENT LIABILITIES</b>				
Payables	25,32	14,545	14,545	..
Accrued employee benefits		373	134	250
Interest-bearing liabilities and derivatives	19,26,33	39,110	30,494	33,703
Provisions		258	..	..
Other		52,528	52,919	52,919
<b>Total non-current liabilities</b>		<b>106,814</b>	<b>98,092</b>	<b>86,872</b>
<b>TOTAL LIABILITIES</b>		<b>177,275</b>	<b>207,253</b>	<b>186,424</b>
<b>NET ASSETS/(LIABILITIES)</b>		<b>218,622</b>	<b>204,766</b>	<b>222,908</b>
<b>EQUITY</b>				
Capital/contributed equity	27,35	304,227	307,116	327,226
Accumulated surplus/(accumulated deficit)		(85,605)	(102,352)	(104,320)
Reserves:				
- Asset revaluation surplus		..	..	..
- Other (specify)		..	..	..
<b>TOTAL EQUITY</b>		<b>218,622</b>	<b>204,766</b>	<b>222,908</b>

## CASH FLOW STATEMENT

Urban Land Development Authority	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Inflows:</b>				
User charges	36,41,44	143,296	65,168	125,192
Grants and other contributions		3,745	4,826	4,852
Other		(551)	1,749	1,161
<b>Outflows:</b>				
Employee costs		(14,293)	(13,475)	(14,119)
Supplies and services	37,44	(120,230)	(49,815)	(164,050)
Grants and subsidies		..	..	(15)
Borrowing costs		(1,335)	(1,677)	10,237
Other		(20,061)	(27,423)	(8,076)
<b>Net cash provided by/(used in) operating activities</b>		<b>(9,429)</b>	<b>(20,647)</b>	<b>(44,818)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Inflows:</b>				
Sales of property, plant and equipment		1,649	(442)	(160)
Loans and advances redeemed		..	..	..
<b>Outflows:</b>				
Payments for property, plant and equipment and intangibles	38,42,45	22,272	(10,609)	(14,080)
Loans and advances made		..	..	..
<b>Net cash provided by/(used in) investing activities</b>		<b>23,921</b>	<b>(11,051)</b>	<b>(14,240)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
<b>Inflows:</b>				
Borrowings	39,46	132,979	86,630	128,663
Equity injections	40,43,47	7,611	5,860	20,110
<b>Outflows:</b>				
Borrowing redemptions	39,41,46	(150,704)	(66,219)	(110,510)
Finance lease payments		..	..	..
Equity withdrawals		(183)	..	..
<b>Net cash provided by/(used in) financing activities</b>		<b>(10,297)</b>	<b>26,271</b>	<b>38,263</b>
<b>Net increase/(decrease) in cash held</b>		<b>4,195</b>	<b>(5,427)</b>	<b>(20,795)</b>
<b>Cash at the beginning of financial year</b>		<b>1,636</b>	<b>28,042</b>	<b>22,615</b>
Cash transfers from restructure		..	..	..
<b>Cash at the end of financial year</b>		<b>5,831</b>	<b>22,615</b>	<b>1,820</b>

## EXPLANATION OF VARIANCES IN THE FINANCIAL STATEMENTS

### Income statement

Major variations between 2011-12 Budget and 2011-12 Estimated actual include:

1. The decrease is due to a revision in forecast sales rates for development projects in Fitzgibbon and Townsville.
2. The increase is due to the higher federal grant funding received in relation to the FiSH project (stormwater harvesting) at Fitzgibbon.
3. The decrease is due to the reduction in expected staffing numbers.
4. The decrease is a reflection of the reduced development and sales activities, in particular the lower cost attributed to land sold.
5. The higher cash holdings reduced the requirement to drawdown funds and incur interest charges on the Queensland Treasury Corporation (QTC) operational loan facility.
6. The difference is due to the transfer, at no cost, of non-development assets (CityCat Terminal, Northshore Riverside Cafe and roads) at Northshore Hamilton to Brisbane City Council (BCC) in the 2011-12 year. The transfer of these assets was a contractual agreement entered into by the former land owner, Port of Brisbane Corporation (POBC).

Major variations between 2011-12 Budget and 2012-13 Estimate include:

7. The decrease is due to a revision in forecast sales rates for development projects in Fitzgibbon and Townsville.
8. The increase is due to the higher federal grant funding received in relation to the FiSH project (stormwater harvesting) at Fitzgibbon.
9. The decrease is a reflection of the reduced development and sales activities, in particular the lower cost attributed to land sold.
10. The decrease is due to the reduced need to drawdown funds and incur interest charges on the QTC operational loan facility.
11. The difference is due to the planned transfer, at no cost, of housing product to local councils in resource areas as part of ULDA's competitive neutrality funds (CNF) obligations to fund affordable housing projects. The retention of CNF to fund affordable housing projects is in accordance with a CBRC decision.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

12. The increase is due to a projected increase to ten in the number of active development projects in 2012-13, generating increased sales.
13. The increase is due to the increase in the number of active development projects, thereby requiring the appointment of additional project staff.
14. The difference is due to the transfer, at no cost, of non-development assets (CityCat Terminal, Northshore Riverside Cafe and roads) at Northshore Hamilton to Brisbane City Council (BCC) in the 2011-12 year. The transfer of these assets was a contractual agreement entered into by the former land owner, Port of Brisbane Corporation (POBC).

### Balance sheet

Major variations between 2011-12 Budget and 2011-12 Estimated actual include:

15. Estimated cash holdings are higher due to increases in infrastructure contributions, the receipt of federal capital grant funds (Northern Busway project at Fitzgibbon) and a project funding advance from LNG companies (Gladstone development works).
16. The increase is due to expected higher June year end settlements for the Gladstone project (June sales with proceeds to be received in July under a development management agreement with the Department of Communities).
17. The increase is due to the impact of the delay in sales and the reclassification of land at Northshore Hamilton from investment properties.
18. The decrease is due to the transfer of non-development assets at Northshore Hamilton to BCC.
19. The increase is due to the impact of the delay in sales and the increased number of development projects which are debt financed.
20. The increase is due to the increase in infrastructure contributions received.

21. The increase is due to federal capital grant funds received (Northern Busway Project at Fitzgibbon) and a project funding advance from LNG companies (Gladstone project).

Major variations between 2011-12 Budget and 2012-13 Estimate include:

22. The decrease is due to the expected payment of infrastructure contributions (accumulated from previous years, works not yet incurred) to local councils in 2012-13.
23. The increase is due to increased development activity in 2012-13.
24. The decrease is due to the transfer of non-development assets at Northshore Hamilton to BCC.
25. The decrease is due to the deferred land payments for the Townsville project that are due in 2012-13.
26. The increase is due to the increased number of development projects which are debt financed and the expected initial drawdown for two new loan facilities (operational overheads and greenfield infrastructure works).
27. The increase is due to an equity injection to accelerate delivery of land in Moranbah and Blackwater and CNF being retained by the ULDA for future affordable housing projects.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

28. The decrease is due to the expected payment of infrastructure contributions (accumulated from previous years, works not yet incurred) to local councils in 2012-13.
29. The decrease is due to expected lower June year end settlements for the Gladstone project for 2012-13.
30. The increase is due to the expected increase in development activity in 2012-13.
31. The increase is due to a number of grant funded capital projects at Fitzgibbon, including the Northern Busway, the FiSH project (stormwater harvesting) and the Potaroo project (roof-water harvesting).
32. The decrease is due to the deferred land payments for Oonoonba that are due in 2012-13.
33. The increase is due to the expected initial drawdown for two new loan facilities (operational overheads and greenfield infrastructure works).
34. The decrease is due the spending of the capital grant funds for the Northern Busway project.
35. The increase is due to an equity injection to accelerate delivery of land in Moranbah and Blackwater and CNF being retained by the ULDA for future affordable housing projects.

## Cash flow statement

Major variations between 2011-12 Budget and 2011-12 Estimated actual include:

36. The decrease is due to a revision in forecast sales rates for development projects in Fitzgibbon and Townsville.
37. The decrease is due to reduced development activities in 2011-12.
38. The increase is due to a number of federal grant funded capital projects at Fitzgibbon (Community Centre, FiSH and Potaroo projects) that were not included in the original budget.
39. The decrease is a reflection of lower than expected development and sales activities in 2011-12.
40. Equity injections are due to CNF being retained by the ULDA for future affordable housing projects.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

41. The decrease is due to a revision in forecast sales rates for development projects in Fitzgibbon (due to difficult market conditions) and Townsville (impacted by local Council's draft flood study report).
42. The increase is due to a number of federal grant funded capital projects at Fitzgibbon (Community Centre, FiSH and Potaroo projects) that were not included in the original budget.
43. The increase is due to an equity injection to accelerate delivery of land in Moranbah and Blackwater and CNF being retained by the ULDA for future affordable housing projects.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

44. The increase is a reflection of the increased development and sales activities expected in 2012-13.
45. The increase is due to expected infrastructure construction in the Greenfield areas during the 2012-13 financial year.
46. The increase is a reflection of the increased development and sales activities expected in 2012-13.
47. The increase is due to an equity injection to accelerate delivery of land in Moranbah and Blackwater and CNF being retained by the ULDA for future affordable housing projects.

# **SOUTH BANK CORPORATION**

## **AGENCY OVERVIEW**

### **Strategic direction**

South Bank Corporation (the Corporation) is committed to achieving the Government's objective for the community to grow a four pillar economy by delivering upon the Corporation's vision to create and manage a world-class precinct for the people of Queensland, and in turn, adding value to the State's economy, enhancing the local community and positioning Brisbane as a desirable tourist destination.

The objectives of the Corporation are to:

- promote, facilitate, carry out and control the development, disposal and management of land and other property within the Corporation area
- achieve an appropriate balance between the Corporation's commercial and non-commercial functions
- ensure the Corporation area complements, rather than duplicates, other public use sites in the inner-city Brisbane area
- provide for a diverse range of recreational, cultural and educational pursuits for local, regional and international visitors
- accommodate public events and entertainment that benefit the general community
- achieve excellence and innovation in the management of open space and park areas.

### **RESOURCES AND PERFORMANCE**

Recent achievements that contribute to the local economy, tourism experiences, community life and the recognition of Brisbane as a vibrant, forward thinking city include:

- successfully implementing a flood recovery program to repair damage caused by the January 2011 floods and encourage visitors back to South Bank to increase retail and business activity
- completing the 25,000 square metre Brisbane Convention and Exhibition Centre (BCEC) Grey Street Expansion redevelopment
- launching the precinct's exemplar sustainability initiative, Rain Bank, in the presence of Her Majesty The Queen and His Royal Highness Prince Philip during their visit to South Bank in October 2011
- opening South Bank's highly popular riverfront dining precinct, River Quay which provides 70 metres of public open space and high profile tenants for strong retail revenue growth
- managing more than 100 events and sponsoring at least 40 free community events such as Riverfire, New Year's Eve, Regional Flavours, Sunset Opera and the Feel Good fitness series, while significantly increasing visitor attendance to key events every year.

The assets and operations of South Bank Corporation are to be transitioned to other entities during the 2012–13 year.

Major deliverables for the 2012-13 year include:

- Managing the \$570 million Southpoint development, a mixed use commercial and residential complex that will create the largest transit oriented development in Brisbane
- Increasing and improving the commercial outcome across the destination including Grey Street, BCEC and Stanley Street Plaza
- Continuing to manage and enhance the distinct community elements of the precinct.

## STATEMENTS

### Staffing

South Bank Corporation	Notes	2011-12 Budget	2011-12 Est. actual	2012-13 Estimate
	1,2	490	92	92

Notes:

1. Full-time equivalents (FTEs) are as at 30 June, on the basis of continuing operations for comparability, however it is intended the functions of the Corporation will be transitioned to other entities during 2012-13.
2. Budget 2011-12 FTEs included staffing of the Brisbane Convention and Exhibition Centre employed by the contracted management company.

### Performance Statement

South Bank Corporation	Notes	2011-12 Target/est.	2011-12 Est. actual	2012-13 Target/Est.
------------------------	-------	------------------------	------------------------	------------------------

#### Service standards

Assess South Bank's Visitor experience by:

- |   |  |     |     |     |
|---|--|-----|-----|-----|
| • South Bank Visitors rating their experience as being as 3 or more (based on a scale of 1-5 (lowest to highest)) |  | 98% | 95% | 95% |
| • Number of repeat visits   |  | 80% | 89% | 90% |

#### Other measures

Number of Brisbane Convention and Exhibition Centre events per year

1	1,100	977	1,180
---	-------	-----	-------

Lead sustainability practice in the dimensions of:

- |                                 |     |           |           |           |
|---------------------------------|-----|-----------|-----------|-----------|
|                                 |     | 50%       | 52%       | 52%       |
|                                 |     | reduction | reduction | reduction |
|                                 |     | on base   | on base   | on base   |
| • Potable water consumption     | 2   | year      | year      | year      |
|                                 |     | 10%       | 23%       | 25%       |
|                                 |     | reduction | reduction | reduction |
|                                 |     | on base   | on base   | on base   |
| • Electrical energy consumption | 2,3 | year      | year      | year      |

Assess customer and stakeholder satisfaction by:

- |   |   |          |          |          |
|---|---|----------|----------|----------|
| • Days of collaborative events and activities completed with partners | 4 | 310 days | 259 days | 260 days |
|---|---|----------|----------|----------|

Turnover percentage of tenancies		4%	4%	4%
----------------------------------	--	----	----	----

Notes:

1. Variance between the 2011-12 target estimate and the 2011-12 estimated actual is due to a later opening of the Brisbane Convention and Exhibition Centre on Grey St expansion.
2. Percentage reduction on the base year of 2005-06.
3. The higher than expected 2011-12 estimated actual is due to the reduction achieved through new electrical technology.
4. Variance between the 2011-12 target estimate and 2011-12 estimated actual is due to an increased focus on concentrated activity days.

## INCOME STATEMENT

South Bank Corporation	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>Income</b>				
User charges	4,6	78,571	79,648	75,639
Grants and other contributions	1,7	10,025	12,975	10,025
Other revenue		1,000	1,300	700
Gains on sale/revaluation of property, plant and equipment and investments	2	2,000	7,000	3,000
<b>Total income</b>		<b>91,596</b>	<b>100,923</b>	<b>89,364</b>
<b>Expenses</b>				
Employee expenses		8,487	8,487	9,013
Supplies and services	3,5,8	58,527	64,109	61,967
Grants and subsidies		..	..	..
Depreciation and amortisation		16,240	16,240	16,240
Finance/borrowing costs		1,600	1,750	1,750
Other expenses		..	..	..
Losses on sale/revaluation of property, plant and equipment and investments		..	..	..
<b>Total expenses</b>		<b>84,854</b>	<b>90,586</b>	<b>88,970</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>		<b>6,742</b>	<b>10,337</b>	<b>394</b>

## STATEMENT OF CHANGES IN EQUITY

South Bank Corporation	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
Net effect of the changes in accounting policies and prior year adjustments		..	..	..
Increase/(decrease) in asset revaluation reserve		..	..	..
Net amount of all revenue and expense adjustments direct to equity not disclosed above		..	..	..
<b>Net income recognised directly in equity</b>		<b>..</b>	<b>..</b>	<b>..</b>
Surplus/(deficit) for the period		6,742	10,337	394
<b>Total recognised income and expense for the period</b>		<b>6,742</b>	<b>10,337</b>	<b>394</b>
Equity injection/(withdrawal)		..	..	..
Equity adjustments (MoG transfers)		..	..	..
<b>Total movement in equity for period</b>		<b>6,742</b>	<b>10,337</b>	<b>394</b>

## BALANCE SHEET

South Bank Corporation	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CURRENT ASSETS</b>				
Cash assets	9,17,23	13,684	19,284	9,596
Receivables	10,24	2,925	5,037	2,563
Other financial assets		..	..	..
Inventories		323	364	364
Other	11,18	2,586	390	390
Non-financial assets held for sale		..	..	..
<b>Total current assets</b>		<b>19,518</b>	<b>25,075</b>	<b>12,913</b>
<b>NON-CURRENT ASSETS</b>				
Receivables		..	..	..
Other financial assets		..	..	..
Property, plant and equipment		667,835	667,128	677,384
Intangibles		..	..	..
Other	12,19	2,369	4,420	4,420
<b>Total non-current assets</b>		<b>670,204</b>	<b>671,548</b>	<b>681,804</b>
<b>TOTAL ASSETS</b>		<b>689,722</b>	<b>696,623</b>	<b>694,717</b>
<b>CURRENT LIABILITIES</b>				
Payables	13,20	9,980	15,472	15,472
Accrued employee benefits		1	..	..
Interest-bearing liabilities and derivatives	14,21	3,205	391	391
Provisions		272	273	273
Other	15,22	5,310	8,735	10,985
<b>Total current liabilities</b>		<b>18,768</b>	<b>24,871</b>	<b>27,121</b>
<b>NON-CURRENT LIABILITIES</b>				
Payables		488	488	488
Accrued employee benefits		..	..	..
Interest-bearing liabilities and derivatives	16,25	21,354	27,416	22,866
Provisions		145	184	184
Other		..	..	..
<b>Total non-current liabilities</b>		<b>21,987</b>	<b>28,088</b>	<b>23,538</b>
<b>TOTAL LIABILITIES</b>		<b>40,755</b>	<b>52,959</b>	<b>50,659</b>
<b>NET ASSETS/(LIABILITIES)</b>		<b>648,967</b>	<b>643,664</b>	<b>644,058</b>
<b>EQUITY</b>				
Capital/contributed equity		291,624	291,624	291,624
Accumulated surplus/(accumulated deficit)		41,276	33,957	34,351
Reserves:				
- Asset revaluation surplus		316,067	318,083	318,083
- Other (specify)		..	..	..
<b>TOTAL EQUITY</b>		<b>648,967</b>	<b>643,664</b>	<b>644,058</b>

## CASH FLOW STATEMENT

South Bank Corporation	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Inflows:</b>				
User charges	28,30	70,571	72,163	84,363
Grants and other contributions	31	10,025	12,975	10,025
Other		5,000	5,300	4,700
<b>Outflows:</b>				
Employee costs		(8,486)	(8,487)	(9,013)
Supplies and services		(60,327)	(65,909)	(65,967)
Grants and subsidies		..	..	..
Borrowing costs		(1,600)	(1,750)	(1,750)
Other		(9,706)	(3,998)	(4,000)
<b>Net cash provided by/(used in) operating activities</b>		<b>5,477</b>	<b>10,294</b>	<b>18,358</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Inflows:</b>				
Sales of property, plant and equipment		..	..	..
Investments redeemed		..	..	..
Loans and advances redeemed		..	..	..
<b>Outflows:</b>				
Payments for property, plant and equipment and intangibles	26,29,32	(44,382)	(48,071)	(23,496)
Payments for investments		..	..	..
Loans and advances made		..	..	..
<b>Net cash provided by/(used in) investing activities</b>		<b>(44,382)</b>	<b>(48,071)</b>	<b>(23,496)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
<b>Inflows:</b>				
Borrowings		..	..	..
Equity injections		..	..	..
<b>Outflows:</b>				
Borrowing redemptions	27,33	(4,170)	(535)	(4,550)
Finance lease payments		..	(2)	..
Equity withdrawals		..	..	..
<b>Net cash provided by/(used in) financing activities</b>		<b>(4,170)</b>	<b>(537)</b>	<b>(4,550)</b>
<b>Net increase/(decrease) in cash held</b>		<b>(43,075)</b>	<b>(38,314)</b>	<b>(9,688)</b>
<b>Cash at the beginning of financial year</b>		<b>56,759</b>	<b>57,598</b>	<b>19,284</b>
Cash transfers from restructure		..	..	..
<b>Cash at the end of financial year</b>		<b>13,684</b>	<b>19,284</b>	<b>9,596</b>

## EXPLANATION OF VARIANCES IN THE FINANCIAL STATEMENTS

### Income statement

Major variations between 2011-12 Budget and 2011-12 Estimated actual include:

1. An increase in grants and other contributions being \$2.9 million funding from the Queensland Reconstruction Authority for flood reconstruction.
2. An increase in revaluation of Investment Properties driven by strong rental returns.
3. An increase in supplies and services due to acquisition of small expendable assets (audio visual system and furniture and fittings) as part of the establishment of the Brisbane Convention and Exhibition Centre expansion.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

4. A net decrease in user charges of \$2.9 million revenue due to the budget year including sale of development land of \$12 million.
5. An increase in supplies and services due to increased trading at the BCEC with its Grey St expansion, which came on line in February 2012, being operational for the full 2012-13 year.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

6. A net decrease in user charges revenue due to the budget year including sale of development land of \$12 million.
7. A decrease in grants and other contributions being \$2.5 million funding from the Queensland Reconstruction Authority for flood reconstruction in the 2011-12 year.
8. A decrease in supplies and services due to acquisition in the estimated actual year of small expendable assets as part of the expansion of the Brisbane Convention and Exhibition Centre.

### Balance sheet

Major variations between 2011-12 Budget and 2011-12 Estimated actual include:

9. An increase in cash assets due to a change in the loan repayment schedule.
10. An increase in receivables being grant funding receivable from the Queensland Reconstruction Authority for flood reconstruction.
11. Decrease in Other Current Assets with development land reclassified as non-current.
12. Increase in Other Non-Current Assets with development land reclassified from current assets.
13. An increase in current payables due to accrued costs relating to capital works.
14. A decrease in Interest Bearing Liabilities due to a reclassification as non-current.
15. An increase in Other Current Liabilities with increased deposits held on future sales.
16. An increase in Non-Current Interest-bearing Liabilities due to a reclassification from current.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

17. A decrease in cash assets due to completion of major capital works
18. Decrease in Other Current Assets with development land reclassified as non-current.
19. Increase in Other Non-Current Assets with development land reclassified from current assets.
20. An increase in current payables due to accrued costs relating to capital works.
21. A decrease in Interest Bearing Liabilities due to a reclassification as non-current.
22. An increase in Other Current Liabilities with increased deposits held on future sales.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

23. A decrease in cash assets due to payment of major capital works
24. A decrease in receivables for grant funding receivable in the 2011-12 year from the Queensland Reconstruction Authority for flood reconstruction.
25. Decrease in interest bearing liabilities and derivatives following loan principal repayments

### Cash flow statement

Major variations between 2011-12 Budget and 2011-12 Estimated actual include:

26. Increase in payments for property, plant & equipment due to the large BCEC expansion and River Quay developments being completed.
27. Decrease in borrowing redemptions due to timing variations in the loan repayment schedule.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

28. An increase in user charges primarily due to revenue for a full financial year of the BCEC expansion being open.
29. Decrease in payments for property, plant & equipment due to the large BCEC expansion and River Quay developments being completed in 2011 - 2012.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

30. An increase in user charges due to increased trading at the BCEC with its Grey St expansion, which came on line in February 2012, being operational for the full 2012-13 year.
31. An increase in grants and other contributions being \$2.5 million funding from the Queensland Reconstruction Authority for flood reconstruction.
32. Decrease in payments for property, plant & equipment due to the large BCEC expansion and River Quay developments being completed in 2011 - 2012.
33. An increase in borrowing redemptions due to timing variations in the loan repayment schedule.

# QUEENSLAND RECONSTRUCTION AUTHORITY

## AGENCY OVERVIEW

The Queensland Reconstruction Authority was established under the *Queensland Reconstruction Authority Act 2011* (the Act) following the unprecedented natural disasters which struck Queensland over the summer months of 2010-11. The Authority's role has been extended to cover historical 2009 and 2010 disaster events and subsequent disaster events of 2012.

The Authority manages and coordinates the Government's program of infrastructure renewal and recovery within disaster affected communities. The Authority's role focuses on working with state and local government partners to deliver value for money, and best practice expenditure and acquittal of public reconstruction funds.

During 2012-13 the Queensland Reconstruction Authority's program delivery arrangements will be reviewed prior to the expiry of the Act, with functions transferring to Government departments.

## Strategic direction

The Queensland Reconstruction Authority's strategic objectives, in the context of natural disaster relief and recovery are to:

- Maintain the self-confidence of Queensland
- Build a resilient Queensland and support resilient Queenslanders
- Enhance preparedness and disaster mitigation
- Contribute to the implementation of relevant associated policies.

The Authority contributes to achieving the whole of government objectives. In particular:

- 'Restore accountability in Government' by reporting monthly to the State and Commonwealth ensuring transparency and assurance that funds are being used appropriately
- 'Grow a Four Pillar Economy' by coordinating the rapid restoration of a competitive, sustainable Queensland
- 'Deliver better infrastructure and better planning' by coordinating the planning and implementation of all state-wide natural disaster relief and recovery reconstruction functions.

## RESOURCES AND PERFORMANCE

In 2011-12, the Queensland Reconstruction Authority:

- Developed and implemented the State Plan, *Operation Queenslander: the State Community, Economic and Environmental Recovery and Reconstruction Plan 2011-2013*;
- Established interactive, web-based flood mapping
- Facilitated streamlined development approvals for several local governments
- Partnered with cyclone design and engineering experts to deliver a two-part planning guideline.

During 2012-13, the Authority will:

- Continue to manage the distribution and acquittal of the \$12.2 billion Natural Disaster Relief and Recovery Arrangements (NDRRA) funding program

- Support the State Government's response to the Queensland Floods Commission of Inquiry recommendations
- Finalise and continue to maintain state-wide floodplain mapping to support local government planning schemes
- Support implementation of Part 1 and Part 2 floodplain toolkit into planning schemes.

## STATEMENTS

### Staffing

Queensland Reconstruction Authority	Notes	2011-12 Budget	2011-12 Est. actual	2012-13 Estimate
	1,2	123	123	101

Notes:

1. Full-time equivalents (FTEs) are as at 30 June, on the basis of continuing operations for comparability, however it is intended the functions of the QRA will be transitioned to Government departments in 2012-13.
2. The 2012-13 estimate is below 2011-12 estimated actual reflecting the resources required by the Authority.

### Performance Statement

Queensland Reconstruction Authority	Notes	2011-12 Target/est.	2011-12 Est. actual	2012-13 Target/Est.
<b>Service standards</b>				
Completion of the Recovery Phase (phase one) of the State Reconstruction Plan.	1	..	June 2011	Sept 2012
Completion of the Reconstruction Phase (phase two) of the State Reconstruction Plan.	2	Dec 2012	..	June 2014
Acquit and finalise all Natural Disaster Relief and Recovery Arrangement claims with the Commonwealth Government.	3	..	..	June 2014
Compliance with legislated requirements to reporting the Authority's function and performance	4	100%	100%	100%

Notes:

1. The Recovery Phase of the State Reconstruction Plan has been extended to include natural disaster events, which the Authority has been made responsible for by Ministerial Direction.
2. The Reconstruction Phase of the State Reconstruction Plan has been extended to include natural disaster events, which the Authority has been made responsible for by Ministerial Direction.
3. This relates to the acquittal and finalisation of funds from the Commonwealth Government, required under the Commonwealth's *Natural Disaster Relief and Recovery Arrangements Determination 2011*.
4. The Queensland Reconstruction Authority's monthly reports are available online at [www.qldra.org.au](http://www.qldra.org.au)

## INCOME STATEMENT

Queensland Reconstruction Authority	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>Income</b>				
User charges		..	..	..
Grants and other contributions	1,4,9	588,935	2,596,477	2,376,319
Other revenue		..	..	..
Gains on sale/revaluation of property, plant and equipment and investments		..	..	..
<b>Total income</b>		<b>588,935</b>	<b>2,596,477</b>	<b>2,376,319</b>
<b>Expenses</b>				
Employee expenses	5,10	13,705	13,505	9,547
Supplies and services	6,11	21,353	19,433	9,486
Grants and subsidies	2,7,12	2,804,992	1,949,376	4,008,099
Depreciation and amortisation		438	438	541
Finance/borrowing costs		..	..	..
Other expenses		321	321	201
Losses on sale/revaluation of property, plant and equipment and investments		..	..	..
<b>Total expenses</b>		<b>2,840,809</b>	<b>1,983,073</b>	<b>4,027,874</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	3,8,13	<b>(2,251,874)</b>	<b>613,404</b>	<b>(1,651,555)</b>

## STATEMENT OF CHANGES IN EQUITY

Queensland Reconstruction Authority	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
Net effect of the changes in accounting policies and prior year adjustments		..	..	..
Increase/(decrease) in asset revaluation reserve		..	..	..
Net amount of all revenue and expense adjustments direct to equity not disclosed above		..	..	..
<b>Net income recognised directly in equity</b>		<b>..</b>	<b>..</b>	<b>..</b>
Surplus/(deficit) for the period		(2,251,874)	613,404	(1,651,555)
<b>Total recognised income and expense for the period</b>		<b>(2,251,874)</b>	<b>613,404</b>	<b>(1,651,555)</b>
Equity injection/(withdrawal)		(438)	(438)	(541)
Equity adjustments (MoG transfers)		..	..	..
<b>Total movement in equity for period</b>		<b>(2,252,312)</b>	<b>612,966</b>	<b>(1,652,096)</b>

## BALANCE SHEET

Queensland Reconstruction Authority	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CURRENT ASSETS</b>				
Cash assets	14,18,22	511,652	1,652,947	..
Receivables	15,19	91	111,608	111,517
Other financial assets		..	..	..
Inventories		..	..	..
Other		..	102	102
Non-financial assets held for sale		..	..	..
<b>Total current assets</b>		<b>511,743</b>	<b>1,764,657</b>	<b>111,619</b>
<b>NON-CURRENT ASSETS</b>				
Receivables		..	..	..
Other financial assets		..	..	..
Property, plant and equipment		366	297	229
Intangibles		..	..	..
Other		..	..	..
<b>Total non-current assets</b>		<b>366</b>	<b>297</b>	<b>229</b>
<b>TOTAL ASSETS</b>		<b>512,109</b>	<b>1,764,954</b>	<b>111,848</b>
<b>CURRENT LIABILITIES</b>				
Payables	16,20	1,000	32,263	31,263
Accrued employee benefits		10	1,832	1,822
Interest-bearing liabilities and derivatives		..	..	..
Provisions		..	..	..
Other		..	..	..
<b>Total current liabilities</b>		<b>1,010</b>	<b>34,095</b>	<b>33,085</b>
<b>NON-CURRENT LIABILITIES</b>				
Payables		..	..	..
Accrued employee benefits		..	..	..
Interest-bearing liabilities and derivatives		..	..	..
Provisions		..	..	..
Other		..	..	..
<b>Total non-current liabilities</b>		<b>..</b>	<b>..</b>	<b>..</b>
<b>TOTAL LIABILITIES</b>		<b>1,010</b>	<b>34,095</b>	<b>33,085</b>
<b>NET ASSETS/(LIABILITIES)</b>		<b>511,099</b>	<b>1,730,859</b>	<b>78,763</b>
<b>EQUITY</b>				
Capital/contributed equity		(498)	(438)	(979)
Accumulated surplus/(accumulated deficit)	17,21,23	511,597	1,731,297	79,742
Reserves:				
- Asset revaluation surplus		..	..	..
- Other (specify)		..	..	..
<b>TOTAL EQUITY</b>		<b>511,099</b>	<b>1,730,859</b>	<b>78,763</b>

## CASH FLOW STATEMENT

Queensland Reconstruction Authority	Notes	2011-12 Budget \$'000	2011-12 Est. act. \$'000	2012-13 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Inflows:</b>				
User charges		..	..	..
Grants and other contributions	24,26,29	588,935	2,596,477	2,376,319
Other		278,824	278,824	286,316
<b>Outflows:</b>				
Employee costs	27,30	(13,705)	(13,505)	(9,557)
Supplies and services		(300,176)	(298,256)	(296,711)
Grants and subsidies	25,28,31	(2,804,992)	(1,949,376)	(4,008,099)
Borrowing costs		..	..	..
Other		(321)	(321)	(201)
<b>Net cash provided by/(used in) operating activities</b>		<b>(2,251,435)</b>	<b>613,843</b>	<b>(1,651,933)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Inflows:</b>				
Sales of property, plant and equipment		..	..	..
Investments redeemed		..	..	..
Loans and advances redeemed		..	..	..
<b>Outflows:</b>				
Payments for property, plant and equipment and intangibles		(506)	(506)	(473)
Payments for investments		..	..	..
Loans and advances made		..	..	..
<b>Net cash provided by/(used in) investing activities</b>		<b>(506)</b>	<b>(506)</b>	<b>(473)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
<b>Inflows:</b>				
Borrowings		..	..	..
Equity injections		..	..	..
<b>Outflows:</b>				
Borrowing redemptions		..	..	..
Finance lease payments		..	..	..
Equity withdrawals		(438)	(438)	(541)
<b>Net cash provided by/(used in) financing activities</b>		<b>(438)</b>	<b>(438)</b>	<b>(541)</b>
<b>Net increase/(decrease) in cash held</b>		<b>(2,252,379)</b>	<b>612,899</b>	<b>(1,652,947)</b>
<b>Cash at the beginning of financial year</b>		2,764,031	1,040,048	1,652,947
Cash transfers from restructure		..	..	..
<b>Cash at the end of financial year</b>		<b>511,652</b>	<b>1,652,947</b>	<b>..</b>

## EXPLANATION OF VARIANCES IN THE FINANCIAL STATEMENTS

### Income statement

Major variations between 2011-12 Budget and 2011-12 Estimated actual include:

1. Grants and other contributions estimated actuals 2011-12 are above 2011-12 budget due to the receipt of proceeds totalling \$1.8 billion from the Abbot Point Coal Terminal.
2. Grants and subsidies estimated actuals 2011-12 are below 2011-12 budget due to the profile of construction spend in State Departments and Agencies (SDAs) and Local Government Authorities (LGAs).
3. Operating surplus estimated actuals 2011-12 are above operating deficit 2011-12 budget due to a combination of grants and other contributions being higher than budget due to the receipt of proceeds totalling \$1.8 billion from the Abbot Point Coal Terminal and grants and subsidies being below budget due to the profile of construction spend in SDAs and LGAs.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

4. Grants and other contributions 2012-13 estimate are above 2011-12 budget due to the profile of construction spend in SDAs and LGAs.
5. Employee expenses 2012-13 estimate are below 2011-12 budget reflecting the resource requirement of the Authority.
6. Supplies and services 2012-13 estimate are below 2011-12 budget reflecting the resource requirement of the Authority.
7. Grants and subsidies 2012-13 estimate are above 2011-12 budget due to the profile of construction spend in SDAs and LGAs.
8. Operating deficit 2012-13 estimate are below operating deficit 2011-12 budget due to the profile of construction spend in SDAs and LGAs.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

9. Grants and other contributions 2012-13 estimate are below 2011-12 estimated actual due to the profile of construction spend in SDAs and LGAs.
10. Employee expenses 2012-13 estimate are below 2011-12 estimated actual reflecting the resource requirement of the Authority.
11. Supplies and services 2012-13 estimate are below 2011-12 estimated actual reflecting the resource requirement of the Authority.
12. Grants and subsidies 2012-13 estimate are above 2011-12 estimated actual due to the profile of construction spend in SDAs and LGAs.
13. Operating deficit 2012-13 estimate are below operating surplus 2011-12 estimated actual due to the profile of construction spend in SDAs and LGAs.

### Balance sheet

Major variations between 2011-12 Budget and the 2011-12 Estimated actual include:

14. Cash assets in the estimated actuals 2011-12 are above 2011-12 budget due to the receipt of proceeds totalling \$1.8 billion from the Abbot Point Coal Terminal.
15. Receivables estimated actuals 2011-12 are above 2011-12 budget due to the inclusion of a grant receivable of \$61.2 million.
16. Payables estimated actuals 2011-12 are above 2011-12 budget due to revised grant payable estimates.
17. Accumulated surplus estimated actuals 2011-12 are above 2011-12 budget due to the receipt of proceeds totalling \$1.8 billion from the Abbot Point Coal Terminal.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

18. Cash assets 2012-13 estimate are below 2011-12 budget due to the profile of construction spend in SDAs and LGAs.
19. Receivables 2012-13 estimate are above 2011-12 budget due to the inclusion of a grant receivable of \$61.2 million.
20. Payables 2012-13 estimate are above 2011-12 budget due to revised grant payable estimates.
21. Accumulated surplus 2012-13 estimate are below 2011-12 budget due to the profile of construction spend in SDAs and LGAs.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

22. Cash assets 2012-13 estimate are below 2011-12 estimated actual due to the profile of construction spend in SDAs and LGAs.
23. Accumulated surplus 2012-13 estimate are below 2011-12 estimated actual due to the profile of construction spend in SDAs and LGAs.

### **Cash flow statement**

Major variations between 2011-12 Budget and the 2011-12 Estimated actual include:

24. Grants and other contributions estimated actuals 2011-12 are above 2011-12 budget due to the receipt of proceeds totalling \$1.8 billion from the Abbot Point Coal Terminal.
25. Grants and subsidies estimated actuals 2011-12 are below 2011-12 budget due to the profile of construction spend in SDAs and LGAs.

Major variations between 2011-12 Budget and 2012-13 Estimate include:

26. Grants and other contributions 2012-13 estimate are above 2011-12 budget reflecting the resource requirement of the Authority.
27. Employee expenses 2012-13 estimate are below 2011-12 budget reflecting the resource requirement of the Authority.
28. Grants and subsidies 2012-13 estimate are above 2011-12 budget due to the profile of construction spend in SDAs and LGAs.

Major variations between 2011-12 Estimated actual and the 2012-13 Estimate include:

29. Grants and other contributions 2012-13 estimate are below 2011-12 estimated actual due to the profile of construction spend in SDAs and LGAs.
30. Employee expenses 2012-13 estimate are below 2011-12 estimated actual reflecting the resource requirement of the Authority.
31. Grants and subsidies 2012-13 estimate are above 2011-12 estimated actual budget due to the profile of construction spend in SDAs and LGAs.

# GLOSSARY OF TERMS

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**Accrual Accounting** — Recognition of economic events and other financial transactions involving revenue, expenses, assets, liabilities and equity as they occur and reporting in financial statements in the period to which they relate, rather than when a flow of cash occurs.

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**Administered Items** — Assets, liabilities, revenues and expenses an entity administers, without discretion, on behalf of the Government.

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**Agency/Entity** — Used generically to refer to the various organisational units within Government that deliver services or otherwise service Government objectives. The term can include departments, commercialised business units, statutory bodies or other organisations established by Executive decision.

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**Appropriation** — Funds issued by the Treasurer, under Parliamentary authority, to agencies during a financial year for:

- delivery of agreed services
- administered items
- adjustment of the Government's equity in agencies, including acquiring of capital.

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**Balance Sheet** — A financial statement that reports the assets, liabilities and equity of an entity as at a particular date.

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**Capital** — A term used to refer to an entity's stock of assets and the capital grants it makes to other agencies. Assets include property, plant and equipment, intangible items and inventories that an entity owns/controls and uses in the delivery of services.

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**Cash Flow Statement** — A financial statement reporting the cash inflows and outflows for an entity's operating, investing and financing activities in a particular period.

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**Controlled Items** — Assets, liabilities, revenues and expenses that are controlled by departments. These relate directly to the departmental operational objectives and arise at the discretion and direction of that department.

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**Depreciation** — The periodic allocation of the cost of physical assets, representing the amount of the asset consumed during a specified time.

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**Equity** — Equity is the residual interest in the assets of the entity after deduction of its liabilities. It usually comprises the entity's accumulated surpluses/losses, capital injections and any reserves.

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<b>Equity Injection</b>	— An increase in the investment of the Government in a public sector agency.
<b>Financial Statements</b>	— Collective description of the Income Statement, the Balance Sheet and the Cash Flow Statement for an entity's controlled and administered activities.
<b>Income Statement</b>	— A financial statement highlighting the accounting surplus or deficit of an entity. It provides an indication of whether the entity has sufficient revenue to meet expenses in the current year, including non-cash costs such as depreciation.
<b>Outcomes</b>	— Whole-of-government outcomes are intended to cover all dimensions of community well being. They express the current needs and future aspirations of communities, within a social, economic and environment context.
<b>Own-Source Revenue</b>	— Revenue that is generated by an agency, generally through the sale of goods and services, but it may also include some Commonwealth funding.
<b>Priorities</b>	— Key policy areas that will be the focus of Government activity.
<b>Services</b>	— The actions or activities (including policy development) of an agency which contribute to the achievement of the agency's objectives.

For a more detailed Glossary of Terms, please refer to the Reader's Guide available on the Budget website at [www.budget.qld.gov.au](http://www.budget.qld.gov.au).



