GATEWAY TO INVESTMENT

A GUIDE FOR INVESTORS IN QUEENSLAND

QUEENSLAND of OPPORTUNITY

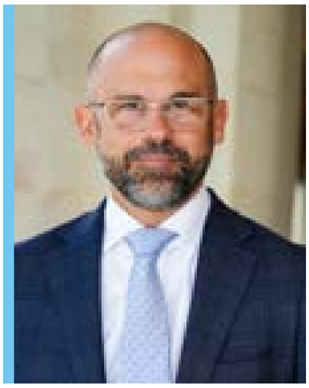
DELIVERING FOR QUEENSLAND

Queensland Government


BRISBANE, QUEENSLAND

CONTENTS

A MESSAGE FROM THE TREASURER



Hon David Janetzki MP

Treasurer, Minister for Energy and Minister for Home Ownership

Queensland is entering a decade of accelerated growth and global opportunity.

Around the world, capital is looking for certainty, speed and partners who can deliver. Queensland provides all three, backed by a pipeline at scale, clear investment pathways and a government focused on delivery.

This is not about announcements. It is about delivery.

A $119.2 billion infrastructure pipeline is already driving productivity, unlocking land and strengthening supply chains, while the 2032 Olympic and Paralympic Games are accelerating transformation and placing Queensland firmly on the global stage.

Energy is central to this opportunity. We are building a balanced system that keeps existing generation running while bringing new capacity online, supported by the infrastructure needed to power long-term growth.

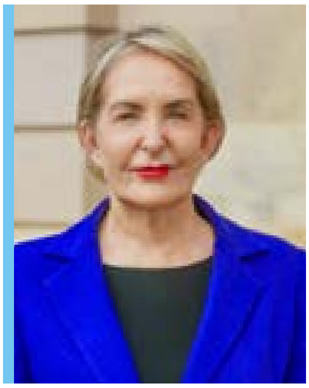
Through the Investor Gateway, investors have a clear pathway into this pipeline, connecting private capital directly with projects that can be delivered at scale and at pace.

Projects are already moving. Approvals are faster. Pathways are clearer.

Few jurisdictions combine investment at this scale with coordinated government support. From infrastructure and energy to resources and emerging industries, Queensland is unlocking opportunities for private capital across the State.

The opportunity is clear. It is underway and Queensland is ready for investment.

TOOWOOMBA, QUEENSLAND



A MESSAGE FROM THE MINISTER

Queensland is open for business and delivering investment at scale.

Hon Ros Bates MP

Minister for Finance, Trade, Employment and Training

With a strong economy and a clear long-term plan, we are building a globally competitive investment destination backed by scale, certainty and delivery.

The 2032 Olympic and Paralympic Games, combined with targeted industry strategies, are driving investment across infrastructure, energy and emerging industries, unlocking new opportunities for global partners.

Queensland's advantages are clear: a strategic location in the Asia Pacific, abundant natural resources, a growing population and a government committed to enabling investment and reducing barriers to doing business.

We are focused on creating the conditions investors need to succeed, supporting trade, unlocking private sector growth and building the industries that will drive the next generation of jobs and innovation.

From future energy needs and advanced manufacturing to critical minerals, defence and biomedical innovation, Queensland offers a diverse pipeline of opportunities across established and emerging sectors, backed by long-term strategies and investment.

Through Team Queensland, investors are supported by a coordinated, whole-of-government approach that provides clear pathways into opportunities across the State.

SPRINGBROOK, QUEENSLAND

START YOUR CONVERSATION

Queensland is where strategic investors find some of the world's most compelling opportunities. From state-shaping infrastructure and the 2032 Olympic and Paralympic Games to energy, resources, agriculture and emerging industries, investors can access a diverse pipeline of opportunities supported by strong economic fundamentals and clear pathways to delivery.

HIGH-IMPACT INVESTMENT OPPORTUNITIES

Partner with Queensland across once-in-a-generation opportunities, from the 2032 Olympic and Paralympic Games to major investment in energy, biofuels, resources and critical minerals, defence, manufacturing, biomedical, agriculture, and emerging industries.

GLOBALLY CONNECTED TO MARKETS AND CAPITAL

Queensland connects investors to global partners, supply chains and markets through Trade and Investment Queensland's current network of 30 locations across 21 international markets and QIC's 8 locations in strategic financial markets.

STREAMLINED INVESTMENT PATHWAYS

Access investment-ready opportunities and seamless pathways, from introductions and guidance on current policy and regulatory pathways, to program support, approvals and partnership solutions across government.

UNITED, COORDINATED GOVERNMENT APPROACH

Team Queensland provides investors a coordinated, whole-of-government approach that supports projects from initial engagement through to project delivery.

READY FOR INVESTMENT

From early-stage to large-scale investment, Queensland offers opportunities and a value proposition for domestic and international investors.

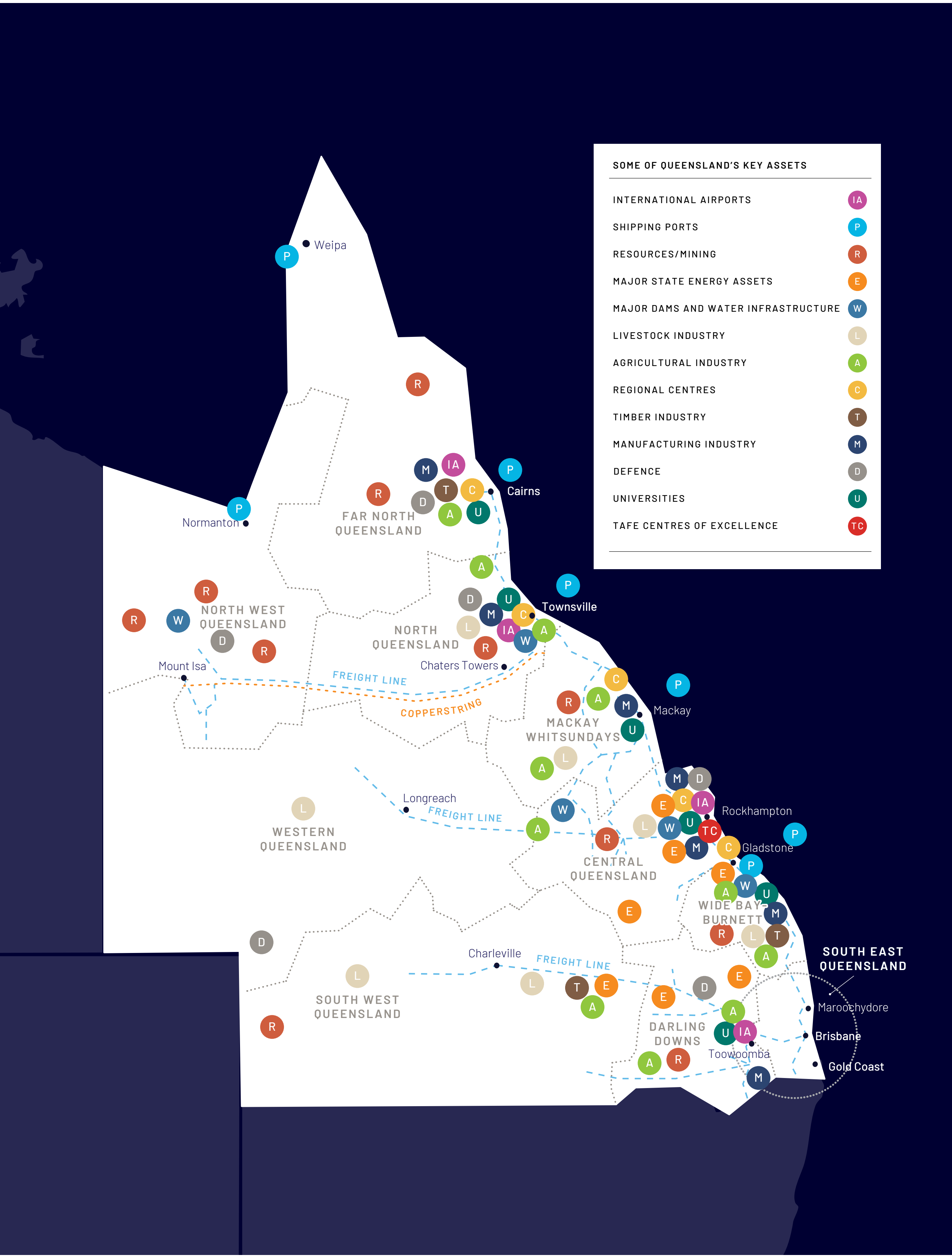
For a confidential discussion about your investment, contact Queensland Treasury at:

investment@treasury.qld.gov.au

treasury.qld.gov.au/investment

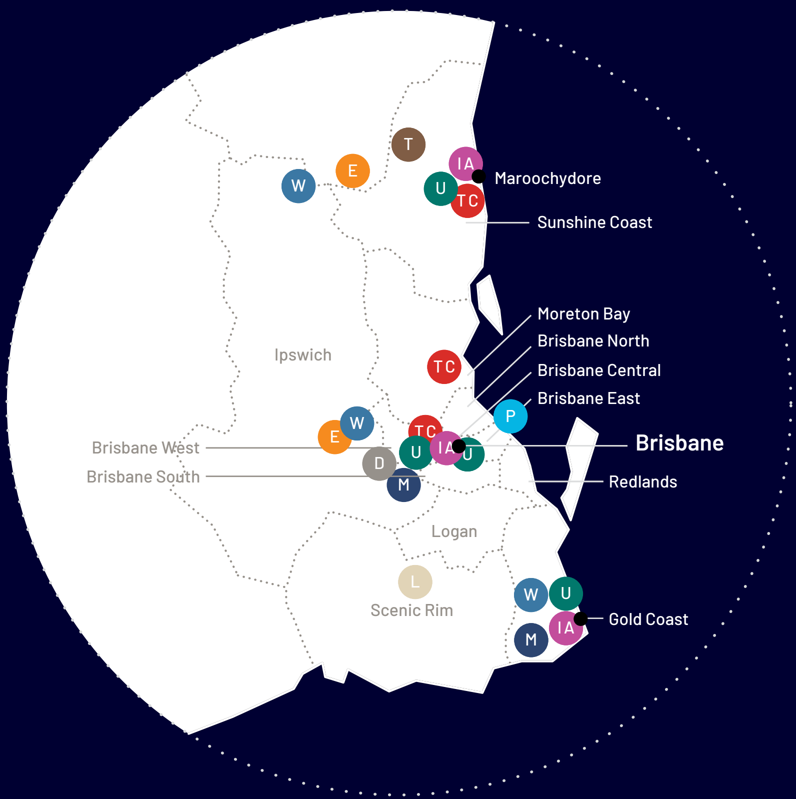
GLADSTONE, QUEENSLAND

QUEENSLAND'S INVESTMENT LANDSCAPE



OUR COMPETITIVE ADVANTAGE

Queensland's strategic advantages are underpinned by global scale, world-class natural assets, abundant natural resources, vibrant primary industries, a diversified manufacturing base and well-established supply chain infrastructure.



SOUTH EAST QUEENSLAND

SUNTORY OCEANIA

ATTRACTION OF MAJOR MANUFACTURING AND DISTRIBUTION FACILITY TO QUEENSLAND

CASE STUDY

Global beverage company, Suntory, selected Queensland as the location for its first Australian manufacturing facility, establishing the largest single-site FMCG investment in Australia in the last decade. Queensland's skilled workforce, strategic industrial infrastructure, logistics connectivity and long-term growth outlook made it the ideal location for Suntory's new multi-beverage manufacturing and distribution hub. Queensland Government facilitation and support also played an important role in helping secure the investment and establish the +$400 million facility at Swanbank, Ipswich.

Officially opened in 2025, the 17-hectare carbon neutral site serves as the home of Suntory's multi-beverage operations in Oceania, supporting the manufacture and distribution of more than 40 market-leading brands, and 160 advanced manufacturing and logistics roles, alongside hundreds of jobs generated during construction.

The investment represents a long-term commitment to Queensland, strengthening local manufacturing capability, supporting supply-chain growth and helping meet consumer demand across Australia and New Zealand. It also reflects the partnership between the Queensland Government and Suntory, and a shared commitment to innovation, economic development and sustainable growth, supported by investments in renewable energy and lower-carbon manufacturing capability.

> At Suntory, our 'Yatte Minahare' spirit - to dream big - has driven us for more than a century. We saw that same ambition reflected in Queensland, which stood out as the ideal location for our new multi-beverage facility, thanks to its strong infrastructure, talent pipeline, and future-focused outlook. We're proud to be part of Queensland's' growth story and thank Queensland Treasury for their valued support.

Dai Minato

Chief Executive Officer,
Suntory Beverage & Food Oceania

LINKS AND ACCESS

Connecting Queensland to power, people and global markets, Queensland's infrastructure, workforce, natural resources and strategic connectivity provide the foundations for long-term economic growth through investment partnerships.

POWERING INDUSTRY AND GROWTH

- Over 12 gigawatts (GW) of dispatchable capacity complementing more than 11GW of renewables
- 8.2GW from 8 coal-fired power stations, among the youngest in the National Electricity Market
- 3.5GW of gas-fired generation, with capacity expanding
- Large-scale solar, wind, pumped hydro and biofuels growth
- High-quality renewable resources, including abundant solar and complementary wind
- Advancing storage capability, underpinned by abundant critical minerals
- Delivering critical transmission infrastructure, including CopperString in North and North West Queensland, and the Gladstone Project in Central Queensland
- Government-owned commercial businesses in energy, water, rail and ports ensuring efficient delivery of critical infrastructure and services

SECURING WATER AT SCALE

- 48 public dams
- Supporting industry, agriculture and population growth

BUILDING A SKILLED WORKFORCE

- 12 universities
- More than 60 TAFE campuses delivering industry-aligned training

DRIVING INNOVATION AND HEALTH OUTCOMES

- Over 230 public hospitals and healthcare facilities including 16 Hospital and Health Services responsible for the delivery of public health services
- Globally-recognised science, health and innovation precincts connecting research, industry and commercialisation to turn ideas into real-world solutions

CONNECTING TO MARKETS

- 9,500km of rail network
- 21 ports, including 3 deep-water ports
- 6 international airports
- Trade Coast and Gateway Corridor (including Brisbane Airport and Port of Brisbane), one of Australia's fastest-growing industry precincts

ENABLING DIGITAL INDUSTRIES

- 2 international submarine cables connecting directly to global networks
- Rapidly growing data centre ecosystem

Queensland covers 1.7 million km^2

Larger than Japan, Great Britain and Texas combined

GOLD COAST, QUEENSLAND

ECONOMIC FAST FACTS

Queensland has a large, diversified and export-oriented economy, combining globally competitive resources with a strong services base and growing, highly-skilled workforce.

$531 BILLION GROSS STATE PRODUCT

Around 19 per cent of national GDP, making Queensland Australia's third-largest economy

ONE OF AUSTRALIA'S FASTEST-GROWING ECONOMIES

Driven by strong population growth, demand and sustained investment across sectors

$123.5 BILLION IN EXPORTS*

Globally competitive resources, agriculture and tourism, with strong linkages to international markets

DEEP INTEGRATION WITH ASIA PACIFIC MARKETS

The majority of Queensland's exports are destined for Asia, positioning the State in one of the world's fastest-growing regions

AA+ AND Aa1 CREDIT RATINGS

Strong credit ratings from S&P, Moody's and Fitch support investor confidence and fiscal stability

$100 BILLION ANNUAL SERVICES BUDGET + $119.2 BILLION INFRASTRUCTURE PROGRAM

Delivering essential services while a $119.2 billion capital program over 4 years is delivering investment across one of Australia's largest economies

COMPETITIVE AND CERTAIN TAX SETTINGS

Government commitment to no new or increased taxes provides investment certainty and stability to strengthen Queensland's economy

Offers the highest payroll tax-free threshold and lowest payroll tax rate of major Australian states, with further discounts and concessions for eligible businesses

STRONG BUSINESS CONFIDENCE AND REGULATORY REFORM AGENDA

Targeted red tape reduction and streamlined approvals supporting quick decisions for private sector investment and growth

DIVERSIFIED ECONOMY

Strength across resources and primary industries is complemented by a large and growing services sector

GROWING, HIGHLY-SKILLED WORKFORCE

Strong training pathways and targeted skilled migration ensure there is a growing, skilled workforce to meet labour demands across sectors and regions

THRIVING START-UP ECOSYSTEM

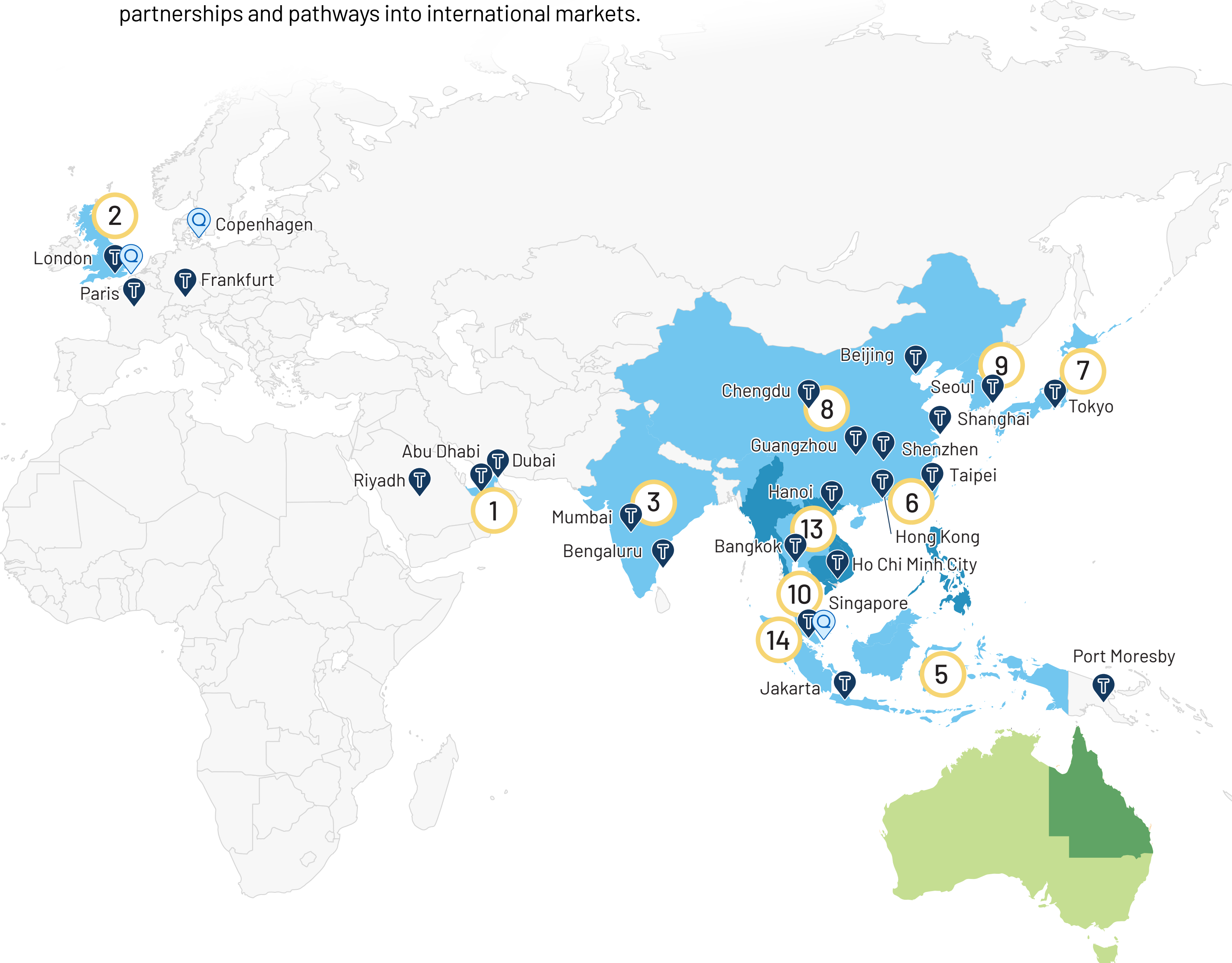
Globally-recognised start-up ecosystem valued at more than $33 billion, providing the right conditions for new businesses to start, stay and scale

*Australian Bureau of Statistics, 2025 (trade figures in nominal, balance of payment basis), Queensland Treasury 2026

ACCESS TO GLOBAL MARKETS

Queensland is extensively connected to global markets. A deep international network supports investor access to a broad pipeline of opportunities across multiple sectors, linking capital with projects, partners and global supply chains.

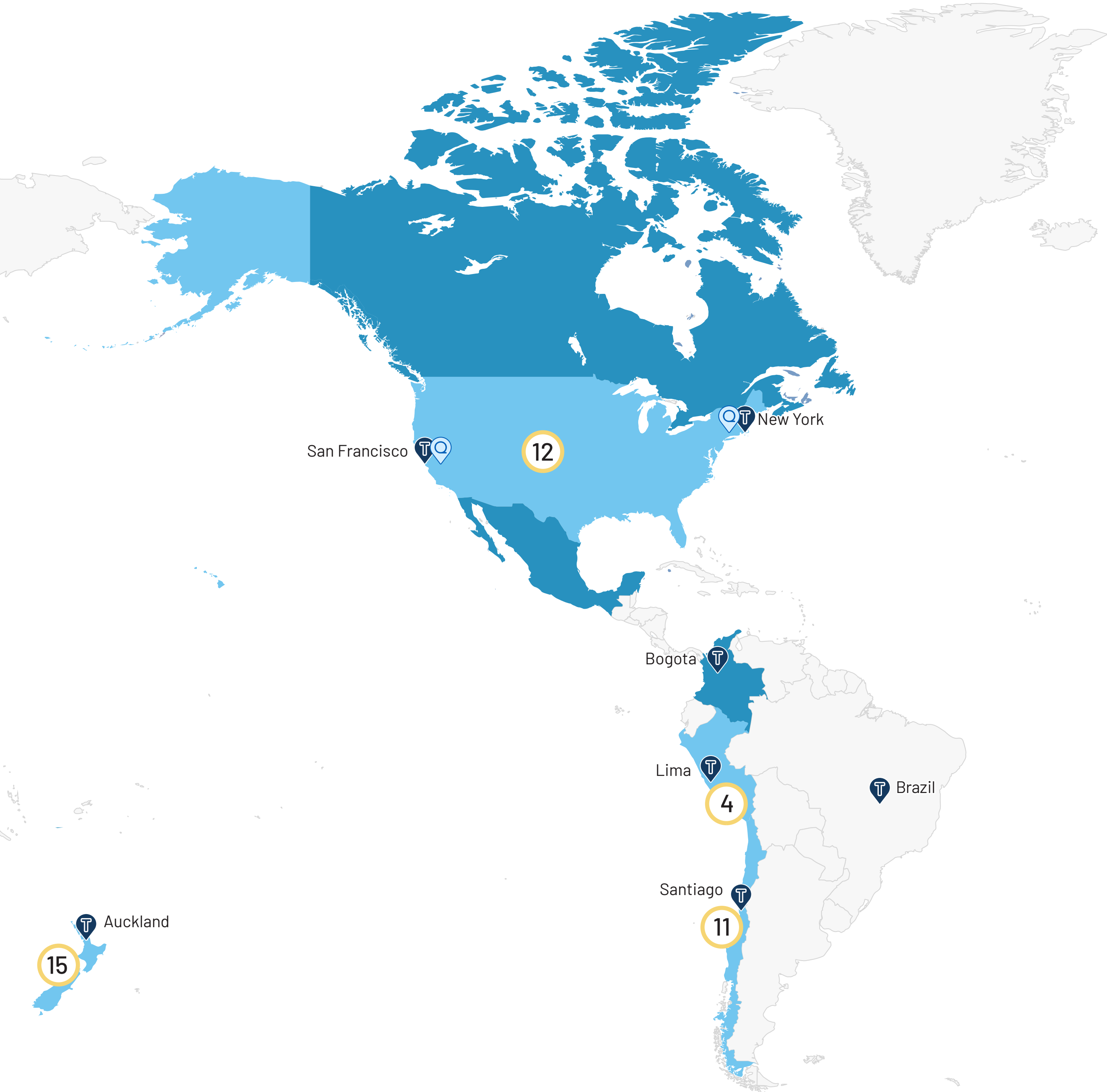
Trade and Investment Queensland's current international network spans 30 locations and 21 markets, and QIC has 8 offices in key financial hubs. Through this extensive international presence, and deep industry connections across Queensland, investors can access market intelligence, trade and investment opportunities, strategic partnerships and pathways into international markets.



COUNTRY FREE TRADE AGREEMENTS

1. UAE **2025**
2. UK **2023**
3. INDIA **2022**
4. PERU **2020**
5. INDONESIA **2020**
6. HONG KONG **2020**
7. JAPAN **2015**
8. CHINA **2015**
9. KOREA **2014**
10. MALAYSIA **2013**
11. CHILE **2009**
12. USA **2005**
13. THAILAND **2005**
14. SINGAPORE **2003**
15. NEW ZEALAND **1983**

ACCESS TO GLOBAL PARTNERS



PARTNERSHIP FREE TRADE AGREEMENT

1. Association of Southeast Asian Nations (ASEAN)
2. Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP)
3. Pacific Agreement on Closer Economic Relations (PACER)
4. Regional Comprehensive Economic Partnership (RCEP)

- Has a bilateral Free Trade Agreement with Australia
- Participates in an existing multilateral Free Trade Agreement with Australia
- Trade and Investment Queensland international office
- QIC international office

ACCESS TO DEEP, LIQUID, AND GLOBALLY CONNECTED CAPITAL

QUEENSLAND'S INVESTORS BENEFIT FROM ACCESS TO:

$3.3 TRILLION EQUITY MARKET

Australia's equity market, the 15th-largest globally

SEVENTH MOST-TRADED CURRENCY GLOBALLY

The Australian dollar, supporting global capital flows and liquidity

$4.1 TRILLION SUPERANNUATION POOL

World's fifth-largest source of long-term institutional capital

$2.6 TRILLION BOND MARKET

Among the largest globally, providing deep and stable fixed-income markets

MATURE PRIVATE CAPITAL MARKETS

Established investment across infrastructure, real estate and private equity

*All dollar figures are in Australian dollars (AUD).

CAPITAL PATHWAYS

Queensland connects relevant investors to this capital through Queensland Investment Corporation (QIC) and Queensland Treasury Corporation (QTC), managing over $100 billion in assets and supporting Queensland's borrowing requirements.

Together, QIC and QTC connect global capital with investment-ready projects, enabling co-investment at scale across infrastructure, energy and industry.

Queensland Government

Borrows money for the State

Invests money for the State and third-party institutional clients

QUEENSLAND TREASURY CORPORATION

Manages the State's borrowing program in global capital markets and financial risk on behalf of the government.

QUEENSLAND GOVERNMENT BONDS

Issues bonds to domestic and global investors including central banks, sovereign investors, superannuation funds, asset managers and major banks.

QUEENSLAND INVESTMENT CORPORATION

Invests money for Queensland Government and third-party institutional clients.

INVESTMENT MANAGEMENT

One of Australia's largest institutional investment managers, overseeing funds across infrastructure, real estate, private equity, debt and listed equities, delivering long-term, risk-adjusted returns for government and institutional clients.

INVESTMENT ACROSS QUEENSLAND

HIGH-IMPACT OPPORTUNITIES

WHERE CAPITAL MEETS PROSPECTS

Queensland presents a pipeline of investment opportunities across a wide range of sectors.

Backed by strong economic fundamentals, coordinated government support and a focus on productivity and long-term sustainability, these opportunities deliver returns that are global in scale with local impact.

UNLOCKING GROWTH: 2032 OLYMPIC AND PARALYMPIC GAMES

The 2032 Olympic and Paralympic Games are driving a pipeline of investment, anchored by the Queensland Government's 2032 Delivery Plan across venues, transport and precinct development, while creating a lasting legacy through state-shaping infrastructure, urban renewal and enhanced global connectivity.

KEY INITIATIVES

- New and upgraded world-class venues and supply and procurement opportunities

  supply.qld.gov.au

  brisbane2032games.icn.org.au

  vendorpanel.com.au/publictenders.aspx

- Critical road and major highway upgrades
- Transformational public transport projects including The Wave to Sunshine Coast Airport, and Logan to Gold Coast Faster Rail

SUBSECTORS

- Construction
- Operations
- Transport
- Tourism
- Event services

BUILDING QUEENSLAND: INFRASTRUCTURE AND URBAN DEVELOPMENT

Queensland's population growth is driving demand for housing, transport and essential infrastructure, underpinned by a $119.2 billion, four-year capital program and streamlined pathways to delivery.

KEY INITIATIVES

- Major transport infrastructure, including Cross River Rail and Bruce Highway upgrades
- Housing and land supply programs, including the Residential Activation Fund, Infrastructure Activation Fund and Land Activation Program
- 12 State Development Areas unlocking land to diversify industrial development
- Priority Development Areas providing planning certainty and unlocking large-scale housing, industrial and mixed-use development projects
- Land activation and industrial development initiatives supporting housing supply, employment growth, manufacturing and logistics investment across Queensland
- Hospital Rescue Plan, which has a significant procurement pipeline and aims to build new hospitals and upgrade and expand existing public health infrastructure

SUBSECTORS

- Housing (Build-to-Rent, affordable housing)
- Urban development
- Industrial development
- Transport
- Critical infrastructure

POWERING PROGRESS: ENERGY

The Queensland Energy Roadmap is unlocking investment across generation, firming, storage and enabling infrastructure, with private sector capital playing a key role.

KEY INITIATIVES

- CopperString, power connection from Townsville to Mount Isa
- QIC Investor Gateway and $400 million Queensland Energy Investment Fund
- 400MW Central Queensland Gas Tender
- $200 million North West Energy Fund
- $180.6 million Sovereign Industry Development Fund

SUBSECTORS

- Coal
- Gas
- Renewables
- Biofuels
- Transmission
- Storage

UNEARTHING POTENTIAL: RESOURCES AND CRITICAL MINERALS

Queensland's globally significant resource base and expertise are driving investment across exploration, extraction, processing and export value chains as customers seek diversified, trusted global supply chains for their energy systems, defence capability and advanced technologies.

KEY INITIATIVES

- QIC $250 million Critical Minerals Fund
- Investing in common user processing infrastructure such as the Queensland Resources Common User Facility
- Accelerating Fuel Infrastructure Program
- Faster, more coordinated approvals system through the Resources Cabinet Committee

SUBSECTORS

- Coal, critical minerals, petroleum, gas
- Midstream / downstream value chains
- Mining Equipment, Tech and Services (METS)
- Mine rehabilitation and tailings extraction

GROWING PROSPERITY: PRIMARY INDUSTRIES

Primary industries are a major export driver, with the Prosper 2050 strategy targeting to reach $30 billion by 2030 through investment in innovation, productivity, processing capability and access to global markets.

KEY INITIATIVES

- Target to lift industry output to $30 billion by 2030
- QIC $30 million Sowing the Seeds of Farming Innovation Fund
- Queensland Future Timber Plan

SUBSECTORS

- Meat and livestock
- Aquaculture and fisheries
- Crops and horticulture
- Forestry, fibre and feedstock
- Agtech and innovation
- Supply chains, processing and common-user infrastructure

NEXT-GEN CARE: HEALTH AND BIOMEDICAL

Queensland has a strong and growing health and life sciences sector, with world-class research, strong clinical capabilities and efficient pathways to commercialisation and private sector partnerships.

KEY INITIATIVES

- Public Private Partnerships (PPPs)
- Private Sector Partnerships
- Clinical Trials Directory and Portal
- Health and Knowledge Precincts
- $180.6 million Sovereign Industry Development Fund

SUBSECTORS

- Health infrastructure and services
- Biopharma and vaccine development
- Clinical trials and translational research
- Medtech and medical devices
- Digital health

SHAPING EXPERIENCES: TOURISM AND MAJOR EVENTS

Queensland's tourism and events sector is anchored by globally recognised destinations, major events and long-term infrastructure investment under Destination 2045: Delivering Queensland's Tourism Future.

KEY INITIATIVES

- $75 million Connecting Queensland Fund
- $80 million Tourism Icons Investment Fund
- $20 million Regional Tourism Infrastructure Fund
- 45 by 45: Getting Ecotourism Moving in Queensland
- Homegrown Events Program

SUBSECTORS

- Ecotourism
- Events
- Experiences
- Infrastructure
- Precinct development

CONNECTING THE FUTURE: SCIENCE, TECHNOLOGY AND INNOVATION

Queensland's science and innovation ecosystem brings together research, industry and capital, supported by advanced digital infrastructure and global connectivity to enable businesses to commercialise, scale and deliver economic and social outcomes.

KEY INITIATIVES

- QIC $250 million Critical Minerals Fund
- QIC $150 million Venture Capital Development Fund
- QIC $150 million Business Investment Fund
- QIC $30 million Sowing the Seeds of Farming Innovation Fund
- QIC $24 million Enterprise Acceleration Fund
- $22 million for science and innovation programs
- Globally-recognised science, health and innovation precincts across the State

SUBSECTORS

- Agtech and food innovation
- Mining and resources technology
- Health and biomedical innovation
- Defence and advanced technologies
- Digital infrastructure, AI and quantum
- Advanced manufacturing and automation

ENGINEERING SUCCESS: ADVANCED MANUFACTURING

Queensland has a strong and growing advanced manufacturing sector, backed by a clear strategy to lift productivity, strengthen supply chains and expand export capability.

KEY INITIATIVES

- $79.1 million Transforming Queensland Manufacturing Grants Program
- QIC $150 million Venture Capital Development Fund
- 9 Queensland Manufacturing Hubs across the State
- 12 State Development Areas across the State

SUBSECTORS

- Energy
- Medical
- Food and beverage
- Defence and aerospace
- Critical minerals and resources
- Metals, machinery and transport
- Modern methods of construction

SECURING HORIZONS: DEFENCE

Queensland is home to over a quarter of Australia's military personnel. Its defence industry is delivering sovereign capability across aerospace, land, maritime, advanced manufacturing and digital systems, aligned with national defence priorities and trusted international partnerships.

KEY INITIATIVES

- $180.6M Sovereign Industry Development Fund
- Alignment with national defence capability programs
- Australia's only tropical marine test facility
- An established base of defence primes, supported by a deep network of specialised SMEs
- Cairns Marine Precinct Common User Facility

SUBSECTORS

- Aerospace manufacturing and MRO
- Uncrewed and autonomous systems
- Space and satellite launch systems
- Naval and maritime systems
- Cyber, data and digital security
- Training and simulation facilities
- Defence logistics and sustainment

UNLEASHING IMAGINATION: CREATIVE INDUSTRIES

Queensland's creative industries are expanding across screen, games, design and production, underpinned by competitive incentives, a world-class skilled workforce, strong production capability and growing global demand.

KEY INITIATIVES

- Production Attraction Strategy Incentive
- Digital Games Incentive
- Post Digital Visual Effects (PDV) Incentive
- Queensland Major Commissioning Fund

SUBSECTORS

- Screen and games development
- Unique arts experiences and products
- Creative services and design
- Cultural and screen infrastructure

OUR REGIONS, OUR SUPERPOWER

SCALING REGIONAL ADVANTAGE

Regional Queensland is the backbone of the economy, driving energy, mining, agriculture, tourism, manufacturing and defence, while expanding into biofuels, biomedical and advanced technologies.

These regional economies are connected through integrated export and industrial corridors linking resource basins, processing hubs and deep-water ports to global markets.

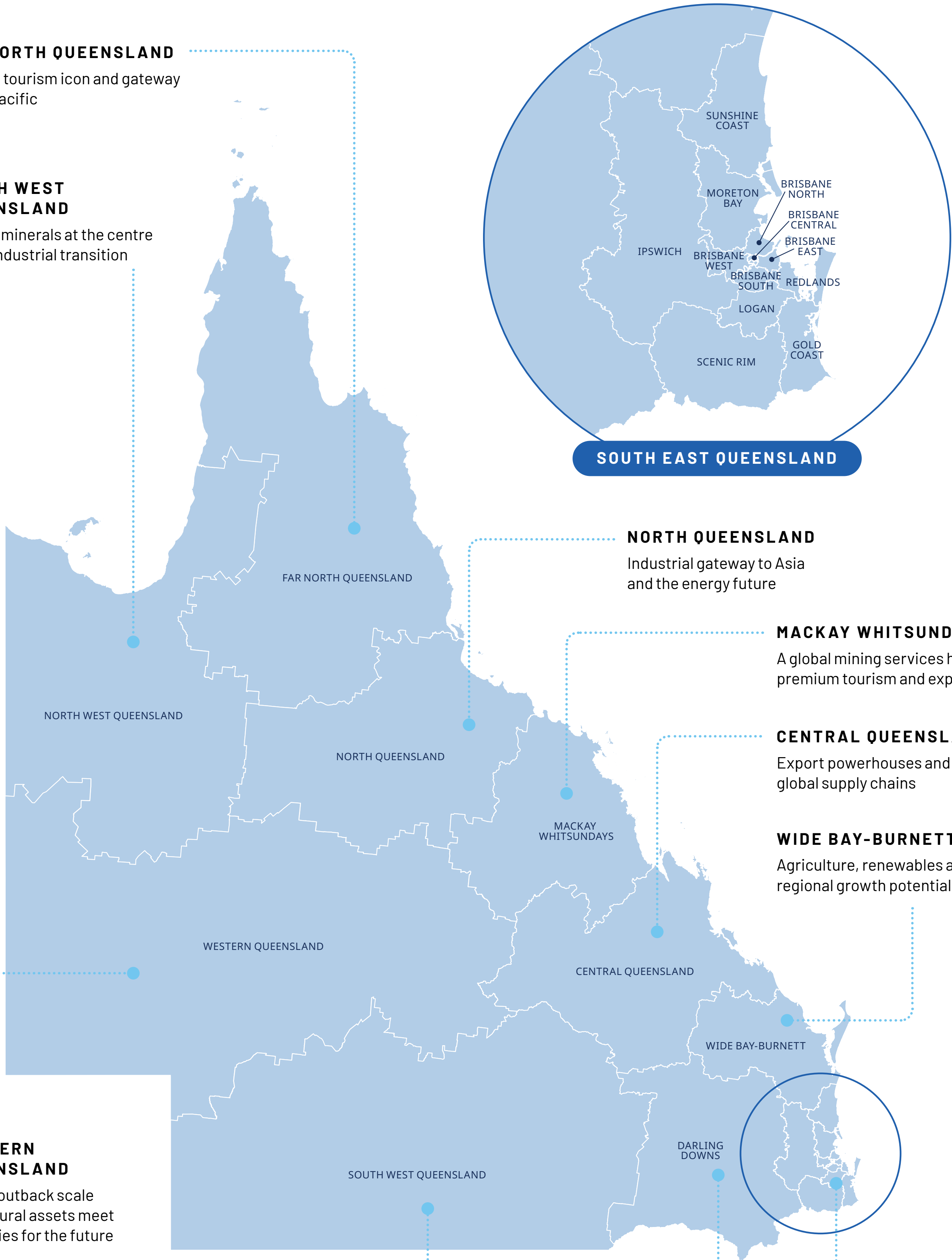
As Australia's most decentralised state, around half of Queenslanders live outside of Greater Brisbane, with regional centres driving infrastructure, services and investment.

These regions are also home to diverse cultures and communities that continue to contribute knowledge and traditions, and expand our global outlook.

Fostering social licence through strong partnerships with communities, industries and stakeholders supports long-term investment aligned with sustainable economic growth and cultural preservation.

GATTON, QUEENSLAND

QUEENSLAND REGIONAL MAP



FAR NORTH QUEENSLAND

A global tourism icon and gateway to the Pacific

NORTH WEST QUEENSLAND

Critical minerals at the centre of the industrial transition

NORTH QUEENSLAND

Industrial gateway to Asia and the energy future

MACKAY WHITSUNDAYS

A global mining services hub with premium tourism and export access

CENTRAL QUEENSLAND

Export powerhouses and global supply chains

WIDE BAY-BURNETT

Agriculture, renewables and regional growth potential

WESTERN QUEENSLAND

Where outback scale and natural assets meet industries for the future

SOUTH WEST QUEENSLAND

Driving growth through agriculture, energy, resources and industry

DARLING DOWNS

Queensland's food bowl, logistics gateway and diversified industrial base

SOUTH EAST QUEENSLAND

A fast-growing economic engine

FAR NORTH QUEENSLAND

A global tourism icon and gateway to the Pacific

Far North Queensland is anchored by globally recognised natural assets, including the Great Barrier Reef and Wet Tropics, positioning the region as one of the world's premier tourism and environmental destinations.

Cairns serves as a key aviation, tourism and marine services hub, supporting international connectivity and specialist capability in marine maintenance, research and reef-based industries.

The region is also developing capability in tropical agriculture, aquaculture and bioeconomy industries, leveraging its climate, research base and proximity to Asia Pacific markets.

KEY OPPORTUNITIES

- Premium tourism infrastructure and high-value visitor experiences
- Marine industries, including maintenance, research and reef-based services
- Cairns Marine Precinct and associated defence and logistics capability
- Tropical agriculture, aquaculture and export supply chains
- Tropical health and medicine translational research
- Bioeconomy and environmental services
- Biofuel production

NORTH QUEENSLAND

Industrial gateway to Asia and the energy future

North Queensland is anchored by Townsville as a strategic industrial and logistics hub, connecting resource regions, energy projects and export markets through established port, rail and defence infrastructure.

The region is emerging as a vital node in Australia's energy future, with growing capability in critical minerals processing, renewable energy and downstream manufacturing linked to national and international supply chains.

Proximity to Queensland's North West Mineral Province and enabling infrastructure such as the CopperString transmission line is accelerating large-scale industrial development and export capability.

KEY OPPORTUNITIES

- CopperString
- Critical minerals processing and downstream manufacturing
- Port, rail and intermodal logistics infrastructure (Townsville export hub)
- Defence industries and strategic infrastructure
- Integrated industrial precincts, investment-ready industrial land and advanced manufacturing
- Renewable energy generation, transmission and storage
- Biofuel production
- Tourism infrastructure and revitalisation
- Townsville State Development Area and Lansdown Eco Industrial Precinct

MACKAY WHITSUNDAYS, QUEENSLAND

NORTH WEST QUEENSLAND

Critical minerals at the centre of the industrial transition

Anchored by the resources-rich North West Minerals Province, the region holds globally significant deposits of critical minerals, supported by existing mining capability and major enabling infrastructure.

With rising demand driven by the global energy markets and supply chain security, the region presents long-term opportunities across extraction, processing and energy infrastructure.

KEY OPPORTUNITIES

- CopperString
- Critical minerals including vanadium, copper and rare earths
- Mineral processing, industrial land development and supply chain
- Biofuel production
- Agriculture, food production and agtech
- Renewable energy generation, transmission and storage

MACKAY WHITSUNDAYS

A global mining services hub with premium tourism and export access

Mackay Whitsundays is one of Australia's leading mining services and logistics hubs, supporting the Bowen Basin, one of the world's largest coal export regions, through established supply chains, infrastructure and skilled workforce capability.

The region provides direct access to global export markets via major bulk export terminals at Hay Point, Abbott Point and Dalrymple Bay, forming a critical link in Queensland's resources and energy supply chains.

Alongside its industrial base, the Whitsundays is a globally recognised tourism destination, offering premium experiences and infrastructure investment opportunities anchored by strong aviation and marine access.

KEY OPPORTUNITIES

- Mining equipment, technology and services (METS) and supply chain expansion
- Port, export and bulk logistics infrastructure (Hay Point, Abbott Point and Dalrymple Bay)
- Resource services, maintenance and operational support industries
- Premium tourism infrastructure and resort development
- Aviation and marine access supporting tourism and industry
- Abbott Point and Mackay State Development Areas

QMINES

REGIONAL QUEENSLAND IN CENTRE OF CRITICAL MINERALS

CASE STUDY

Queensland has globally significant resources of the critical minerals that the world needs and QMines Limited is working towards delivering on this demand. The company is advancing the Mt Chalmers Copper-Gold Project, a high-grade historic mine located north-east of Rockhampton, positioning Queensland as a trusted supplier of critical minerals for global energy, technology and advanced manufacturing supply chains.

Against a backdrop of constrained global supply and sustained demand for key minerals like copper, gold, zinc and silver, QMine's project would centralise processing at Mt Chalmers and preserve the flexibility to scale and integrate satellite deposits at Develin Creek and Mt Mackenzie, which together host approximately 19.3 million tonnes of JORC Resources.

Backed by a $15 million investment through the Queensland Critical Minerals Fund, managed by QIC, the investment is de-risking a key near-term minerals asset with brownfield infrastructure and skilled regional workforce advantages.

QIC's support brings institutional strength, credibility and long-term alignment as we execute on our strategy to become a near-term copper and gold producer in Central Queensland. We would like to sincerely thank QIC and the Queensland Government for their support of our company and look forward to a long and fruitful relationship.

Andrew Sparke

Executive Chairman

CENTRAL QUEENSLAND

Export powerhouses and global supply chains

Central Queensland is anchored by one of Australia's most concentrated export and industrial systems, linking resource production, processing and global markets through the Port of Gladstone.

Gladstone is a nationally significant industrial hub, with established capability in energy, minerals processing and large-scale manufacturing, supported by deep-water port infrastructure and established global export pathways.

Beyond Gladstone, Rockhampton - the Beef Capital of Australia - also serves as a vital service, logistics and manufacturing hub while the Shoalwater Bay Training Area drives defence supply chain opportunities.

Further inland, Emerald and Biloela anchor the region's resource, agricultural and energy sectors.

Together, these hubs drive economic diversity, build workforce capability and unlock investment potential, cementing Central Queensland as a powerhouse of the State's industrial and export economy.

KEY OPPORTUNITIES:

- Energy generation, transmission and firming
- Resource processing and value-adding (bauxite, alumina, metals, chemicals)
- Port, freight and export logistics infrastructure (Gladstone and Hay Point corridors)
- Industrial manufacturing, common-user infrastructure and investment-ready industrial land supporting large-scale industrial development
- Defence supply chain
- Livestock and agriculture

WIDE BAY-BURNETT

Agriculture, renewables and regional growth potential

Wide Bay-Burnett is a diverse regional economy built on strong agricultural and timber production, rich natural resources, advanced manufacturing, emerging renewable energy potential and growing tourism assets and services, including K'gari.

With proximity to South East Queensland and expanding infrastructure, the region offers opportunities across food production, energy generation and regional industry development.

KEY OPPORTUNITIES

- Agriculture and food production processing
- Timber
- Renewable energy generation and grid integration
- Tourism and ecotourism infrastructure
- Regional manufacturing, logistics and industrial land (Port of Bundaberg and the Bundaberg State Development Area)

WAMBO, QUEENSLAND

WESTERN QUEENSLAND

Where outback scale and natural assets meet industries for the future

Western Queensland is renowned for its iconic outback and world-class tourism experiences and thriving livestock and resources industries. Building on these established strengths, the region is harnessing its vast land availability, abundant renewable energy potential and strategic location to attract investment in transmission networks, critical enabling infrastructure, and emerging industries that will drive future economic growth and regional prosperity.

KEY OPPORTUNITIES

- Livestock production, grazing resilience and agtech
- Outback tourism, nature-based experiences and destination infrastructure
- Enabling energy generation infrastructure

SOUTH WEST QUEENSLAND

Driving growth through agriculture, energy, resources and industry

South West Queensland combines major livestock, cotton and broadacre production, established oil and gas operations, freight infrastructure and processing industries with abundant land, strategic infrastructure and emerging renewable energy opportunities, providing a strong platform for new investment and industry development. The region has significant tourism infrastructure and natural assets, and is suited to emerging defence sector needs such as long-range testing.

KEY OPPORTUNITIES

- Energy production, including gas and petroleum exploration and development, and renewable generation
- Freight, logistics and export infrastructure
- Outback tourism, nature-based experiences and destination infrastructure
- Livestock production, grazing resilience and agtech
- Defence technology and testing equipment

DARLING DOWNS

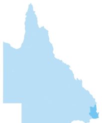
Queensland's food bowl, logistics gateway and diversified industrial base

The Darling Downs is one of Australia's most productive agricultural regions, underpinned by large-scale cropping, intensive livestock production and established processing capability linked to national and export markets. Its strengths include abundant energy resources, advanced manufacturing capability and nationally significant freight, logistics and export infrastructure.

The region hosts energy and resource assets, including globally significant coal seam gas reserves and emerging renewable energy generation, supporting domestic supply and creating opportunities in energy production, manufacturing and supply chain development. Complemented by tourism opportunities, such as hosting the 2032 Olympic and Paralympic Games Equestrian Events and with natural assets, the region offers a strong platform for industry expansion, investment and innovation.

KEY OPPORTUNITIES

- Large-scale agriculture, food production, processing and export
- Agtech, water efficiency and productivity improvements
- Food and industrial manufacturing linked to supply chains
- Transport, logistics and export infrastructure
- Advanced manufacturing, aerospace and defence supply chains
- Tourism, including eco-tourism
- Energy and resources value chains



SOUTH EAST QUEENSLAND

A fast-growing economic engine

South East Queensland is one of the fastest-growing metropolitan regions in the OECD, anchored by Brisbane, the Gold Coast and the Sunshine Coast, attracting sustained investment across infrastructure, housing, energy and advanced industries.

The 2032 Olympic and Paralympic Games are accelerating a multi decade infrastructure and urban transformation program, unlocking opportunities in transport networks, precinct development and city-scale regeneration.

A large and diversified services economy, combined with strong population growth and an extensive pipeline of projects, positions the region as a national hub for finance, technology, health, education and professional services.

KEY OPPORTUNITIES

- 2032 Olympic and Paralympic Games infrastructure and precinct delivery
- Health, education, science and innovation precinct expansion
- Housing, urban development, industrial precincts and city-shaping infrastructure
- Transport networks and connectivity (including Cross River Rail and major corridor upgrades)
- Digital, critical technologies and professional services
- Health and biomedical
- Energy systems and infrastructure supporting population growth
- Tourism infrastructure, experiences and events

HOW GOVERNMENT SUPPORTS YOUR INVESTMENT

TAILORED INVESTMENT SERVICES

Queensland offers a flexible, graduated model of investment services, providing targeted and coordinated agency support.

CONNECT

Qualified introductions to opportunities, partners, decision-makers and international markets

ADVISE

Guidance on current policy and regulatory pathways

FACILITATE

Coordinated, whole-of-government support for large, cross-agency and multi-stakeholder projects

ACCELERATE

Dedicated, expedited approval pathways for high-impact investments

CO-INVEST

Debt, equity, blended finance options, including leveraging Federal Government funding and public-private partnerships

AFTERCARE

Ongoing support to help investments succeed, expand and reinvest

INVESTOR JOURNEY

Queensland provides a coordinated investment experience across the full spectrum of business needs.

Investors can engage through a single-entry point and receive a seamless, coordinated, transparent response across government, supporting efficient and timely decision-making.

STRATEGIC ENTRY POINTS

INVESTOR GATEWAYS

QUEENSLAND TREASURY

The central agency that provides strategic financial expertise and investment facilitation for investors looking to expand, relocate or establish in Queensland. Leads economic, energy and tax policy development.

FUNDS

QUEENSLAND INVESTMENT CORPORATION

One of Australia's leading institutional investment managers, overseeing more than $100 billion in funds across infrastructure, real estate, private capital and liquid markets. Through the Investor Gateway, QIC is engaging with a range of parties to attract and coordinate private capital investment in Queensland's energy sector.

BONDS

QUEENSLAND TREASURY CORPORATION

Manages the State's borrowings in global capital markets, provides debt funding, financial risk management and advisory services, as well as cash management and transaction services such as foreign exchange.

STRATEGIC ENTRY POINTS

GLOBAL PRESENCE

TRADE AND INVESTMENT QUEENSLAND

As the Queensland Government's dedicated global business agency for trade and investment with a current network of 30 locations across 21 international markets, helps investors explore opportunities, connect with industry and government stakeholders, and navigate Queensland's investment ecosystem.

INDUSTRY DEVELOPMENT, PLANNING AND LAND

DEPARTMENT OF STATE DEVELOPMENT, INFRASTRUCTURE AND PLANNING

Leads policy, economic development, infrastructure planning, the delivery of the 2032 Olympic and Paralympic Games Villages Program and facilitation of new and upgraded venues, project delivery (including unsolicited proposal assessment) and development assessment. Supports industry and priority sectors through project facilitation services, drawing on an extensive regional network and strong interagency relationships.

Serves as the key interface between investors and government, providing stakeholder coordination and place-based insights that help unlock and accelerate project opportunities across Queensland.

OFFICE OF THE COORDINATOR-GENERAL

Facilitates and fast-tracks major developments that are significant to the State and delivers State Development Areas for major industry precincts and infrastructure corridors, driving economic growth and community benefits by providing investment certainty.

ECONOMIC DEVELOPMENT QUEENSLAND

The Queensland Government's land use planning and land activation agency, partnering with industry, government and communities to unlock development opportunities across housing and industrial outcomes.

SPECIALISED GUIDANCE

SECTOR LEADERS

DEPARTMENT OF THE ENVIRONMENT, TOURISM, SCIENCE AND INNOVATION

Leads tourism development, environmental management and the growth of Queensland's science and innovation ecosystem, including its quantum and advanced technologies' industry. The Tourism Investment Attraction unit provides a central point of engagement on tourism investment opportunities.

DEPARTMENT OF EDUCATION (INCLUDING ARTS QUEENSLAND AND SCREEN QUEENSLAND)

Leads the delivery of Queensland's education system, and support to the State's vibrant arts and cultural sector. Oversees Screen Queensland which supports the growth of Queensland's screen and digital games ecosystem by investing in local talent and businesses, attracting national and international productions, and growing the State's production capability.

DEPARTMENT OF HOUSING AND PUBLIC WORKS

Oversees Queensland Government procurement, policy and delivery of social and affordable housing, regulates housing and accommodation sectors, drives innovation and productivity in housing delivery and construction, including through modular housing, and promotes a thriving Queensland nightlife economy.

DEPARTMENT OF LOCAL GOVERNMENT, WATER AND VOLUNTEERS

Regulates and manages Queensland's water resources and projects including storage and distribution.

DEPARTMENT OF NATURAL RESOURCES AND MINES, MANUFACTURING AND REGIONAL AND RURAL DEVELOPMENT

Assesses, negotiates and provides strategic advice on Queensland's resources, critical minerals, manufacturing sectors and regional development.

Critical Minerals Queensland is the central gateway for critical minerals investors and industry. The department's 9 Manufacturing Hubs drive manufacturing productivity and competitiveness by helping businesses innovate, build capability, develop skills and access growth opportunities. The Regional and Rural Development branch facilitates partnerships with communities and government to develop regional communities, capture regional opportunities, and ensure the delivery of government services.

DEPARTMENT OF PRIMARY INDUSTRIES

Supports and maximises Queensland's agriculture, fisheries and forestry industries to be profitable, productive and sustainable for future generations.

DEPARTMENT OF SPORT, RACING AND OLYMPIC AND PARALYMPIC GAMES

Owns and operates Queensland Government sport venues and precincts, and leads coordination of responsibilities to facilitate delivery of a world-class 2032 Olympic and Paralympic Games that leaves a positive and enduring legacy.

STADIUMS QUEENSLAND

Owns a portfolio of major facilities, leading innovation in stadiums, high-performance sport precincts and entertainment centres, events, entertainment, security, grounds management, and venue and facilities management.

QUEENSLAND ACADEMY OF SPORT

Facilitates commercial partnerships, sponsorship, philanthropy, research and innovation collaborations, high-performance sport programs and services, talent and workforce development, and initiatives aligned with 2032 Olympic and Paralympic Games legacy outcomes.

DEPARTMENT OF TRADE, EMPLOYMENT AND TRAINING

Connects Queenslanders with the skills they need for jobs in Queensland, and partners with industry to invest in the right training and employment opportunities for local communities and the economy.

QUEENSLAND HEALTH

The State's public health system comprising 16 statutory Hospital and Health Services and providing health services to an ethnically diverse patient population. Leads medical innovation by integrating clinical trials directly into hospital settings to support the full lifecycle of clinical trials.

ARKEUS

SHORING UP SOVEREIGN CAPABILITY

CASE STUDY

Backed by the Queensland Government's Business Investment Fund delivered by QIC, Arkeus, a fast-growing defence start-up developing AI-powered hyperspectral sensing systems, has chosen to relocate and scale its advanced manufacturing operations at the Gold Coast and create 50+ highly skilled jobs.

With Arkeus, Queensland is shoring up its sovereign capability in enabling platforms that detect, classify and track objects in real time, including in environments where smoke, dust, humidity, haze or foliage can limit traditional optical sensing. The technology's broad range of applications includes border protection, counterterrorism, disaster response and environmental monitoring.

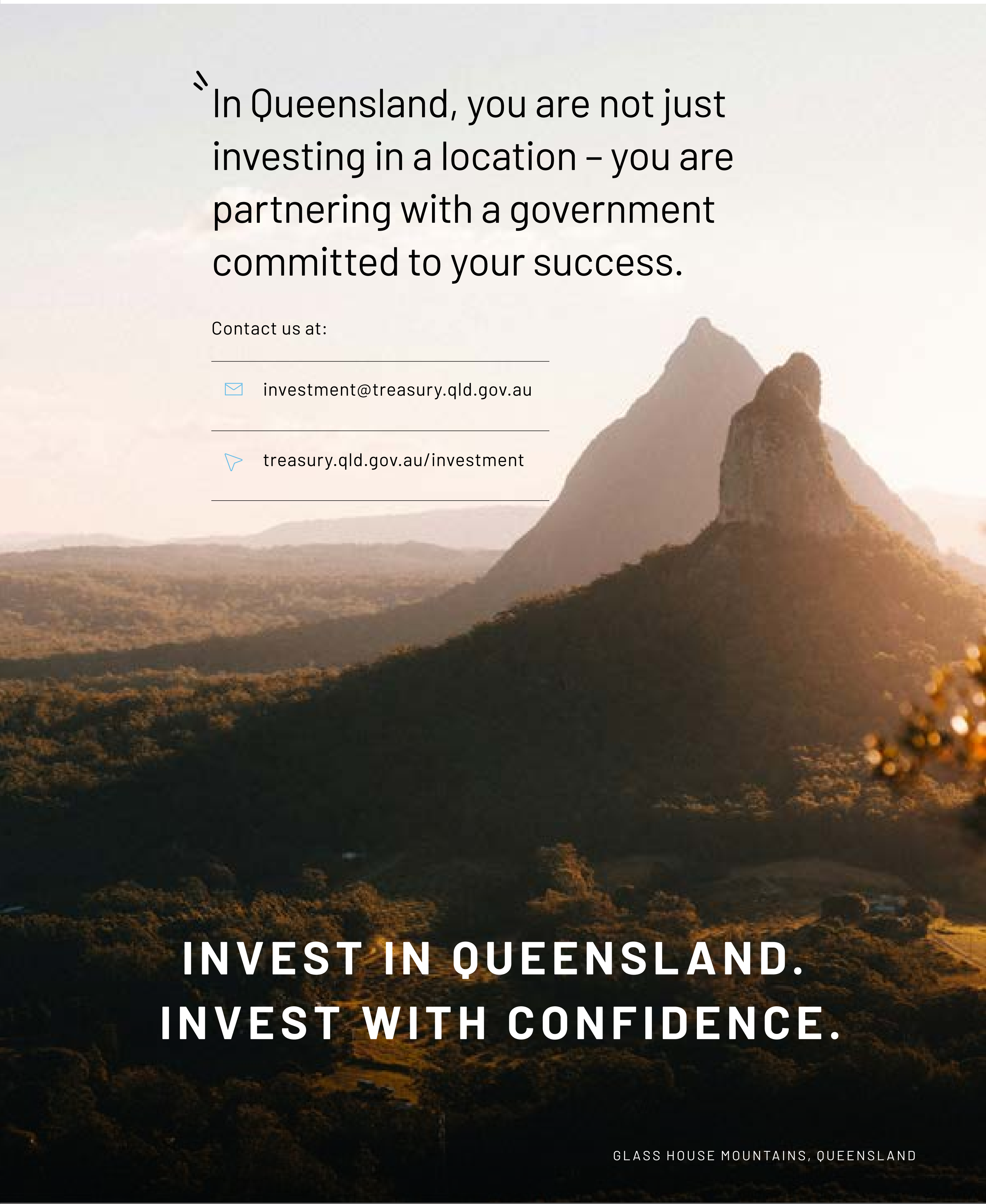
QIC Ventures led Arkeus' oversubscribed $25 million Series A funding round with additional investment secured from Australian, US and European venture capital investors, including R+ VC, Folklore Ventures, Dyne Ventures, Main Sequence Ventures, Beaten Zone Venture Partners and Salus Ventures.

Beyond the Series A, QIC and the Queensland Government provided a coordinated suite of services supporting Arkeus, including agency consultation, site identification support, and a further $1.48 million of non-dilutive funding through the Queensland Government's Sovereign Industry Development Fund.

We are proud to be delivering critical defence capability for strategic clients that include the Australian Army, Royal Australian Navy, United States Marine Corps and United States Army. Queensland is the perfect place for Arkeus to build our advanced manufacturing base. The state offers a rare combination of strong technical talent, proximity to key customers, and a growing ecosystem of partners across government, research, industry and venture capital.

Simon Olsen and Dr Jonathan Nebauer

Founders



In Queensland, you are not just investing in a location – you are partnering with a government committed to your success.

Contact us at:

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treasury.qld.gov.au/investment

INVEST IN QUEENSLAND.
INVEST WITH CONFIDENCE.

GLASS HOUSE MOUNTAINS, QUEENSLAND

QUEENSLAND
of OPPORTUNITY

Queensland
Government